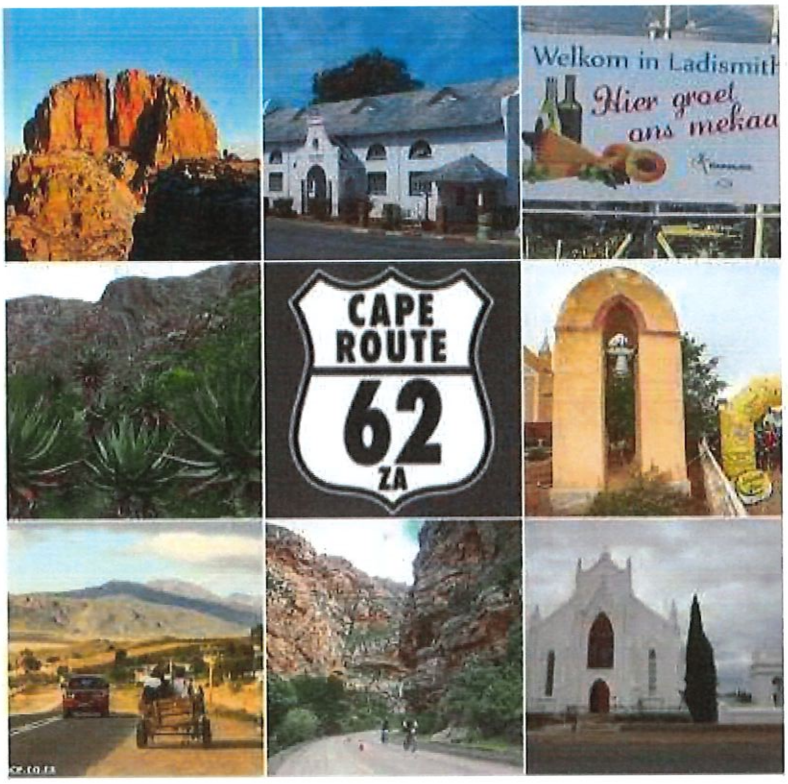


KANNALAND MUNICIPALITY 2026-2027 DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

Contents

2026/2027 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

1. INTRODUCTION

The Service Delivery and Budget Implementation Plan (The SDBIP) provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community. It is the intention of the Kannaland Municipality to formulate a well-informed SDBIP in order to

- ✓ ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget,
- ✓ ensure performance of senior management and achievement of the strategic goals of the municipality are fast tracked and evaluated,
- ✓ address credibility of performance management results measured against well-defined KPIs and SMART targets.

The 2026/2027 Draft SDBIP was included in the 2026/2027 Draft Reviewed IDP which was tabled to council on 31 March 2026 and was also included in the 2026/2027 Final Amended IDP adopted by council on July 2025.

It will ensure that the Administrative Head (Acting Municipal Manager) is able to monitor the performance of Executive Senior Managers, the Executive Mayor in turn, to monitor the performance of the Municipal Manager and more importantly, it will ensure that the community is able to monitor the performance of the municipality. In order to achieve this, the SDBIP should therefore determine the performance agreements between the Executive Mayor and the Municipal Manager and, again in turn, between the Municipal Manager and executive senior managers formulated and signed at the start of every financial year.

2. THE CONCEPT OF THE SDBIP

The Local Government: Municipal Finance Management Act No. 56 of 2003 (MFMA) requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their strategic planning tool, the Integrated Development Plan (IDP). The SDBIP is a contract between Council, administration and the community. It gives effect to the IDP and budget of the municipality.

The SDBIP is a one – year detailed implementation plan which gives effect to the IDP and Budget of the Municipality. It is a contract between the administration, Council and community expressing the goals and objectives set by Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis of measuring the performance in service delivery against end year targets and implementing budget.

The five necessary components include:

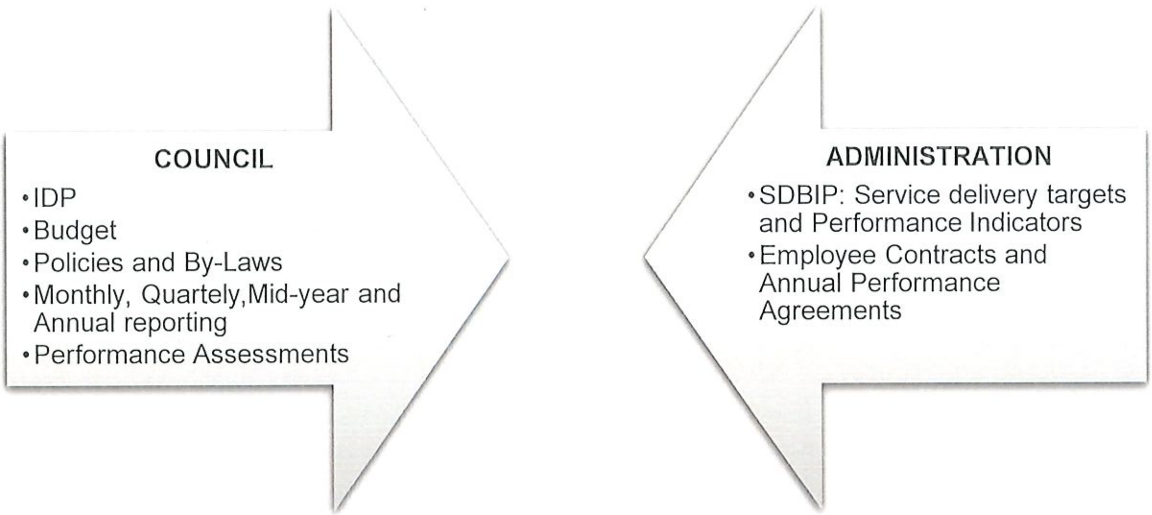
1. Monthly projections of revenue to be collected for each month;

2. Monthly projections of expenditure (operating and capital) and revenue for each vote;

3. Quarterly projections of service delivery targets and performance indicators;

4. Ward information for expenditure and service delivery; and

5. Detailed capital works plan broken down by ward over three years.



3. PROCESS OF FORMULATION

Section 1 of the MFMA defines the SDBIP as:

"a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget.

The Municipal Manager is responsible for the preparation of the SDBIP, which must be legally submitted to the mayor for approval once the budget has been approved by the council. Once the budget is approved by Council, the municipality's Service Delivery and Budget Implementation Plan is approved by the mayor within 28 days after the approval of the budget;

and that the annual performance agreements as required in terms of section 57(1)(6) of the Municipal Systems Act for the municipal manager and all senior managers.

4. TIMING AND METHODOLOGY FOR PREPARATION OF SDBIP

The Municipal Finance Management Act, Act 56 of 2003, in specific, Section 69(3) (a) of the MFMA requires the Accounting Officer to submit a draft SDBIP to the mayor no later than 14 days after the approval of the budget and draft of the performance agreement as required in terms of Section 57(1) (b) of the Municipal Systems Act. The mayor must subsequently approve the SDBIP no later than 28 days after the approval of the budget in accordance with section 53(1) (c) (ii) of the MFMA. Strategic direction and priorities are set by Council.

5. PERFORMANCE REPORTING ON THE SDBIP

Performance must be reported in terms of the Municipal Systems Act (MSA), MFMA and the circulars and regulations issued in terms of the aforementioned legislation. The quarterly reporting of the 2026/27 SDBIP will be reported together with MFMA Circular 88 report as an annexure to the report.

5.1. Monthly Reporting

Section 71 of the MFMA states that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must ne conducted by the Accounting Officer of a municipality no later than 10 working days, after the end of each month. Reporting must include the following:

i) Actual revenue per source;
ii) Actual borrowings;
iii) Actual expenditure per vote;
iv) Actual capital expenditure per vote and;
v) The amount of any allocations received

If necessary, an explanation of the following must be included in the monthly reports:

- Any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote
- Any material variances from the service delivery and budget implementation plan and;
- Any remedial action or corrective steps taken to ensure that the projected revenue and expenditure remain within the municipality's approved budget

5.2. Quarterly Reporting

Section 52(d) of the MFMA compels the executive mayor to submit a report to council on the implementation of the budget and financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured on the SDBIP form the basis for the Executive Mayor's quarterly report.

5.3. Mid-year Reporting

Section 72(1)(a) of the MFMA outlines the requirements for mid-year budget and performance assessment reporting. The Accounting Officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account:

(i) The monthly statements referred to in Section 71 of the first half of the year;

(ii) The municipality's service delivery performance during the first half of the financial year, and

(iii) The service delivery targets and performance indicators set in the service delivery budget implementation plan;

(iv) The past year's annual report and progress on resolving problems identified in the annual report; and

(v) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of Section 88 from such duties.

Based on the outcome of the mid-year budget and performance assessment report, an adjustment budget may be tabled if actual revenue and expenditure amounts are materially different from the projections contained in the budget or the SDBIP

5.4. Annual Performance Reporting

In terms of MSA, Section 46 it is required that municipality to prepare for each financial year a performance reflecting:

(a) The performance of the municipality and of each external service provider during that financial year

(b) A comparison of the performance referred to in paragraph (a) with the targets set for and performance in previous financial year; and

(c) Measures taken to improve performance

The Annual Performance Report must form part of the municipality's Annual Report in terms of Chapter 12 of the MFMA.

6. KEY PERFORMANCE AREAS AND KANNALAND STRATEGIC OBJECTIVES

The information described hereunder reflects Kannaland Municipality alignment of the Key Performance Areas (KPAs) as informed by the Municipal Performance Regulations 2006 and Strategic Objectives (SOs) as informed by the 2026/2027 Final Amended IDP:

KPA 1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

OBJECTIVE: To provide an efficient workforce by aligning our institutional arrangements to our overall strategy

KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

OBJECTIVE: To provide access to reliable infrastructure that will contribute to a higher quality of life for Kannaland citizens

OBJECTIVE: To provide adequate Services and improve our public relations

KPA 3: LOCAL ECONOMIC DEVELOPMENT

OBJECTIVE: To strive towards a safe community in Kannaland through the proactive management of traffic, environmental health, fire and disaster risks

OBJECTIVE: To facilitate Economic Growth and Social and Community development

KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

OBJECTIVE: To strive towards a financially sustainable municipality

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

OBJECTIVE: Promote effective and efficient governance with high levels of stakeholder participation

7. MFMA CIRCULAR 88 IMPLEMENTATION AND REPORTING

Key Performance Indicators for Local Government 2026/27 SDBIP MFMA Circular No 88 and its subsequent updates were communicated to Municipal Managers across the country by National Treasury on release and published online.

National CoGTA issued Technical Indicators Descriptions for all indicators to Provincial CoGTA's for dissemination in February. The document intends to give guidance for planning and reporting the Local Government indicators arising from Addendum 4 to MFMA Circular No 88 issued on 20 December 2022. The document will assist municipalities and the provincial department on the planning and reporting responsibilities for during the 2026/27 financial year.

The issuing of Addendum 4 to MFMA Circular No 88 marks steps further towards the introduction of a singular, differentiated set of indicators for all Local Government and this document is intended to assist in embedding the reform.

The document further reflects the culmination of several inter-related processes, consultations and inter departmental meetings pertaining to the development of the Local Government Indicators. These indicators were developed in terms of the provisions of Section 43 of the Municipal Systems Act (MSA) 32 of 2000 which provides for the Minister, after consultation with MEC's for Local Government and organised local government represented local government, nationally, to prescribe and regulate key performance indicators for Local Government. The document is designed to support piloting the indicators across all Local Government in the 2026/27 financial year, and piloting should be understood ahead of the eventual reform of the Local Government: Municipal Planning and Performance Management Regulations of 2001.

7.1. Reporting On MFMA Circular 88

The reporting on MFMA Circular 88 will be on quarterly basis and submitted as annexure to the 2026/27 quarterly performance reports when tabled to council.

8. DEPARTMENTAL CONSULTATION

A Performance management workshop was held with each department to review the 2026/2027 Draft SDBIP.

9. MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, Advocate Dillo Sereo, the Municipal Manager of the Kannaland Municipality, submits the Service Delivery and Budget Implementation Plan (SDBIP) for the 2026/27 financial year for approval by the Executive Mayor. The 2026/27 SDBIP has been prepared in terms of the stipulated requirements as documented in the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) and regulations made under this Act.

ADVOCATE DILLO SEREO

MUNICIPAL MANAGER

Date: 30/06/2026

10. EXECUTIVE MAYOR'S CERTIFICATE OF APPROVAL

I, Alderman Jeffrey Donson, in my capacity as the Executive Mayor of the Kannaland Municipality, hereby approves the 2026/2027 Service Delivery and Budget Implementation Plan (SDBIP) for the 2026/27 financial year as required in terms of the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) and regulations made under this Act.

JEFFREY DONSON

EXECUTIVE MAYOR

Date: 30-06-2026

DETAILED CAPITAL PROJECTS FOR 2026/27

TRANSFERS AND SUBSIDIES		Subtotal	24 050 400,00	26 556 150,00	61 198 650,00
			2026/27	2027/28	2028/29
			73 128 000,00	76 028 000,00	112 483 000,00
			Amount	Amount	Amount
Municipal Water Resilience Grant	Capex	PT	5 000 000,00		
Municipal Energy Resilience Grant	Capex	PT			
Mun Infrastructure Grant	Capex	Nat	11 050 400,00	11 796 150,00	12 033 650,00
INEP	Capex	Nat		760 000,00	765 000,00
INEP (Eskom)	Capex	Nat			
WSIG	Capex	Nat	8 000 000,00	14 000 000,00	48 400 000,00

MONTHLY PROJECTIONS OF CASH FLOW 2026/27

ANNEXURE II

WC041 Kannaland - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Cash Receipts By Source													1		
Property rates	2 275	2 275	2 275	2 275	2 275	2 275	2 275	2 275	2 275	2 275	2 275	2 275	27 303	29 299	31 001
Service charges - electricity revenue	9 748	9 748	9 748	9 748	9 748	9 748	9 748	9 748	9 748	9 748	9 748	9 748	116 975	126 333	136 440
Service charges - water revenue	1 875	1 875	1 875	1 875	1 875	1 875	1 875	1 875	1 875	1 875	1 875	1 875	22 500	24 300	26 244
Service charges - sanitation revenue	781	781	781	781	781	781	781	781	781	781	781	781	9 367	10 013	7 380
Service charges - refuse revenue	615	615	615	615	615	615	615	615	615	615	615	615	7 380	8 035	8 842
Rental of facilities and equipment	88	88	88	88	88	88	88	88	88	88	88	88	1 050	1 122	1 200
Interest earned - external investments	133	133	133	133	133	133	133	133	133	133	133	133	1 600	1 696	1 798
Interest earned - outstanding debtors	242	242	242	242	242	242	242	242	242	242	242	242	2 899	3 131	3 382
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	0	0	0	0	0	0	0	0	0	0	0	0	1	1	1
Licences and permits	20	20	20	20	20	20	20	20	20	20	20	20	244	263	284
Agency services	398	398	398	398	398	398	398	398	398	398	398	398	4 779	1 873	1 944
Transfers and Subsidies - Operational	4 090	4 090	4 090	4 090	4 090	4 090	4 090	4 090	4 090	4 090	4 090	4 090	49 078	49 472	51 284
Other revenue	72	72	72	72	72	72	72	72	72	72	72	72	865	928	997
Cash Receipts by Source	20 337	20 337	20 337	20 337	20 337	20 337	20 337	20 337	20 337	20 337	20 337	20 337	244 041	256 467	270 795
Other Cash Flows by Source															
allocations) (National / Provincial and District)	2 004	2 004	2 004	2 004	2 004	2 004	2 004	2 004	2 004	2 004	2 004	2 004	24 050	26 556	61 199
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on Disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vat Control (receipts)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Insurance Refund - Capital	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest on Short Term Investment (> 90 days) and Lo	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source	22 341	22 341	22 341	22 341	22 341	22 341	22 341	22 341	22 341	22 341	22 341	22 341	268 091	283 023	331 994
Cash Payments by Type															
Employee related costs	(17 329)	(7 611)	(7 611)	(7 611)	(7 611)	(7 611)	(7 611)	(7 611)	(7 611)	(7 611)	(7 611)	(7 611)	(101 055)	(106 108)	(112 474)
Remuneration of councillors	(393)	(393)	(393)	(393)	(393)	(393)	(393)	(393)	(393)	(393)	(393)	(393)	(4 713)	(4 868)	(5 029)
Finance charges	(95)	(95)	(95)	(95)	(95)	(95)	(95)	(95)	(95)	(95)	(95)	(95)	(1 135)	(1 176)	(1 213)
Bulk purchases - Electricity	(6 917)	(6 917)	(6 917)	(6 917)	(6 917)	(6 917)	(6 917)	(6 917)	(6 917)	(6 917)	(6 917)	(6 917)	(83 000)	(87 150)	(92 379)
Bulk purchases - Water & Sewer	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other materials	(650)	(650)	(650)	(650)	(650)	(650)	(650)	(650)	(650)	(650)	(650)	(650)	(7 795)	(8 185)	(8 649)
Contracted services	(1 167)	(1 167)	(1 167)	(1 167)	(1 167)	(1 167)	(1 167)	(1 167)	(1 167)	(1 167)	(1 167)	(1 167)	(14 000)	(14 700)	(15 582)
Transfers and grants - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other	(41)	(41)	(41)	(41)	(41)	(41)	(41)	(41)	(41)	(41)	(41)	(143)	(590)	(590)	(590)
Other expenditure	(1 807)	(1 807)	(1 807)	(1 807)	(1 807)	(1 807)	(1 807)	(1 807)	(1 807)	(1 807)	(1 807)	(2 119)	(22 000)	(23 100)	(24 486)
Cash Payments by Type	(28 398)	(18 680)	(18 680)	(18 680)	(18 680)	(18 680)	(18 680)	(18 680)	(18 680)	(18 680)	(18 680)	(19 093)	(234 288)	(245 877)	(260 403)
Other Cash Flows/Payments by Type															
Capital assets	–	–	–	–	–	–	–	–	–	–	–	(24 050)	(24 050)	(26 556)	(61 199)
Retention (Capital)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Repayment of borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Payments by Type	(28 398)	(18 680)	(18 680)	(18 680)	(18 680)	(18 680)	(18 680)	(18 680)	(18 680)	(18 680)	(18 680)	(43 143)	(258 338)	(272 433)	(321 601)
NET INCREASE/(DECREASE) IN CASH HELD	(6 057)	3 661	3 661	3 661	3 661	3 661	3 661	3 661	3 661	3 661	3 661	(20 802)	9 753	10 590	10 392
Cash/cash equivalents at the month/year begin:	15 309	9 252	12 913	16 575	20 236	23 897	27 558	31 219	34 880	38 541	42 203	45 864	15 309	25 062	35 651
Cash/cash equivalents at the month/year end:	9 252	12 913	16 575	20 236	23 897	27 558	31 219	34 880	38 541	42 203	45 864	25 062	25 062	35 651	46 043

WC041 Kannaland - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue																
Exchange Revenue																
Service charges - Electricity		9 947	9 947	9 947	9 947	9 947	9 947	9 947	9 947	9 947	9 947	9 947	9 947	119 362	123 455	127 604
Service charges - Water		2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 677	32 118	33 178	34 239
Service charges - Waste Water Management		918	918	918	918	918	918	918	918	918	918	918	918	11 020	11 384	11 748
Service charges - Waste Management		946	946	946	946	946	946	946	946	946	946	946	946	11 354	11 730	12 106
Sale of Goods and Rendering of Services		43	43	43	43	43	43	43	43	43	43	43	43	519	537	554
Agency services		125	125	125	125	125	125	125	125	125	125	125	125	1 504	1 559	1 617
Interest		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables		954	954	954	954	954	954	954	954	954	954	954	954	11 449	11 827	12 206
Interest earned from Current and Non Current Assets		133	133	133	133	133	133	133	133	133	133	133	133	1 600	1 696	1 798
Dividends		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		64	64	64	64	64	64	64	64	64	64	64	64	767	792	817
Licence and permits		20	20	20	20	20	20	20	20	20	20	20	20	244	251	259
Special rating levies		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Construction Contract Revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Development Charges		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		29	29	29	29	29	29	29	29	29	29	29	29	345	356	367
Non-Exchange Revenue																
Property rates		3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 265	39 180	40 473	41 768
Surcharges and Taxes		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		108	108	108	108	108	108	108	108	108	108	108	108	1 292	1 338	1 386
Licences or permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfer and subsidies - Operational		4 090	4 090	4 090	4 090	4 090	4 090	4 090	4 090	4 090	4 090	4 090	4 090	49 078	49 472	51 284
Interest		308	308	308	308	308	308	308	308	308	308	308	308	3 700	3 822	3 944
Fuel Levy		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		23 628	23 628	23 628	23 628	23 628	23 628	23 628	23 628	23 628	23 628	23 628	23 628	283 532	291 869	301 698
Expenditure																
Employee related costs		7 905	7 905	7 905	7 905	7 905	7 905	7 905	7 905	7 905	7 905	7 905	7 905	94 858	94 254	101 553
Remuneration of councillors		393	393	393	393	393	393	393	393	393	393	393	393	4 713	4 868	5 029
Bulk purchases - electricity		7 034	7 034	7 034	7 034	7 034	7 034	7 034	7 034	7 034	7 034	7 034	7 034	84 407	95 380	107 780
Inventory consumed		554	554	554	554	554	554	554	554	554	554	554	554	6 648	6 702	6 914
Debt impairment		–	–	–	–	–	–	–	–	–	–	–	21 343	21 343	20 195	19 122
Depreciation and amortisation		1 544	1 544	1 544	1 544	1 544	1 544	1 544	1 544	1 544	1 544	1 544	1 544	18 532	19 143	19 774
Interest		95	95	95	95	95	95	95	95	95	95	95	95	1 135	1 175	1 213
Contracted services		1 170	1 170	1 170	1 170	1 170	1 170	1 170	1 170	1 170	1 170	1 170	1 170	14 034	11 118	12 121
Transfers and subsidies		49	49	49	49	49	49	49	49	49	49	49	49	590	590	590
Irrecoverable debts written off		15	15	15	15	15	15	15	15	15	15	15	15	175	181	187
Operational costs		1 711	1 711	1 711	1 711	1 711	1 711	1 711	1 711	1 711	1 711	1 711	1 711	20 529	17 677	18 085
Losses on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Losses		1 779	1 779	1 779	1 779	1 779	1 779	1 779	1 779	1 779	1 779	1 779	(19 564)	–	–	–
Total Expenditure		22 247	22 247	22 247	22 247	22 247	22 247	22 247	22 247	22 247	22 247	22 247	22 248	266 963	271 284	292 367
Surplus/(Deficit)		1 381	1 381	1 381	1 381	1 381	1 381	1 381	1 381	1 381	1 381	1 381	1 380	16 569	20 585	9 330
Transfers and subsidies - capital (monetary allocation		2 004	2 004	2 004	2 004	2 004	2 004	2 004	2 004	2 004	2 004	2 004	2 004	24 050	26 556	61 199
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributi		3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 384	40 620	47 141	70 529
Income Tax		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax		3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 384	40 620	47 141	70 529
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 384	40 620	47 141	70 529
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 385	3 384	40 620	47 141	70 529

2026/2027 SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN ANNEXURE 1V

Reference	Directorate	NKPA	Strategic objective	Planned Delivery		Ward	Baseline	Planned target for the 2026/2027 FY				
				Key Performance Indicator	Unit of Measurement			Annual target	Quarterly			
									Q1	Q2	Q3	Q4
TL 1	Office of Municipal Manager	NKPA 3	KPA 5: Good Governance and Public Participation	Submit 1 Risk Register to the Audit Committee by 28 February 2027	Number of Risk-register submitted to the Audit committee	All	1	1	-	-	1	-
TL 2	Office of Municipal Manager	NKPA 3	KPA 5: Good Governance and Public Participation	1 Risk Assessments conducted by 30 June 2027	Number of Risk assessment conducted	All	1	1	-	-	-	1
TL 3	Office of Municipal Manager	NKPA 3	KPA 5: Good Governance and Public Participation	1 Draft 2027/2028 Top Layer SDBIP submitted to Council by 30 June	Number of Top Layer SDBIP to the Council within 14 days after Council approval of the budget	All	1	1	-	-	-	1
TL 4	Office of Municipal Manager	NKPA 3	KPA 5: Good Governance and Public Participation	4 Performance Agreements for S57 Managers and the Municipal Manager submitted to the Mayor within 14 days after the budget has been approved by Council	Number of signed Performance Agreements of the S57 Managers and MM to the Mayor within 14 days after the budget has been approved by Council	All	4	4	-	-	-	4
TL 5	Office of Municipal Manager	NKPA 3	KPA 5: Good Governance and Public Participation	1 Audit Committee meeting held each quarter from 1 July 2026 until 30 June 2027	Number of audit committee meetings convened	All	4	4	1	1	1	1
TL 6	Office of Municipal Manager	NKPA 3	KPA 5: Good Governance and Public Participation	1 Final Annual Report submitted to Council by 25 January 2027	Submit the Final Annual Report to Council	All	1	1	-	-	1	-
TL 7	Office of Municipal Manager	NKPA 3	KPA 5: Good Governance and Public Participation	1 Final IDP submitted to	Number of Final IDP submitted to	All	1	1	-	-	-	1

				Council by 31 May 2027	Council for adoption							
TL 8	Office of Municipal Manager	NKPA 3	KPA 5: Good Governance and Public Participation	1 time schedule outlining key deadlines submitted to Council for adoption by 31 August 2027	Number of time schedule outlining key deadlines to Council for adoption	All	1	1	1	-	-	-
TL 9	Office of Municipal Manager	NKPA 3	KPA 5: Good Governance and Public Participation	1 Mid-Year budget and performance assessment report tabled to Council by 31 January 2027	Number of Mid-Year budget and performance assessment report tabled to Council	All	1	1	-	-	1	-
TL10	Office of Municipal Manager	NKPA 3	KPA 5: Good Governance and Public Participation	1 Oversight report submitted to Council by 31 March 2027	Number of Oversight reports tabled to Council	All	1	1	-	-	1	-
TL11	Financial Services	NKPA 3	KPA 5: Good Governance and Public Participation	1 Set of Final Annual Financial Statements submitted to the Auditor General by 31 August 2026	Number of Annual Financial Statements submitted to the Auditor General.	All	1	1	1	-	-	-
TL12	Financial Services	NKPA 3	KPA 5: Good Governance and Public Participation	1 MTREF submitted to Council by 31 May 2027	Number of MTREF submitted to Council.	All	1	1	-	-	-	1
TL13	Financial Services	NKPA 3	KPA 5: Good Governance and Public Participation	1 Adjustment Budget submitted to Council by 28 February 2027	Number of Adjustment Budgets submitted to Council	All	1	1	-	-	1	-
TL14	Corporate Services	NKPA 3	KPA 5: Good Governance and Public Participation	1 Work Skills Plan submitted to LGSETA by 30 April 2027	Number of Work Skills Plan submitted to LGSETA	All	1	1	-	-	-	1
TL15	Corporate Services	NKPA 3	KPA 5: Good Governance and Public Participation	4 Council resolution implementation registers submitted to Council by end June 2027	Number of Council resolution implementation registers submitted to Council.	All	4	4	1	1	1	1

TL16	Financial Services	SO: 5&6	KPA 4: Municipal Financial Viability and Management	30 Days in which consumers are billed/invoice for services by 30 June 2027	Number of average days in which consumers are billed and invoiced for services.	All	30 days	60 days	30 days	30 days	30 days	30 days
TL17	Financial Services	SO: 5&6	KPA 4: Municipal Financial Viability and Management	3 Months taken to cover short term operating expenditure with available revenue by 30 June 2027	Number of months taken to cover short term operating expenditure with available revenue	All	3 months	3 months	3 months	3 month s	3 month s	3 mont hs
TL18	Financial Services	SO: 5&6	KPA 4: Municipal Financial Viability and Management	2300 Indigent account holders receiving 50kwh free basic electricity by 30 June 2027	Provide 50 kwh free basic electricity to 2300 registered Indigent account holders which are connected to the municipal electrical infrastructure network.	All	2300	2300	1500	1750	2000	2300
TL19	Financial Services	SO: 5&6	KPA 4: Municipal Financial Viability and Management	2300 Registered Indigent account holders receiving free basic refuse removal, refuse dumps and solid waste disposal by 30 June 2027	Provide free basic refuse removal, refuse dumps and solid waste disposal to 2300 indigent account holders	All	2300	2300	1500	1750	2000	2300
TL20	Financial Services	SO: 5&6	KPA 4: Municipal Financial Viability and Management	2300 Registered indigent account holders receiving 6kl free water by 30 June 2027	Number of registered indigent account holders receiving free basic water	All	2300	2300	1500	1750	2000	2300
TL21	Financial Services	SO: 5&6	KPA 4: Municipal Financial Viability and Management	Provision of free basic sanitation services to 2300 registered indigent account holders which are connected to the municipal waste water (sanitation/sewerag e) network & are	Number of indigent account holders receiving free basic sanitation	All	2300	2300	1500	1750	2000	2300

				billed for sewerage services by 30 June 2027								
TL22	Infrastructure Services	SO: 5&6	KPA 3: Local Economic Development	123 temporary jobs opportunities created through the municipality's local economic development projects by 30 June 2027	Number of temporary job opportunities created in terms of the municipality's local economic development projects in terms of the Expanded Public Works programme (EPWP)	All	123	123	70	70	80	80
TL23	Corporate and Community Services	NKPA:	KPA 3: Local Economic Development	4 SMME training workshops held by 30 June 2027	Number of SMME training workshops held	All	4	4	1	1	1	1
TL24	Corporate and Community Services	NKPA:	KPA 3: Local Economic Development	2 Youth programs held by 30 June 2027	Number of Youth programs held	All	2	2	-	1	-	1
TL25	Corporate and Community Services	NKPA:	KPA 5: Good governance and public participation	2 Thusong Outreach Programmes facilitated on a bi-annual basis	Facilitate the Thusong Outreach Programme on a bi-annual basis	All	2	2	-	1	-	1
TL26	Corporate and Community Services	NKPA:	KPA 5: Good Governance and public participation	Spend 95% of the library grant- (Actual expenditure divided by the total approved grant received) x100 per annum	Percentage of annual expenditure of the total approved library grant	All	95%	95%	15%	20%	25%	35%
TL27	Corporate and Community Services	NKPA:	KPA 2: Basic Service Delivery and Infrastructure Development	8 Roadblocks conducted by traffic and law enforcement to recover outstanding infringement notices recorded by 30 June 2027	Number of roadblocks conducted by traffic and law enforcement to recover outstanding infringement on notices recorded on a quarterly basis	All	8	8	2	2	2	2

TL28	Infrastructure Services	NKPA:	KPA 2: Basic Service Delivery and Infrastructure Development	4665 of formal residential households with access to basic level of water by 30 June 2027	Number of formal residential households with access to basic level of water	All	4665	4665	4665	4665	4665	4665
TL29	Infrastructure Services	NKPA:	KPA 2: Basic Service Delivery and Infrastructure Development	4350 of formal residential households with access to basic level of sanitation by 30 June 2027	Number of formal residential households with access to basic level of sanitation	All	4350	4350	4350	4350	4350	4350
TL30	Infrastructure Services	NKPA:	KPA 2: Basic Service Delivery and Infrastructure Development	3541 formal residential households with access to basic level of electricity by 30 June 2027	Number of formal residential households with access to basic level of electricity	All	3520	3520	3520	3520	3520	3541
TL31	Infrastructure Services	NKPA:	KPA 2: Basic Services Delivery and Infrastructure Development	95% of the approved project budget spent on MIG projects by 30 June 2027	Percentage of municipality's MIG actually spent on projects identified for 2026/2027 FY	All	100%	95%	15%	40%	60%	95%
TL32	Infrastructure Services	NKPA:	KPA 2: Basic Service Delivery and Infrastructure Development	4350 formal residential account holders that meet agreed service standards for piped water by 30 June 2027	Number of formal residential account holders Provision of piped water to formal residential account holders that meet the agreed service standards for piped water	All	4350	4350	4350	4350	4350	4350
TL33	Infrastructure Services	NKPA:	KPA 2: Basic Service Delivery and Infrastructure Development	80% water quality measured by the compliance of water lab results with SANS 241 criteria	Percentage of water samples tested that comply with SANS 241 criteria (specifically the Bac: E-coli)	All	80%	80%	80%	80%	80%	80%
TL34	Infrastructure Services	NKPA:	KPA 2: Basic Service Delivery and Infrastructure Development	Achieve less than 25% of material water distribution losses by 30 June 2027	Percentage of material water distribution losses achieved	All	25%	25%	25%	25%	25%	25%

TL35	Infrastructure Services	NKPA:	KPA 2: Basic Service Delivery and Infrastructure Development	Achieve less than 20% of material electricity distribution losses by 30 June 2027	Percentage of material electricity distribution losses achieved	All	20%	20%	20%	20%	20%	20%
TL36	Infrastructure Services	NKPA:	KPA 2: Basic Service Delivery and Infrastructure Development	1 Final water master plan reviewed and submitted to Council by 30 June 2027	Number of water Master Plans reviewed and submitted to Council.	All	1	1	-	-	-	1
TL37	Office of the Municipal Manager	NKPA:	KPA 5: Good Governance and Public Participation	1 Reviewed ICT Policy submitted to Council by 30 June 2027	Number of reviewed Information Technology (ICT) Policy to Council	All	1	1	-	-	-	1
TL38	Office of the Municipal Manager	NKPA: 13	KPA 1: Municipal Transformation and Institutional Development	2 Municipal newsletters developed and distributed by 30 June 2027	Number of Municipal newsletters developed and distributed bi-annually	All	2	2	-	1	-	1

J DONSON

EXECUTIVE MAYOR

30 June 2026