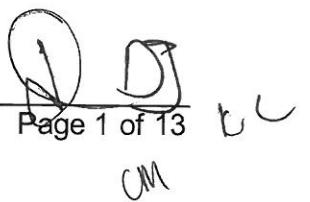




**Performance Agreement
for the financial year 1 July 2024 – 30 June
2025**

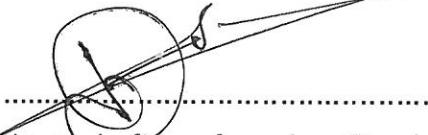
MUNICIPAL MANAGER


Page 1 of 13
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PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN KANNALAND MUNICIPALITY
HEREBY REPRESENTED BY:

THE EXECUTIVE MAYOR



(herein and after referred as Employer)

AND

MUNICIPAL MANAGER



(herein and after referred as Employee)

FOR THE FINANCIAL YEAR:
01 JULY 2024 – 30 JUNE 2025

1. PURPOSE

The purpose of the agreement is to:

- 1.1. comply with the provisions of Section 57(1)(b), (4A), (4B) and (5) of the Act as well as the employment contract entered into between **Mr. Jeffery Donson**, in his capacity as the **Executive Mayor of Kannaland Municipality**, and **ADV. Dillo Sereo**, in his capacity as **Municipal Manager of Kannaland Municipality**
- 1.2. Specify objectives and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of Kannaland Municipality;
- 1.3. Specify accountabilities as set out in a performance plan, which forms an annexure to the performance agreement;
- 1.4. Monitor and measure performance against set targeted outputs;
- 1.5. Use the performance agreement as the basis for assessing whether the employee has met the performance expectations applicable to his job;
- 1.6. In the event of outstanding performance, to appropriately reward the employee; and
- 1.7. Give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

2. COMMENCEMENT AND DURATION

- 2.1. This performance agreement is entered into as from **1 July 2024 to June 2025** financial year of Kannaland Municipality, or part thereof
- 2.2. The parties must review the provisions of this agreement during June each year and must conclude a new performance agreement that replaces the previous agreement at least once a year within one month after the commencement of the new financial year.
- 2.3. The agreement will terminate on the termination of the employee's contract of employment for any reason.

- 2.4. If at any time during the validity of the agreement the work environment alters to the extent that the contents of the agreement are no longer appropriate, the contents must by mutual agreement between the parties, immediately be revised.

3. PERFORMANCE OBJECTIVES

- 3.1. The performance plan sets out:
 - (a) The performance objectives and targets that must be met by the employee; and
 - (b) the time frames within which those performance objectives and targets must be met.
- 3.2. The performance objectives and targets reflected in the performance plan are set by the employer in consultation with the employee and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality, and shall include key objectives; key performance indicators; target dates and weightings.
- 3.3. The key objectives describe the main tasks that need to be done. The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved. The target dates describe the timeframe in which the work must be achieved. The weightings show the relative importance of the key objectives to each other.
- 3.4. The employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the employer's Integrated Development Plan.

4. PERFORMANCE MANAGEMENT SYSTEM

- 4.1. The employee agrees to participate in the performance management system that the employer adopts or introduces for the municipality.
- 4.2. The employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the employer, management and municipal staff to perform to the standards required.
- 4.3. The employer will consult the employee about the specific performance standards that will be included in the performance management system as applicable to the employee.

- 4.4. The employee undertakes to actively focus towards the promotion and implementation of the Key Performance Areas (KPAs) (including special projects relevant to the employee's responsibilities) within the local government framework.
- 4.5. The criteria upon which the performance of the employee must be assessed consist of two components, both of which must be contained in the performance agreement. The employee must be assessed against both components, with a weighting of 80: 20 allocated to the Key Performance Areas (KPAs) and the Core Competency Requirements (CCRs), respectively. Each area of assessment will be weighted and will contribute a specific part to the total score. KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- 4.6. The employee's assessment will be based on his performance in terms of the outputs/outcomes (performance indicators) identified as per the performance plan which are linked to the KPA's, which constitute 80% of the overall assessment result as per the weightings agreed to between the employer and employee.

KEY PERFORMANCE AREAS (KPA's)	WEIGHTING
KPA 1: Municipal Transformation and Institutional Development	10
KPA 2: Basic Service Delivery and Infrastructure Development	35
KPA 3: Local Economic Development	10
KPA 4: Municipal Financial Viability and Management	15
KPA 5: Good Governance and Public Participation	30
TOTAL	100%

- 4.7. In the case of managers directly accountable to the municipal manager, key performance areas related to the functional area of the relevant manager, must be subject to negotiation between the municipal manager and the relevant manager.
- 4.8. The CCR's will make up the other 20% of the employee's assessment score. CCRs that are deemed to be most critical for the employee's specific job should be selected from the list below as agreed to between the employer and the employee and must be considered with due regard to the proficiency level agreed to.



CORE COMPENTECY REQUIREMENT FOR EMPLOYEES (CCR)		
	Indicate Choice	Weighting
Core Managerial Competencies:		
Strategic Capability and Leadership	√	5
Programme and Project Management	√	5
Financial Management	√	5
Change Management	√	5
Knowledge Management	√	5
Service Delivery Innovation	√	5
Problem Solving and Analysis	√	5
People Management and Empowerment	√	5
Client Orientation and Customer Focus	√	5
Communication	√	5
Honesty and Integrity	√	5
Core Occupational Competencies:		
Competence in Self-Management	√	4
Interpretation of and implementation within the legislative and national policy frameworks	√	4
Knowledge of developmental local government	√	4
Knowledge of Performance Management and Reporting	√	4
Knowledge of global and South African specific political, social and economic contexts	√	4
Competence in policy conceptualisation, analysis and implementation	√	4
Knowledge of more than one functional municipal field/ discipline	√	4
Skills in Mediation	√	4
Skills in Governance	√	4
Competence as required by other national line sector departments	√	4
Exceptional and dynamic creativity to improve the functioning of the municipality	√	5
Total Percentage		100%

5. EVALUATING PERFORMANCE



- 5.1. The Performance Plan (Annexure B) to this Agreement sets out-
 - (a) The standards and procedures for evaluating the employee's performance; and
 - (b) the intervals for the evaluation of the employee's performance.
- 5.2. Despite the establishment of agreed intervals for evaluation, the employer may in addition review the employee's performance at any stage while the contract of employment remains in force.
- 5.3. Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within a set time frames.
- 5.4. The annual performance appraisal must involve:
 - (a) Assessment of the achievement of results as outlined in the performance plan:**
 - (i) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
 - (ii) An indicative rating on the five-point scale should be provided for each KPA.
 - (iii) The applicable assessment rating calculator must then be used to add the scores and calculate a final KPA score.
 - (b) Assessment of the CCRs**
 - (i) Each CCR should be assessed according to the extent to which the specified standards have been met.
 - (ii) An indicative rating on the five-point scale should be provided for each CCR.
 - (iii) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score.
 - (iv) The applicable assessment-rating calculator must then be used to add the scores and calculate a final CCR score.
 - (c) Overall rating**
 - (i) An overall rating is calculated by using the applicable assessment rating calculator. Such overall rating represents the outcome of the performance appraisal.

(ii) The assessment of the performance of the employee will be based on the following rating scale for KPA's and CCR's:

LEVEL	Terminology	Description	Rating
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintain this in all areas of responsibility throughout the year.	1 2 3 4 5
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.	
3	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.	
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.	
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that they employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.	

- (d) For the purposes of evaluating the annual performance of the Municipal Manager, an evaluation panel constituted for the following persons must be established-
- (i) Executive Mayor or Mayor;
 - (ii) Chairperson of the Performance Audit Committee or the Audit Committee in the absence of a Performance Audit Committee;
 - (iii) Member of the Mayoral or Executive Committee or in respect of a plenary type municipality, another Member of Council;
 - (iv) Mayor and/or Municipal Manager from another municipality; and
 - (v) Member of a ward committee as nominated by the executive Mayor or Mayor.
- (e) For the purposes of evaluating the annual performance of Managers directly accountable to the Municipal Manager, an evaluation panel constituted of the following persons must be established –
- (i) Municipal Manager;
 - (ii) Chairperson of the Performance Audit Committee or the Audit Committee in the absence of a Performance Audit Committee;
 - (iii) Member of the Mayoral or Executive Committee or in respect of a plenary type municipality, another Member of Council and;
 - (iv) Municipal Manager from another municipality
- (f) The manager responsible for Human Resources of the municipality must provide Secretariat services to the evaluation panels referred to in sub-regulations (d) and (e)

6. SCHEDULE FOR PERFORMANCE REVIEWS

6.1. The performance of the Employee in relation to his performance agreement must be reviewed on the following dates with the understanding that the reviews in the first and the third quarter may be verbal if performance is satisfactory:

Quarter	Months	Review completed by
First Quarter	July – September	31 October 2024 (informal)
Second Quarter	October - December	28 February 2025 (formal)
Third Quarter	January – March	30 April 2025 (informal)
Fourth Quarter	April – June	30 September 2025 (formal)



- 6.2. The Employer must keep a record of the mid –year and annual assessment meetings;
- 6.3. Performance feedback must be based on the Employer's assessment of the Employee's performance;
- 6.4. The Employer will be entitled to review and make reasonable changes to the provisions of Performance Plan from time to time for operational reasons on agreement between both parties
- 6.5. The Employer may amend the provisions of Performance Plan whenever the performance management system is adopted, implemented and/or amended as the case may be on agreement between both parties.

7. DEVELOPMENTAL REQUIREMENTS

- 7.1. A Personal Development Plan (PDP) for addressing developmental gaps must form part of the performance agreement.

8. OBLIGATIONS OF THE EMPLOYER

- 8.1. The Employer must-
 - (a) Create an enabling environment to facilitate effective performance by the employee;
 - (b) Provide access to skills development and capacity building opportunities;
 - (c) Work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
 - (d) On the request of the Employee delegate such powers reasonably required by the Employee to enable him to meet the performance objectives and targets established in terms of this Agreement; and
 - (e) Make available to the Employee such resources as the Employee may reasonably require from time to time to assist him to meet the performance objectives and targets established in terms of this Agreement.

9. CONSULTATION

- 9.1. The Employer agrees to consult the Employee timeously where the exercising of its powers will have amongst others, -
 - (a) A direct effect on the performance of any of the Employee's functions;
 - (b) Commit the Employee to implement or to give effect to a decision made by the Employer;

and

(c) A substantial financial effect on the Employer.

- 9.2. The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in sub-regulation 9.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

10. MANAGEMENT OF EVALUATION OUTCOMES

10.1. The evaluation of the employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.

10.2. A performance bonus ranging from 5% to 14% of the all-inclusive remuneration package may be paid to an employee in recognition of outstanding performance. In determining the performance bonus the relevant percentage is based on the overall rating, calculated by using the applicable assessment-rating calculator; provided that:

- (a) a score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%; and
(b) a score of 150% and above is awarded a performance bonus ranging from 10% to 14%.

10.3. In the case of unacceptable performance, the employer shall:

- (a) provide systematic remedial or developmental support to assist the employee to improve his performance; and
(b) after appropriate performance counselling and having provided the necessary guidance and/or support and reasonable time for improvement in performance, and performance does not improve, the employer may consider steps to terminate the contract of employment of the employee on grounds of unfitness or incapacity to carry out his duties.

11. DISPUTE RESOLUTION

11.1. Any disputes about the nature of the employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or salary increment in the agreement, must be mediated by:

- (a) In the case of the municipal manager, the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the employee, or any other

person designated by the MEC; and

- (b) In the case of managers directly accountable to the municipal manager, the executive mayor or mayor within thirty (30) days of receipt of a formal dispute from the employee; whose decision shall be final and binding on both parties.
- 11.2. Any disputes about the outcome of the employee's performance evaluation, must be mediated by:
- (a) In the case of the municipal manager, the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the employee, or any other person designated by the MEC; and
- (b) In the case of managers directly accountable to the municipal manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 5.4(e), within thirty (30) days of receipt of a formal dispute from the employee; whose decision shall be final and binding on both parties

12. GENERAL

- 12.1. The contents of the performance agreement must be made available to the public by the employer in accordance with the Municipal Finance Management Act, 2003 and Section 46 of the Act.
- 12.2. Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- 12.3. The performance assessment results of the municipal manager must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

Thus, done and signed at CABISIEN on the 03 day of July
of 2024.



4)

PERFORMANCE AGREEMENT – ANNEXURE A

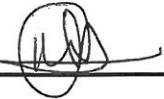
2024/2025

AS WITNESSES:

1.

Waller

2.

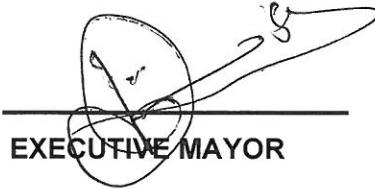


MUNICIPAL MANAGER

Thus, done and signed at JADISMITH on the 05 day of July of
2024.

AS WITNESSES:

1.



EXECUTIVE MAYOR

2.

Performance Plan

MUNICIPAL MANAGER
ADV DILLO SEREO



The Performance Plan sets out:

- a) Key Performance Areas that the employee should focus on, performance objectives, key performance indicators and targets that must be met within a specific timeframe; and
 - b) The Competencies required from employees prescribed in the Regulations on the appointment and conditions of employment of senior managers, R21 of 2014.

- 2 -

KEY PERFORMANCE INDICATORS

The key performance areas, the performance objectives, key performance indicators and targets that must be met within the agreed timeframe are described below.
The assessment of these performance indicators will account for hundred percent of the total employee assessment score.

KPA 1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT						
KPI NO.	KEY PERFORMANCE INDICATOR	DEPARTMENT	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3
			2024/25 TARGETS	QUARTER 4	POE	WEIGHT
KPI 1	Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by end June 2025	Corporate Services	4 of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by end June 2025	None	2 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by end December 2024	Report 5

KPA 1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT								
KANNALAND OBJECTIVE To Provide an Efficient Workforce by Aligning our Institutional Arrangements to our Overall Strategy		DISTRICT STRATEGIC OBJECTIVE 1: A Skilled Workforce and Communities PROVINCIAL OUTCOME VIP 3: Empowering People NDP OUTCOMES OUTCOME 13: Building a Capable and Developmental State						
KPI NO.	KEY PERFORMANCE INDICATOR	DEPARTMENT	2024/25 TARGETS				POE	WEIGHT
			ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3		
KPI 2	Percentage of a municipality's budget actually spent on implementing its workplace skills plan by end June 2025	Corporate Services	100% of a municipality's budget actually spent on implementing its workplace skills plan by end June 2025	25% of a municipality's budget actually spent on implementing its workplace skills plan by end June 2024	25% of a municipality's budget actually spent on implementing its workplace skills plan by end March 2025	25% of a municipality's budget actually spent on implementing its workplace skills plan by end December 2024	Signed off Quality certificates and grant spending reports	5

KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT						
KANNALAND OBJECTIVE		To Provide Access to Reliable Infrastructure That Will Contribute to a Higher Quality of Life for Kannaland Citizens				
DISTRICT STRATEGIC		To Provide Adequate Services and Improve our Public Relations				
STRATEGIC OBJECTIVE 2: Bulk Infrastructure Co-Ordination		PROVINCIAL OUTCOME				
VIP 2: Growth and Jobs		OUTCOME 6: Efficient, Competitive and Responsive Economic Infrastructure Network				
OUTCOME 2: Improve Health and Life Expectancy		OUTCOME 10: Protection and Enhancement of Environmental Assets and Natural Resources				
OUTCOME 11: A Better South Africa, A Better and Safer Africa and World		OUTCOME 12: Building Safer Communities				
KPI NO	KEY PERFORMANCE INDICATOR	DEPARTMENT	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3
KPI 3	Number of formal residential households with access to basic level of water by end June 2025	Infrastructure Services	4665 of formal residential households with access to basic level of water by end June 2025	4635 of formal residential households with access to basic level of water by end September 2024	4642 of formal residential households with access to basic level of water by end December 2024	4656 of formal residential households with access to basic level of water by end March 2025
KPI 4	Number of formal residential households with access to basic level of sanitation by end June 2025	Infrastructure Services	4350 formal residential households with access to basic level of sanitation by end June 2025	4330 formal residential households with access to basic level of sanitation by end September 2024	4340 formal residential households with access to basic level of sanitation by end December 2024	4350 formal residential households with access to basic level of sanitation by end March 2025

KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT						
KANNALAND OBJECTIVE		To Provide Access to Reliable Infrastructure That Will Contribute to a Higher Quality of Life for Kannaland Citizens				
DISTRICT STRATEGIC		To Provide Adequate Services and Improve our Public Relations				
STRATEGIC OBJECTIVE 2: Bulk Infrastructure Co-Ordination		STRATEGIC OBJECTIVE 7: Sustainable Environmental Management and Public Safety				
PROVINCIAL OUTCOME		OUTCOME 6: Efficient, Competitive and Responsive Economic Infrastructure Network				
VIP 2: Growth and Jobs		OUTCOME 2: Improve Health and Life Expectancy				
NDP OUTCOMES		OUTCOME 10: Protection and Enhancement of Environmental Assets and Natural Resources				
OUTCOME 11: A Better South Africa, A Better and Safer Africa and World		OUTCOME 12: Building Safer Communities				
KPI NO	KEY PERFORMANCE INDICATOR	DEPARTMENT	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3
KPI 5	Number of formal residential households with access to basic level of electricity by end June 2025	Infrastructure Services	3541 formal residential households with access to basic level of electricity by end June 2025	3520 formal residential households with access to basic level of electricity by end September 2024	3520 formal residential households with access to basic level of electricity by end December 2024	3541 formal residential households with access to basic level of electricity by end March 2025
KPI 6	Number of formal residential households with access to basic level of solid waste removal by end June 2025	Infrastructure Services	4550 formal residential households with access to basic level of solid waste removal by end June 2025	4540 formal residential households with access to basic level of solid waste removal by September 2024	4546 of formal residential households with access to basic level of solid waste removal by end December 2024	4550 formal residential households with access to basic level of solid waste removal by end March 2025

KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT						
KANNALAND OBJECTIVE		To Provide Access to Reliable Infrastructure That Will Contribute to a Higher Quality of Life for Kannaland Citizens To Provide Adequate Services and Improve our Public Relations				
DISTRICT STRATEGIC		STRATEGIC OBJECTIVE 2: Bulk Infrastructure Co-Ordination STRATEGIC OBJECTIVE 7: Sustainable Environmental Management and Public Safety				
PROVINCIAL OUTCOME		VIP 2: Growth and Jobs				
NDP OUTCOMES		OUTCOME 6: Efficient, Competitive and Responsive Economic Infrastructure Network OUTCOME 2: Improve Health and Life Expectancy OUTCOME 10: Protection and Enhancement of Environmental Assets and Natural Resources OUTCOME 11: A Better South Africa, A Better and Safer Africa and World OUTCOME 12: Building Safer Communities				
KPI NO	KEY PERFORMANCE INDICATOR	DEPARTMENT	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3
KPI 7	Number of municipal registered indigent households with access to free basic services by end June 2025	Infrastructure Services	2252 municipal registered indigent households with access to free basic services by end September 2024	2230 municipal registered indigent households with free basic services by December 2024	2240 municipal registered indigent households with free basic services by end December 2024	2252 municipal registered indigent households with free basic services by end March 2025
KPI 8	Percentage of a municipality's MIG actually spent on projects identified for 2024/25 financial year by end June 2025	Infrastructure Services	100% of a municipality's MIG actually spent on projects identified for 2024/25 financial year by end June 2025	25% of a municipality's MIG actually spent on projects identified for 2024/25 financial year by end September 2024	25% of a municipality's MIG actually spent on projects identified for 2024/25 financial year by end December 2024	25% of a municipality's MIG actually spent on projects identified for 2024/25 financial year by end March 2025

KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT						
KPI NO	KEY PERFORMANCE INDICATOR	DEPARTMENT	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3
KPI 9	Percentage of a municipality's WSIG actually spent on projects identified for 2024/25 financial year by end June 2025	Infrastructure Services	100% of a municipality's WSIG actually spent on projects identified for 2024/25 financial year by end June 2025	25% of a municipality's WSIG actually spent on projects identified for 2024/25 financial year by end September 2024	25% of a municipality's WSIG actually spent on projects identified for 2024/25 financial year by end December 2024	25% of a municipality's WSIG actually spent on projects identified for 2024/25 financial year by end March 2025
KPI 10	Percentage of a municipality's Human Settlements Development Grant (Beneficiaries) actually spent on projects identified for 2024/25	Corporate and Community Services	100% of a municipality's Human Settlements Development Grant (Beneficiaries)	25% of a municipality's Human Settlements Development Grant (Beneficiaries) actually spent on projects identified for 2024/25	25% of a municipality's Human Settlements Development Grant (Beneficiaries) actually spent on projects identified for 2024/25	25% of a municipality's Human Settlements Development Grant (Beneficiaries) actually spent on projects identified for 2024/25

KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT									
KANNALAND OBJECTIVE		To Provide Access to Reliable Infrastructure That Will Contribute to a Higher Quality of Life for Kannaland Citizens To Provide Adequate Services and Improve our Public Relations							
DISTRICT	STRATEGIC	STRATEGIC OBJECTIVE 2: Bulk Infrastructure Co-Ordination STRATEGIC OBJECTIVE 7: Sustainable Environmental Management and Public Safety							
PROVINCIAL OUTCOME	VIP 2: Growth and Jobs	NDP OUTCOMES							
NDP OUTCOMES	OUTCOME 6: Efficient, Competitive and Responsive Economic Infrastructure Network	OUTCOME 2: Improve Health and Life Expectancy							
OUTCOME 10: Protection and Enhancement of Environmental Assets and Natural Resources	OUTCOME 11: A Better South Africa, A Better and Safer Africa and World	OUTCOME 12: Building Safer Communities							
KPI NO	KEY PERFORMANCE INDICATOR	DEPARTMENT	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	POE	WEIGHT
KPI 11	Percentage of municipality's Title Deeds Restoration Grant actually spent for 2024/25 financial year by end June 2025	Corporate and Community Services	100% of municipality's Title Deeds Restoration Grant actually spent for 2024/25 financial year by end June 2025	25% of municipality's Title Deeds Restoration Grant actually spent for 2024/25 financial year by end September 2024	25% of municipality's Title Deeds Restoration Grant actually spent for 2024/25 financial year by end December 2024	25% of municipality's Title Deeds Restoration Grant actually spent for 2024/25 financial year by end March 2025	25% of municipality's Title Deeds Restoration Grant actually spent for 2024/25 financial year by end June 2025	Signed off Quality certificates and grant spending reports	3
KPI 12	Percentage of municipality's Informal Settlements Upgrading Partnership Grant actually spent on projects identified	Infrastructure Services	100% of municipality's Informal Settlements Upgrading Partnership Grant actually spent on projects identified	25% of municipality's Informal Settlements Upgrading Partnership Grant actually spent on projects identified	25% of municipality's Informal Settlements Upgrading Partnership Grant actually spent on projects identified	25% of municipality's Informal Settlements Upgrading Partnership Grant actually spent on projects identified	25% of municipality's Informal Settlements Upgrading Partnership Grant actually spent on	Signed off Quality certificates and grant spending reports	3

KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT							
KANNALAND OBJECTIVE		To Provide Access to Reliable Infrastructure That Will Contribute to a Higher Quality of Life for Kannaland Citizens					
DISTRICT STRATEGIC	STRATEGIC OBJECTIVE 2: Bulk Infrastructure Co-Ordination	PROVINCIAL OUTCOME 7: Sustainable Environmental Management and Public Safety					
PROVINCIAL OUTCOME	VIP 2: Growth and Jobs	OUTCOME 10: Protection and Enhancement of Environmental Assets and Natural Resources					
NDP OUTCOMES	OUTCOME 11: A Better South Africa, A Better and Safer Africa and World					OUTCOME 12: Building Safer Communities	
KPI NO	KEY PERFORMANCE INDICATOR	DEPARTMENT	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	
	for a 2024/25 financial year by end June 2025	Infrastructure Services	projects identified for a 2024/25 financial year by end June 2025	for a 2024/25 financial year by end September 2024	projects identified for a 2024/25 financial year by end December 2024	projects identified for a 2024/25 financial year by end March 2025	
KPI 13	Percentage of municipality's Municipal Energy Resilience Grant actually spent on projects identified for 2024/25 financial year by end June 2025	100% of municipality's Municipal Energy Resilience	25% of municipality's Municipal Energy Resilience	25% of municipality's Municipal Energy Resilience	25% of municipality's Municipal Energy Resilience	25% of municipality's Municipal Energy Resilience	
		Grant actually spent on projects identified for 2024/25 financial year by end June 2025	Grant actually spent on projects identified for 2024/25 financial year by end September 2024	Grant actually spent on projects identified for 2024/25 financial year by end December 2024	Grant actually spent on projects identified for 2024/25 financial year by end March 2025	Grant actually spent on projects identified for 2024/25 financial year by end June 2025	

KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

KANNALAND OBJECTIVE		PROVINCIAL OUTCOME							
DISTRICT STRATEGIC	STRATEGIC OBJECTIVE 2: Bulk Infrastructure Co-Ordination	PROVINCIAL OUTCOME				STRATEGIC OBJECTIVE 7: Sustainable Environmental Management and Public Safety			
NDP OUTCOMES	OUTCOME 6: Efficient, Competitive and Responsive Economic Infrastructure Network								
To Provide Adequate Services and Improve our Public Relations		OUTCOME 2: Improve Health and Life Expectancy							
VIP 2: Growth and Jobs		OUTCOME 10: Protection and Enhancement of Environmental Assets and Natural Resources							
OUTCOME 11: A Better South Africa, A Better and Safer Africa and World		OUTCOME 12: Building Safer Communities							
KPI NO	KEY PERFORMANCE INDICATOR	DEPARTMENT	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	POE	WEIGHT
KPI 14	Percentage of a municipality's Water Resilience Grant actually spent on projects identified for 2024/25 financial year by end June 2025	Infrastructure Services	100% of a municipality's Municipal Water Resilience Grant	25% of a municipality's Municipal Water Resilience Grant actually spent on projects identified for 2024/25 financial year by end June 2025	25% of a municipality's Municipal Water Resilience Grant actually spent on projects identified for 2024/25 financial year by end September 2024	25% of a municipality's Municipal Water Resilience Grant actually spent on projects identified for 2024/25 financial year by end June 2025	25% of a municipality's Municipal Water Resilience Grant actually spent on projects identified for 2024/25 financial year by end March 2025	Signed off Quality certificates and grant spending reports	3

KPA 3: LOCAL ECONOMIC DEVELOPMENT						
OBJECTIVE: To strive towards a safe community in Kannaland through the proactive management of traffic, environmental health, fire and disaster risks		To facilitate Economic Growth and Social and Community development				
DISTRICT STRATEGIC		PROVINCIAL OUTCOME				
STRATEGIC OBJECTIVE 5: Growing an Inclusive District Economy		STRATEGIC OBJECTIVE 6: Healthy and Socially Stable Community				
NDP OUTCOMES		VIP 4: Mobility and Spatial Transformation				
OUTCOME 2: Improve Health and Life Expectancy		OUTCOME 3: All People In South Africa Protected and Feel Safe				
OUTCOME 4: Decent Employment		OUTCOME 7: Vibrant, Equitable and Sustainable Rural Communities and Food Security				
KPI NO.	KEY PERFORMANCE INDICATOR	DEPARTMENT	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3
KPI 15	Number of jobs created through municipality's local, economic development initiatives by end June 2025	Corporate and Community Services	8 jobs created through municipality's local, economic development initiatives by end June 2025	2 jobs created through municipality's local, economic development initiatives by end September 2024	2 jobs created through municipality's local, economic development initiatives by end December 2024	2 jobs created through municipality's local, economic development initiatives by end March 2025
KPI 15	Number of jobs created through municipality's capital projects by end June 2025	Corporate and Community Services	15 jobs created through municipality's capital projects by end June 2025	15 jobs created through municipality's capital projects by end June 2025	15 jobs created through municipality's capital projects by end June 2025	15 jobs created through municipality's capital projects by end June 2025
KPI 16	number of jobs created through municipality's EPWP by end June 2025	Corporate and Community Services	30 number of jobs created through municipality's EPWP by end June 2025	30 number of jobs created through municipality's EPWP by end June 2025	30 number of jobs created through municipality's EPWP by end June 2025	30 number of jobs created through municipality's EPWP by end June 2025

KPA 3: LOCAL ECONOMIC DEVELOPMENT						
OBJECTIVE:		To strive towards a safe community in Kannaland through the proactive management of traffic, environmental health, fire and disaster risks				
DISTRICT STRATEGIC						
STRATEGIC OBJECTIVE 5: Growing an Inclusive District Economy						
STRATEGIC OBJECTIVE 6: Healthy and Socially Stable Community						
PROVINCIAL OUTCOME						
VIP 4: Mobility and Spatial Transformation						
NDP OUTCOMES						
OUTCOME 2: Improve Health and Life Expectancy						
OUTCOME 3: All People In South Africa Protected and Feel Safe						
OUTCOME 4: Decent Employment						
OUTCOME 7: Vibrant, Equitable and Sustainable Rural Communities and Food Security						
KPI NO.	KEY PERFORMANCE INDICATOR	DEPARTMENT	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3
KPI 17	number of SMMEs training workshops held by end June 2025	Corporate and Community Services	4 SMMEs training workshops held by end June 2025	1 SMMEs training workshop held by end September 2024	1 SMMEs training workshop held by end December 2024	1 SMMEs training workshop held by end March 2024
KPI 18	number of Youth programs held by end June 2025	Corporate and Community Services	2 Youth programs held by end June 2025	None	1 Youth program held by end December 2024	None
2024/25 TARGETS						
				QUARTER 4		POE WEIGHT
				Report		2

KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

OBJECTIVE: To strive towards a financially sustainable municipality

DISTRICT STRATEGIC

Strategic Objective 3: Financial Viability

PROVINCIAL OUTCOME

VIP 3: Innovation and culture

NDP OUTCOMES

Outcome 3: Building a capable and developmental state

KPI NO.	KEY PERFORMANCE INDICATOR	DEPT	2024/25 TARGETS				POE	WEIGHT
			ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
KPI 19	Percentage of financial viability measured in terms of debt coverage by end June 2025	Financial Services	45% of financial viability measured in terms of debt coverage by end June 2025	25% of financial viability measured in terms of debt coverage by end September 2024	25% of financial viability measured in terms of debt coverage by end December 2024	35% of financial viability measured in terms of debt coverage by end March 2025	45% of financial viability measured in terms of debt coverage by end June 2025	Report 3
KPI 20	Percentage of financial viability measured in terms of outstanding service debtors to revenue ratio end June 2025	Financial Services	95% of financial viability measured in terms of outstanding service debtors to revenue ratio end June 2025	80% of financial viability measured in terms of outstanding service debtors to revenue ratio end September 2024	80% of financial viability measured in terms of outstanding service debtors to revenue ratio end December 2024	95% of financial viability measured in terms of outstanding service debtors to revenue ratio end March 2025	95% of financial viability measured in terms of outstanding service debtors to revenue ratio end June 2025	Report 3
KPI 21	Months of financial viability measured in terms of cost coverage ratio by end June 2025	Financial Services	2 months of financial viability measured in terms of cost coverage ratio by end June 2025	1 month of financial viability measured in terms of cost coverage ratio by end September 2024	1 month of financial viability measured in terms of cost coverage ratio by end December 2024	1 month of financial viability measured in terms of cost coverage ratio by end March 2025	2 months of financial viability measured in terms of cost coverage ratio by end June 2025	Report 3

KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

OBJECTIVE: To strive towards a financially sustainable municipality

DISTRICT STRATEGIC

Strategic Objective 3: Financial Viability

PROVINCIAL OUTCOME

VIP 3: Innovation and culture

NDP OUTCOMES

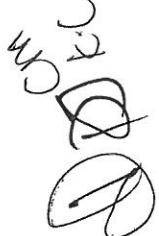
Outcome 3: Building a capable and developmental state

KPI NO.	KEY PERFORMANCE INDICATOR	DEPT	ANNUAL TARGET	2024/25 TARGETS				POE	WEIGHT
				QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4		
KPI 22	Percentage of a municipality's operational National grants allocated actually spent on projects/programs identified for 2024/25 financial year by end June 2025	Office of the Municipal Manager Financial Services Corporate and Community Services Infrastructure Services	100% municipality's operational National grants allocated actually spent on projects/programs identified for 2024/25 financial year by end June 2025	25% municipality's operational National grants allocated actually spent on projects/programs identified for 2024/25 financial year by end September 2024	25% municipality's operational National grants allocated actually spent on projects/programs identified for 2024/25 financial year by end December 2024	25% municipality's operational National grants allocated actually spent on projects/programs identified for 2024/25 financial year by end March 2025	25% municipality's operational National grants allocated actually spent on projects/programs identified for 2024/25 financial year by end June 2025	Signed off	3
KPI 23	Percentage of a municipality's operational Provincial grants allocated actually spent on projects/programs identified for 2024/25 financial year by end June 2025	Office of the Municipal Manager Financial Services Corporate and Community Services Infrastructure Services	100% municipality's operational Provincial grants allocated actually spent on projects/programs identified for 2024/25 financial year by end June 2025	25% municipality's operational Provincial grants allocated actually spent on projects/programs identified for 2024/25 financial year by end September 2024	25% municipality's operational Provincial grants allocated actually spent on projects/programs identified for 2024/25 financial year by end December 2024	25% municipality's operational Provincial grants allocated actually spent on projects/programs identified for 2024/25 financial year by end March 2025	25% municipality's operational Provincial grants allocated actually spent on projects/programs identified for 2024/25 financial year by end June 2025	Signed off	3

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION									
KPI NO	KEY PERFORMANCE INDICATOR	DEPT	2024/25 TARGETS						
			ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	POE	WEIGHT
KPI 24	Number of Annual Financial Statements submitted to the Auditor-General by 31 August 2024	Financial Services	1 Annual Financial Statements submitted to the Auditor-General by 31 August 2024	1 Annual Financial Statements submitted to the Auditor-General by 31 August 2024	None	None	None	Annual Financial Statements	1.5
KPI 25	Number of Annual Performance Report submitted to the Auditor-General by 31 August 2024	Corporate and Community Services	1 Annual Performance Report submitted to the Auditor-General by 31 August 2024	1 Annual Performance Report submitted to the Auditor-General by 31 August 2024	None	None	None	Annual Performance Report	1.5
KPI 26	Number of Draft Annual Report submitted to the Auditor-General by 31 August 2024	Corporate and Community Services	1 Draft Annual Report submitted to the Auditor-General by 31 August 2024	1 Draft Annual Report submitted to the Auditor-General by 31 August 2024	None	None	Draft Annual Report	1.5	

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION								
KPI NO.	KEY PERFORMANCE INDICATOR	DEPT	2024/25 TARGETS				POE	WEIGHT
			ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
KPI 27	Number of time key deadlines outlined to council for adoption by end August 2024	Corporate and Community Services	1 time schedule outlining key deadlines submitted to council for adoption by end August 2024	1 time schedule outlining key deadlines submitted to council for adoption by end August 2024	None	None	Council Resolution and Report	1.5
KPI 28	Number of Oversight Reports tabled to Council by end June 2025	Corporate and Community Services	2 Oversight Reports tabled to Council by end June 2025	1 Oversight Report tabled to Council by end September 2024	1 2022/23 Oversight Report tabled to Council by end March 2025	1 2023/24 Oversight Report tabled to Council by end March 2025	Council Resolution and 2022/23 Oversight Report	1.5

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
KPI NO	KEY PERFORMANCE INDICATOR	DEPT	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3
KPI 29	Number of Mid-year budget performance assessment report tabled to council by end January 2025	Financial Services Corporate and Community Services	1 Mid-year budget and performance assessment report tabled to council by end January 2025	None	1 budget and performance assessment report tabled to council by end January 2025	None
KPI 30	Number of adjustment budget approved by end February 2025	Financial Services	1 adjustment budget approved by end February 2025	None	1 budget approved by end February 2025	None
KPI 31	Number of Draft Revised/Amended IDP submitted to council by end March 2025	Corporate and Community Services	1 Draft Revised/Amended IDP submitted to council by end March 2025	None	1 Revised/Amended IDP submitted to council by end March 2025	Draft Revised/Amended IDP



KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
KPI NO	KEY PERFORMANCE INDICATOR	DEPT	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3
KPI 32	Number of Draft MTREF with budget related policies submitted to council by end March 2025	Financial Services	1 Draft MTREF with budget related policies submitted to council by end March 2025	None	1 Draft MTREF with budget related policies submitted to council by end March 2025	None
KPI 33	Number of Final Revised/Amended IDP submitted to council by end May 2025	Corporate and Community Services	1 Final Revised/Amended IDP submitted to council by end May 2025	None	None	1 Final Revised/Amended IDP submitted to council by end May 2025
KPI 34	Number of Final MTREF with budget related policies submitted to council by end May 2025	Financial Services	1 Final MTREF with budget related policies submitted to council by end May 2025	None	None	1 Final MTREF with budget related policies submitted to council by end May 2025



KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION									
KPI NO	KEY PERFORMANCE INDICATOR	DEPT	2024/25 TARGETS						
			ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	POE	WEIGHT
KPI 35	Number of Work Skills submitted to LGSETA by end April 2025	Corporate and Community Services	1 Work Skills Plan submitted to LGSETA by end April 2025	None	None	None	1 Work Skills Plan submitted to LGSETA by end April 2025	Work Skills Plan	1.5
KPI 36	Number of Revised Employment Equity Plan tabled to council by end April 2025	Corporate and Community Services	1 Revised Employment Equity Plan tabled to council by end April 2025	None	None	None	1 Revised Employment Equity Plan tabled to council by end April 2025	Council Resolution and approved Revised Employment Equity Plan	1.5
KPI 37	Number of Internal Audit risk-based audit plan approved by audit committee by end July 2024	Office of the Municipal Manager	1 Internal Audit risk-based audit plan approved by audit committee by end July 2024	1 Internal Audit risk-based audit plan approved by audit committee by end July 2024	None	None	None	Approved Internal Audit risk-based audit plan	1.5

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION									
KPI NO	KEY PERFORMANCE INDICATOR	DEPT	2024/25 TARGETS				POE	WEIGHT	
			ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4		
KPI 38	Number of MFMA Section 71 monthly reports submitted to the Accounting Officer by end June 2025	Financial Services	12 MFMA Section 71 monthly reports submitted to the Accounting Officer by end June 2025	3 MFMA Section 71 monthly reports submitted to the Accounting Officer by end December 2024	3 MFMA Section 71 monthly reports submitted to the Accounting Officer by end March 2025	3 MFMA Section 71 monthly reports submitted to the Accounting Officer by end June 2025	3 MFMA Section 71 monthly reports submitted to the Accounting Officer by end June 2025	Signed off Quality certificates and MFMA Section 71 monthly reports	1.5
KPI 40	Number of MFMA Section 52 quarterly reports submitted to council by end June 2025	Financial Services Corporate and Community Services	4 MFMA Section 52 quarterly reports submitted to council by end June 2025	1 MFMA Section 52 quarterly report submitted to council by end September 2024	1 MFMA Section 52 quarterly report submitted to council by end December 2024	1 MFMA Section 52 quarterly report submitted to council by end March 2025	1 MFMA Section 52 quarterly report submitted to council by end June 2025	Council resolution Signed off Quality certificates and MFMA Section 52 quarterly reports	1.5
KPI 41	Number of Local Labor meetings held by end June 2025	Corporate and Community Services	4 Local Labor meetings held by end June 2025	1 Local Labor meeting held by end September 2024	1 Local Labor meeting held by end December 2024	1 Local Labor meeting held by end March 2025	1 Local Labor Forum meeting held by end June 2025	Agenda; attendance register and Minutes	1.5

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION									
KPI NO	KEY PERFORMANCE INDICATOR	DEPT	2024/25 TARGETS				POE	WEIGHT	
			ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3			
KPI 42	No of Committee meetings held by end June 2025	Corporate and Community Services	4 Audit Committee meetings held by end June 2025	1 Audit Committee meeting held by September 2024	1 Audit Committee meeting held by December 2024	1 Audit Committee meeting held by March 2025	1 Audit Committee meeting held by June 2025	Agenda; attendance register and Minutes	1.5
KPI 43	Number of Council meetings held by end June 2025	Corporate and Community Services	12 Council meetings held by end June 2025	3 Council meetings held by end September 2024	3 Council meetings held by end December 2024	3 Council meetings held by end March 2024	3 Council meetings held by end June 2025	Agenda; attendance register and Council Resolution	1.5
KPI 44	Number of IDP Rep Forum meetings held by end June 2025	Corporate and Community Services	2 IDP Rep Forum meetings held by end April 2025	None	None	1 IDP Rep Forum meetings held by end February 2025	1 IDP Rep Forum meetings held by end June 2025	Agenda; attendance register and minutes	1.5

A handwritten signature in blue ink, appearing to read "100% by 2025".

Signed and accepted by the Municipal Manager

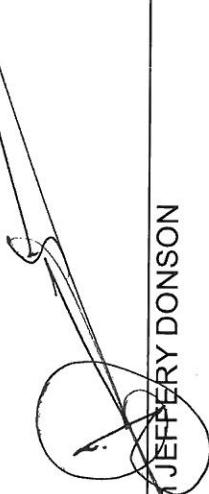


ADV, DILILÓ SEREO

Date:

03/07/2024

Signed by the Executive Mayor on behalf of Kannaland Municipality



Alderman JEFFERY DONSON

Date:

05/07/2024

Personal Development Plan

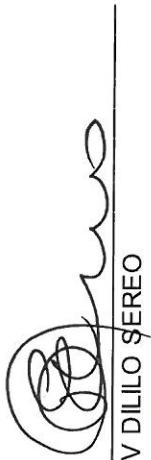


PERSONAL DEVELOPMENT PLAN – ANNEXURE C

2024-2025

Skills Performance Gap	Outcomes Expected	Suggested training and /or development activity	Suggested mode of delivery	Suggested Time Frames	Work opportunity created to practice skill/development area	Support Person
1. Municipal Finance Minimum Competency	Certificate in Municipal Finance Management To meet competency requirements in terms of section 83 of the MFMA.	Municipal Finance Management Programme (MFMP)	External Training	12 months	Head of Administration	Administration

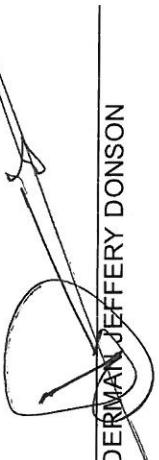
Signed and accepted by the Municipal Manager



ADV DILILIO SEREO

Date: 03/07/2024

Signed by the Executive Mayor on behalf of Kannaland Municipality



ALDERMAN JEFFERY DONSON

Date: 05/07/2024