



KANNALAND
MUNISIPALITEIT | MUNICIPALITY



Medium Term Revenue and Expenditure Framework (MTREF) 2022/23 – 2024/25



Prepared in terms of the Local Government: Municipal Finance Management Act (56/2003): Municipal Budget and Reporting Regulations, Government Gazette 32141, 17 July 2009

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Glossary

Allocations – Money received from Provincial or National Government or other municipalities.

Budget – The financial plan of the Municipality.

Budget Related Policy – Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy.

Capital Expenditure - Spending on assets such as land, buildings, and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.

Cash flow statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period.

DORA – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government.

Equitable Share – A general grant paid to municipalities. It is predominantly targeted to assist with free basic services.

Fruitless and wasteful expenditure – Expenditure that was made in vain and could have been avoided had reasonable care been exercised.

GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.

GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting.

IDP – Integrated Development Plan. The main strategic planning document of the Municipality

KPI's – Key Performance Indicators. Measures of service output and/or outcome.

MFMA – The Municipal Finance Management Act – No. 53 of 2003. The principal piece of legislation relating to municipal financial management.

MTREF – Medium Term Revenue and Expenditure Framework. A medium-term financial plan, usually 3 years, based on a fixed first year and indicative further two year's budget allocations. Also includes details of the previous and current years' financial position.

Net Assets – Net assets are the residual interest in the assets of the entity after deducting all its liabilities. This means the net assets of the municipality equates to the "net wealth" of the municipality, after all assets were sold/recovered and all liabilities paid. Transactions which do not meet the definition of Revenue or Expenses, such as increases in values of Property, Plant and Equipment where there is no inflow or outflow of resources are accounted for in Net Assets.

Operating Expenditure – Spending on the day-to-day expenses of the Municipality such as salaries and wages.

Rates – Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.

SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Strategic Objectives – The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.

Unauthorised expenditure – Generally spending without, or in excess of an approved budget and/or expenditure that does not relate to the vote it is allocated to.

Virement – A transfer of budget.

Vote – One of the main segments of a budget. In Kannaland Municipality this means at function level.

PART 1 – ANNUAL BUDGET

SECTION 1 – MAYOR’S REPORT

The mayor’s budget speech for the 2022/23 Medium Term Budget and Expenditure Framework (MTREF), will be submitted to Council during May 2022, after the public participation process has been completed, and when the annual budget is considered by Council for approval.

SECTION 2 – RESOLUTIONS

2.1 Approval of the Annual Budget – MTREF

The resolution to be tabled to Council for the approval of the Draft Annual Budget:

RECOMMENDATION:

1. That Council approves the annual tabled budget of the municipality for the financial year 2022/23 and the two outer years 2023/24 and 2024/25 as per Budget schedules A1 to A10 and supporting schedules SA1 to SA 38;
2. The capital budget (per department and per ward);
3. That Council approves the tabled rates and tariffs as contained in the attached tariff listing applicable to the 2022/23 budget year;
4. That Council approves and note that the electricity tariffs as included, will be subject to NERSA approval;
5. That Council takes note of MFMA Budget Circulars 112 and 115 as attached;
6. That Council takes note of the quality certificate signed by the Municipal Manager;
7. That Council approves the proposed changes to the budget related policies and by-laws as attached and/or provided in soft copy and published on the municipal website;
8. That the tabled service standards attached as per Annexure to be approved;
9. That the draft Top Layer SDBIP, attached as per Annexure be approved;
10. That the 2022/23 MTREF Procurement Plan as per Annexure be approved; and
11. That Council take note that version 6.6 of the mSCOA classification framework was used in the preparation of the budget as in terms of the MBRR (2009).

SECTION 3 – EXECUTIVE SUMMARY

3.1 INTRODUCTION

The world economy is expected to grow by 4.4 per cent this year. This is lower than the 4.9 per cent that was anticipated when tabling the medium-term budget policy statement (MTBPS). The Omicron variant of the coronavirus caused many countries to impose restrictions to manage its spread. In addition, continued imbalances in global value chains have limited the pace of the world's economic recovery, with war as a new addition to factors having a negative impact on the global recovery and consequently also on the South African economic recovery. National Treasury has revised South Africa's economic growth estimate for 2021 to 4.8 per cent, from 5.1 per cent at the time of the MTBPS.

The following macro-economic forecasts was considered when preparing the 2022/23 MTREF municipal budget.

Table 1: Macroeconomic performance and projections, 2020 - 2025					
Fiscal year	2020/21	2021/22	2022/23	2023/24	2024/25
	Actual	Estimate	Forecast		
CPI Inflation	2.9%	4.5%	4.8%	4.4%	4.5%

It should however be noted that the above-mentioned forecasts, could not at the time foresee the impact of the Ukrainian war. Moody's project inflation to rise to around 8% this year, above the South African Reserve Bank (SARB) target band of 3% – 6%, and then to recede in 2023-24. With inflation at 5.8% at the time of this report, it is therefore that an adjustment was made to account for the rise in inflation, to ensure cost recovery.

Kannaland Municipality supports of the provincial recovery plan..." ... guided by three "North Stars" - "Jobs", "Safety" and "Well-being" - which will ensure that we move forward and provide hope in the Western Cape". We all find ourselves in a period of recovery and it is important that we proceed in a way that will promote synergy.

The process of developing the municipality's annual budget is largely guided by the strategic thrusts and operational priorities of Kannaland's IDP as well as the MTREF that sets out the expected annual revenue and projected expenditure for the budget year under consideration and the outer years that forms part of the MTREF.

In order to be sustainable, Kannaland will have to be able to learn from past experiences. The current budget is unfunded, and we recognise that it is of the utmost importance that the budget funding plan (as attached) will be implemented. The deficit is progressively getting worse, and it will be key to stabilise liquidity, enhance and protect revenue, but at the same time incur expenditure with due care in a prioritised manner aimed at meeting service delivery targets. Years of tariff increases above the inflation rate, combined with an annual increase in rates, over and above an increase in property value (as a result of a general valuation), left the municipality with a declining collection rate and consequently an out-of-control increase in outstanding debtors. The aim within this budget is to find an equilibrium between cost reflective tariffs, affordability, and collectability.

3.2 TARIFFS

Details on tariff increases can be found within the attached tariff listing. Overall tariff increases can be summarised as follow:

DESCRIPTION	% INCREASE
PROPERTY RATES	4.50%
ELECTRICITY	7.47%
WATER	6.0%
SANITATION / WASTE-WATER	6.0%
REFUSE / SOLID WASTE	6.0%
OTHER (SEE TARIFF LISTING)	5.00%
BULK PURCHASES ESKOM + DIRECT CUSTOMERS	8.61%

It should be noted that electricity tariffs will be subject to NERSA approval. Tariffs cannot be directly linked to a single inflation target but are calculated on a weighted average basis in consideration of the cost drivers and their individual annual increases.

The growth parameters apply to tariff increases for property rates, user and other charges raised by municipalities and municipal entities, to ensure that all spheres of government support the national macroeconomic policies, unless it can be shown that external factors impact otherwise.

Property rates will be levied as in terms of the Municipal Property Rates Act (2004) as amended, with the table below setting out the tariffs applicable to each category of use and the applicable ratios expressed in terms of the base tariff that will be equal to the normal residential property tariff.

All tariffs to be expressed in terms (ratio) of the baseline tariff (Equal to Residential tariff)						Tariff After Rebate	R	0.0185
	2019/20	2020/21	Y/Y Increase	2021/22	Y/Y Increase	2022/23	Y/Y Increase	
BASELINE RATE PER R1 ON THE VALUATION	R 0.0158	R 0.0170	7.9%	R 0.0177	4.12%	R 0.0185	4.5%	
Residential Properties	R 0.0158	R 0.0170	7.9%	R 0.0177	4.12%	R 0.0185	4.5%	
Vacant Land: Residential	R 0.0158	R 0.0170	7.9%	R 0.0177	4.12%	R 0.0185	4.5%	
Vacant Land: Business	R 0.0293	R 0.0340	16.2%	R 0.0354	4.12%	R 0.0370	4.5%	
Agricultural Properties	R 0.0023	R 0.0026	13.1%	R 0.0026	0.00%	R 0.0028	6.7%	
Businesses and Commercial Properties	R 0.0293	R 0.0340	16.2%	R 0.0360	6.00%	R 0.0370	2.7%	
Business Properties - Accommodation Establishment	R 0.0200	R 0.0221	10.3%	R 0.0234	6.00%	R 0.0241	2.7%	
Industrial Properties	R 0.0293	R 0.0340	16.2%	R 0.0360	6.00%	R 0.0370	2.7%	
Public Service Infrastructure	R 0.0039	R 0.0043	9.1%					Exempt
Public Service Properties/Organs of state	R 0.0293	R 0.0340	16.2%	R 0.0360	6.00%	R 0.0370	2.7%	
Public Benefit Organisations (Incl. Old Age Homes)	R 0.0032	R 0.0034	7.9%	R 0.0034	0.00%	R 0.0037	8.8%	
Place of Worship - Church								Impermissible
Protected Area								Impermissible
Municipal Properties								Exempt

Exemptions, rebates and reductions	Tariff Applicable 2022/23	Rebate	Impermissible / Exempt	Ratio : base tariff (policy)	Tariffs After Rebate 2022/23	Ratio : base tariff after rebates
Residential Properties	R 0.01850		First R15,000 of improved - not rateable	1:1	R 0.0185	1:1
Vacant Land: Residential	R 0.01850			1:1	R 0.0185	1:1
Vacant Land: Business	R 0.03700			1:2	R 0.0370	1:2
Agricultural Properties	R 0.00278			1:0.15	R 0.0028	1:0.15
Businesses and Commercial Properties	R 0.03700			1:2	R 0.0370	1:2
Business Properties - Accommodation Establishment	R 0.03700	35.0%		1:2	R 0.0241	1:1.3
Industrial Properties	R 0.03700			1:2	R 0.0370	1:2
Public Service Infrastructure	R 0.00463		First 30% Impermissible - 70% Exempt	1:0.25	R 0.0046	1:0.25
Public Service Properties/Organs of state	R 0.03700			1:2	R 0.0370	1:2
Public Benefit Organisations (Incl. Old Age Homes)	R 0.00370			1:0.2	R 0.0037	1:0.2
Place of Worship - Church	R -		100% Impermissible	1:0	R -	1:0
Protected Area	R -		100% Impermissible	1:0	R -	1:0
Municipal Properties	R -		Exempt	1:0	R -	1:0

Rebate to qualified pensioners (Age 60 years) / Disabled persons	30%	See Property Rates Policy & Indigent Policy
Owners of residential properties with a market value < R150 000 or less. (Including Indigents)	100%	

3.3 BUDGET POLICIES REVIEWED

- Tariff Policy dealing with all services delivered;
- Budget & Budget Implementation Policy;
- Virement Policy;
- Municipal Property Rates Policy;
- Customer Care, Credit Control and Debt Collection Policy;
- Bad Debt Write-Off Policy
- Cash Management and Investment Policy;
- Borrowing Policy;
- Funding and Reserves Policy;
- Policy related to long-term financial planning;
- Supply Chain Management Policy;

- Preferential Procurement Policy (interim policy);
- Asset Management Policy;
- Policy relating to dealing with infrastructure investment and capital projects;
- Indigents Policy;
- Capital Contribution Policy;
- Fleet Management Policy;
- UIF&W Policy
- Cost Containment Measures Policy;
- Indigents Policy

3.4 BY-LAWS REVIEWED

- Municipal Property Rates By-Law
- Tariff By-Law
- Customer Care, Credit Control & Debt Collection By-Law

3.5 BUDGET SUMMARY

Fuller details of the various income and expenditure changes are shown in this document.

The new projected forecasts for the MTREF are as follows:

OPERATING BUDGET

ITEM	ADJUSTED BUDGET 2021/22	MTREF BUDGET 2022/23	MTREF BUDGET 2023/24	MTREF BUDGET 2024/25
REVENUE	176 492	192 782	213 005	235 047
EXPENDITURE	204 637	218 716	231 597	248 435
<u>SURPLUS / (DEFICIT)</u>	(28 145)	(25 934)	(18 592)	(13 388)
LESS CAPITAL CONTRIBTUIONS	25 622	10 529	24 805	36 176
<u>SURPLUS / (DEFICIT)</u>	(2 522)	(15 405)	6 213	22 788

CAPITAL BUDGET

CLASSIFICATION	ADJUSTED BUDGET 2021/22	MTREF BUDGET 2022/23	MTREF BUDGET 2023/24	MTREF BUDGET 2024/25
GOVERNANCE & ADMIN	2 001	180	0	0
COMMUNITY & SAFETY	1 211	1 510	0	0
ECONOMIC SERVICES	513	700	0	0
TRADING SERVICES	22 915	10 529	24 805	36 176
<u>TOTAL</u>	26 639	12 919	24 805	36 176

CONFIRMED CAPITAL FUNDING

FUNDING SOURCES	ADJUSTED BUDGET 2021/22	MTREF BUDGET 2022/23	MTREF BUDGET 2023/24	MTREF BUDGET 2024/25
NATIONAL GOVERNMENT	22 763	10 529	24 805	36 176
PROVINCIAL GOVERNMENT	2 859	0	0	0
OWN FUNDING – Not Confirmed	1 004	2390	0	0
<u>TOTAL</u>	26 626	12 919	24 805	36 176

3.6 KEY FOCUS AREAS OF THE 2022/23 BUDGET PROCESS

- Transfers to local government will be increased by R17.8 billion, including R9.3 billion from the local government equitable share, R1.5 billion from the general fuel levy and R6.9 billion in direct conditional grants over the 2022 MTEF period. The local government equitable share formula has been updated to account for projected household growth, inflation and estimated increases in bulk water and electricity costs over the 2022 MTEF period. Over the 2022 MTEF period, direct transfers to municipalities will grow above inflation, at an annual average rate of 7.9 per cent. Direct conditional grants grow at an annual average rate of 5.3 per cent over the MTEF, while the Local Government Equitable Share (LGES) grows faster, at an annual average rate of 10.3 per cent over the same period.

- Municipalities are advised to refer to the guidance (refer to the email sent by CoGTA to all municipalities on 20 October 2021) provided through the joint National Treasury/ Department of Cooperative Governance/ South African Local Government Association (NT/DCoG/SALGA) Joint Circular No.1 on the transitional measures in relation to the IDP consultation process.
- Similar to the rest of government, municipalities face a difficult fiscal environment. The weak economic growth has put pressure on consumers' ability to pay for services, while transfers from national government are growing more slowly than in the past. Some municipalities have managed these challenges well, but others have fallen into financial distress and face liquidity problems. These include municipalities that are unable to meet their payment obligations to Eskom, Water Boards and other creditors. There is a need for municipalities to focus on collecting revenues owed to them and eliminate wasteful and non-core spending.
- National Treasury encourages municipalities to maintain tariff increases at levels that reflect an appropriate balance between the affordability to poorer households and other customers while ensuring the financial sustainability of the municipality. The Consumer Price Index (CPI) inflation is forecasted to be within the lower limit of the 3 to 6 per cent target band; therefore, municipalities are required to justify all increases in excess of the projected inflation target for 2022/23 MREF in their budget narratives and pay careful attention to tariff increases across all consumer groups. In addition, municipalities should include a detail of their revenue growth assumptions for the different service charges in the budget narrative.
- The emphasis is on municipalities to comply with Section 18 of the MFMA and ensure that they fund their 2022/23 MTREF budgets from realistically anticipated revenues to be collected. Municipalities are cautioned against assuming collection rates that are unrealistic and unattainable as this is a fundamental reason for municipalities not attaining their desired collection rates. It is essential that municipalities reconcile their most recent valuation roll data to that of the billing system to ensure that revenue anticipated from property rates are accurate. Municipalities are also advised to enforce a culture of payment for services through their normal credit control processes.
- The National Energy Regulator of South Africa (NERSA) is responsible for price determination of the bulk costs for electricity. Bulk electricity costs are consistently much higher than inflation, having gone as high as 17.8 per cent in the 2021/22 municipal financial

year. Eskom's need for increased funding means that over the period ahead they are applying for much higher tariff increases. In their Multi-Year Price Determination (MYPD 5) application Eskom requested approval for municipal bulk tariff increases of 20.5 per cent in 2022/23, 15 per cent in 2023/24 and 10 per cent in 2024/25. NERSA rejected this revenue application at the end of September 2021 and in October 2021 ESKOM filed an application in the High Court to review NERSA's decision. Following the deliberations, NERSA has approved a 9.6 per cent tariff increase for Eskom starting from April 2022 and this figure accounts for a 3.49 per cent increase in 2022/23. The final increase for bulk purchases is 8.61% and an increase of 7.47% for electricity reselling.

- The Salary and Wage Collective Agreement for the period 01 July 2021 to 30 June 2024 dated 15 September 2021 through the agreement that was approved by the Bargaining Committee of the Central Council in terms of Clause 17.3 of the Constitution should be used when budgeting for employee related costs for the 2022/23 MTREF. In terms of the agreement, all employees covered by this agreement shall receive with effect from 01 July 2022 and 01 July 2023 an increase based on the projected average CPI percentages for 2022 and 2023. The forecasts of the Reserve Bank, in terms of the January 2022 and January 2023, shall be used to determine the projected average CPI. Municipalities are encouraged to perform an annual head count and payroll verification process by undertaking a once-a-year manual salary disbursement, in order to root out ghost employees.
- The municipality budgeted for the actual costs approved in accordance with the Government Gazette on the Remuneration of Public Office Bearers Act: Determination of Upper Limits of Salaries, Allowances and Benefits of different members of municipal councils. It is anticipated that this salary determination will also take into account the fiscal constraints. Any overpayment to councillors, will be irregular expenditure in terms of Section 167 of the MFMA and will be recovered from the councillor(s) concerned.
- Risks to consider –
 - i.) Pressure on supply and demand as a result of the Ukraine and Russia conflict, compounding local inflation in the form of food and fuel increases which could potential see the SARB increasing the REPO rate;
 - ii.) Weaker exchange rates already resulted in an increase in the fuel account;
 - iii.) Slower recovery of the economy;
 - iv.) The upward pressure and multiplier effect of increases in staff salaries.

SECTION 4 – BUDGET TABLES

Table A1 - Budget Summary

WC041 Kannaland - Table A1 Budget Summary										
Description	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousands										
Financial Performance										
Property rates	15 549	16 692	19 337	24 562	25 522	25 522	21 716	24 836	25 929	27 095
Service charges	69 672	86 195	87 941	104 162	100 680	100 680	89 817	110 480	119 126	127 807
Investment revenue	669	1 014	1 150	864	880	880	1 028	680	714	757
Transfers recognised - operational	33 803	40 064	42 601	45 128	42 097	42 097	38 129	43 164	52 076	63 234
Other own revenue	17 519	12 846	6 358	11 704	7 313	7 313	6 010	13 621	15 160	16 154
Total Revenue (excluding capital transfers and contributions)	137 213	156 810	157 387	186 419	176 492	176 492	156 701	192 782	213 005	235 047
Employee costs	55 504	58 588	66 653	65 553	71 649	71 649	64 859	80 239	81 955	85 272
Remuneration of councillors	3 323	3 146	3 184	3 637	3 637	3 637	3 347	3 357	3 504	3 662
Depreciation & asset impairment	26 698	13 551	12 039	12 698	12 698	12 698	9 524	13 222	13 804	14 425
Finance charges	2 921	4 386	3 188	382	2 318	2 318	784	2 072	2 160	2 254
Materials and bulk purchases	36 457	43 118	49 813	56 133	58 412	58 412	46 344	63 094	67 662	71 333
Transfers and grants	1 899	96	246	838	448	448	200	450	334	349
Other expenditure	42 266	44 511	46 911	52 589	55 475	55 475	56 447	56 283	62 178	71 141
Total Expenditure	169 068	167 397	182 033	191 830	204 637	204 637	181 505	218 716	231 597	248 435
Surplus/(Deficit)	(31 855)	(10 586)	(24 646)	(5 411)	(28 145)	(28 145)	(24 804)	(25 934)	(18 592)	(13 388)
Transfers and subsidies - capital (monetary allocations)	10 820	21 608	19 524	22 763	25 622	25 622	13 175	10 529	24 805	36 176
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	382	-	34	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(20 653)	11 022	(5 088)	17 352	(2 522)	(2 522)	(11 629)	(15 405)	6 213	22 788
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(20 653)	11 022	(5 088)	17 352	(2 522)	(2 522)	(11 629)	(15 405)	6 213	22 788
Capital expenditure & funds sources										
Capital expenditure	18 776	19 178	8 490	23 767	26 639	26 639	11 202	12 919	24 805	36 176
Transfers recognised - capital	16 125	18 962	(909)	22 763	25 622	25 622	10 934	10 529	24 805	36 176
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	985	98	614	1 004	1 004	1 004	268	2 390	-	-
Total sources of capital funds	17 111	19 060	(295)	23 767	26 626	26 626	11 202	12 919	24 805	36 176
Financial position										
Total current assets	(15 205)	16 577	(12 526)	(17 989)	(47 354)	(47 354)	(13 644)	(50 258)	(36 611)	(32 016)
Total non current assets	(7 507)	11 199	(11 970)	351 292	342 195	342 195	1 678	325 969	11 002	21 751
Total current liabilities	(4 957)	7 859	(11 742)	29 011	14 755	14 755	(128)	8 584	(30 454)	(31 685)
Total non current liabilities	2 452	13 992	7 751	37 082	44 833	44 833	-	44 757	(1 368)	(1 368)
Community wealth/Equity	645	(5 096)	(15 416)	249 857	237 775	237 775	(209)	237 775	-	-
Cash flows										
Net cash from (used) operating	(33 548)	(93 565)	338	38 899	27 941	27 941	(63 348)	(4 587)	18 433	35 278
Net cash from (used) investing	(835)	1 597	6 949	-	(13)	(13)	-	(2 441)	-	-
Net cash from (used) financing	11	63	91	-	-	-	97	(648)	(648)	(648)
Cash/cash equivalents at the year end	(34 374)	(91 905)	7 379	81 387	125 538	125 538	(63 255)	41 129	58 914	93 543
Cash backing/surplus reconciliation										
Cash and investments available	9 985	30 856	6 317	24 503	19 086	19 086	(4 331)	19 236	(21 660)	(16 574)
Application of cash and investments	7 844	21 856	18 619	92 661	124 589	124 589	(14 477)	125 252	(19 055)	(19 785)
Balance - surplus (shortfall)	2 141	9 000	(12 302)	(68 158)	(105 503)	(105 503)	10 146	(106 016)	(2 606)	3 211
Asset management										
Asset register summary (WDV)	(7 471)	11 199	(11 970)	351 292	342 195	342 195	-	325 969	11 002	21 751
Depreciation	26 698	13 551	12 039	12 698	12 698	12 698	-	13 222	13 804	14 425
Renewal of Existing Assets	-	-	1 538	-	-	-	-	-	-	-
Repairs and Maintenance	24 487	22 964	29 631	22 898	23 198	23 198	-	20 028	20 895	21 804
Free services										
Cost of Free Basic Services provided	(1 477)	7 496	10 519	21 714	18 128	18 128	20 274	20 274	21 531	22 908
Revenue cost of free services provided	4 383	7 456	4 995	4 973	3 944	3 944	8 409	8 409	8 779	9 174
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

Table A2 – Budget Financial Performance (Functional Classification)

WC041 Kannaland - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)										
Functional Classification Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand	1									
Revenue - Functional										
<i>Governance and administration</i>		47 263	53 966	59 433	40 973	42 232	42 232	43 561	46 560	49 753
Executive and council		20 220	28 324	34 237	6 402	7 365	7 365	12 201	13 982	15 876
Finance and administration		27 043	25 642	25 196	34 571	34 867	34 867	31 360	32 578	33 877
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		17 058	14 385	15 409	20 827	17 541	17 541	16 689	24 084	33 631
Community and social services		5 569	12 204	15 193	14 727	15 820	15 820	14 889	14 184	14 631
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		10 699	2 181	251	-	-	-	-	-	-
Housing		790	-	(36)	6 100	1 721	1 721	1 800	9 900	19 000
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		5 862	7 356	1 677	7 047	2 151	2 151	8 170	9 501	10 299
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		5 862	7 356	1 677	7 047	2 151	2 151	8 170	9 501	10 299
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		78 231	102 712	100 426	140 336	140 190	140 190	134 891	157 666	177 540
Energy sources		44 940	53 144	56 671	74 321	68 974	68 974	75 292	84 547	90 828
Water management		21 316	34 429	27 712	35 358	37 908	37 908	30 332	42 691	55 063
Waste water management		6 174	7 682	8 188	15 079	16 137	16 137	15 135	15 724	16 342
Waste management		5 801	7 457	7 855	15 578	17 170	17 170	14 131	14 704	15 306
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	148 415	178 419	176 945	209 182	202 114	202 114	203 311	237 810	271 223
Expenditure - Functional										
<i>Governance and administration</i>		59 197	54 051	56 053	57 383	68 435	68 435	72 679	73 989	76 062
Executive and council		24 733	14 811	14 176	17 062	23 700	23 700	20 288	20 520	21 281
Finance and administration		34 464	39 241	41 877	40 321	44 735	44 735	52 391	53 470	54 781
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		12 782	11 126	10 562	17 233	13 240	13 240	13 346	20 708	30 165
Community and social services		6 849	6 317	7 726	9 166	9 856	9 856	9 826	9 014	9 293
Sport and recreation		684	379	380	549	379	379	448	468	488
Public safety		3 208	3 629	1 579	375	220	220	231	241	250
Housing		2 040	801	877	7 143	2 785	2 785	2 841	10 986	20 134
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		10 914	13 555	8 845	16 083	11 749	11 749	17 823	19 172	20 207
Planning and development		21	-	-	-	-	-	-	-	-
Road transport		10 894	13 555	8 845	16 083	11 749	11 749	17 823	19 172	20 207
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		86 175	88 664	106 574	101 131	111 212	111 212	114 868	117 727	122 000
Energy sources		46 368	48 918	56 175	59 169	63 538	63 538	68 326	72 991	76 921
Water management		16 647	26 477	29 635	18 684	21 254	21 254	20 485	19 954	20 492
Waste water management		13 509	5 710	5 754	9 711	10 995	10 995	12 251	11 402	11 254
Waste management		9 652	7 560	15 010	13 566	15 425	15 425	13 806	13 380	13 334
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	169 068	167 397	182 033	191 830	204 637	204 637	218 716	231 597	248 435
Surplus/(Deficit) for the year		(20 653)	11 022	(5 088)	17 352	(2 522)	(2 522)	(15 405)	6 213	22 788

Table A3 - Budgeted Financial Performance (Rev & Exp by Municipal Vote)

WC041 Kannaland - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand										
Revenue by Vote	1									
Vote 1 - MUNICIPAL MANAGER		20 220	29 033	34 237	6 402	7 365	7 365	12 201	13 982	15 876
Vote 2 - CORPORATE SERVICES		17 345	20 155	15 822	26 377	18 175	18 175	23 672	33 429	43 779
Vote 3 - FINANCIAL SERVICES		26 667	25 376	24 791	34 128	34 432	34 432	30 912	32 114	33 394
Vote 4 - TECHNICAL SERVICES		84 183	103 855	102 096	142 274	142 141	142 141	136 526	158 285	178 174
Vote 5 - CALITZDORP SPA		—	—	—	—	—	—	—	—	—
Vote 6 - CORPORATE SERVICES (Continued)		—	—	—	—	—	—	—	—	—
Vote 7 - [NAME OF VOTE 7]		—	—	—	—	—	—	—	—	—
Vote 8 - [NAME OF VOTE 8]		—	—	—	—	—	—	—	—	—
Vote 9 - [NAME OF VOTE 9]		—	—	—	—	—	—	—	—	—
Vote 10 - [NAME OF VOTE 10]		—	—	—	—	—	—	—	—	—
Vote 11 - [NAME OF VOTE 11]		—	—	—	—	—	—	—	—	—
Vote 12 - [NAME OF VOTE 12]		—	—	—	—	—	—	—	—	—
Vote 13 - [NAME OF VOTE 13]		—	—	—	—	—	—	—	—	—
Vote 14 - [NAME OF VOTE 14]		—	—	—	—	—	—	—	—	—
Vote 15 - [NAME OF VOTE 15]		—	—	—	—	—	—	—	—	—
Total Revenue by Vote	2	148 415	178 419	176 945	209 182	202 114	202 114	203 311	237 810	271 223
Expenditure by Vote to be appropriated	1									
Vote 1 - MUNICIPAL MANAGER		23 900	14 811	14 176	17 062	23 700	23 700	20 288	20 520	21 281
Vote 2 - CORPORATE SERVICES		25 490	29 687	22 037	34 547	28 806	28 806	36 476	46 517	57 328
Vote 3 - FINANCIAL SERVICES		21 006	24 661	32 333	29 387	31 689	31 689	35 710	36 067	36 608
Vote 4 - TECHNICAL SERVICES		98 107	97 798	113 358	109 345	119 161	119 161	124 182	126 343	130 970
Vote 5 - CALITZDORP SPA		—	—	—	—	—	—	—	—	—
Vote 6 - CORPORATE SERVICES (Continued)		566	439	130	1 490	1 280	1 280	2 060	2 151	2 247
Vote 7 - [NAME OF VOTE 7]		—	—	—	—	—	—	—	—	—
Vote 8 - [NAME OF VOTE 8]		—	—	—	—	—	—	—	—	—
Vote 9 - [NAME OF VOTE 9]		—	—	—	—	—	—	—	—	—
Vote 10 - [NAME OF VOTE 10]		—	—	—	—	—	—	—	—	—
Vote 11 - [NAME OF VOTE 11]		—	—	—	—	—	—	—	—	—
Vote 12 - [NAME OF VOTE 12]		—	—	—	—	—	—	—	—	—
Vote 13 - [NAME OF VOTE 13]		—	—	—	—	—	—	—	—	—
Vote 14 - [NAME OF VOTE 14]		—	—	—	—	—	—	—	—	—
Vote 15 - [NAME OF VOTE 15]		—	—	—	—	—	—	—	—	—
Total Expenditure by Vote	2	169 068	167 397	182 033	191 830	204 637	204 637	218 716	231 597	248 435
Surplus/(Deficit) for the year	2	(20 653)	11 022	(5 088)	17 352	(2 522)	(2 522)	(15 405)	6 213	22 788

Table A4 - Budgeted Financial Performance (Revenue & Expenditure)

WC041 Kannaland - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue By Source											
Property rates	2	15 549	16 692	19 337	24 562	25 522	25 522	21 716	24 836	25 929	27 095
Service charges - electricity revenue	2	44 924	52 825	55 432	67 946	62 578	62 578	57 500	70 503	76 752	82 892
Service charges - water revenue	2	12 773	19 619	18 013	20 787	20 746	20 746	17 772	21 841	23 151	24 540
Service charges - sanitation revenue	2	6 174	7 008	7 456	8 019	8 738	8 738	7 346	9 219	9 772	10 358
Service charges - refuse revenue	2	5 801	6 743	7 040	7 410	8 617	8 617	7 200	8 918	9 451	10 017
Rental of facilities and equipment		533	516	606	631	533	533	456	607	608	608
Interest earned - external investments		669	1 014	1 150	864	880	880	1 028	680	714	757
Interest earned - outstanding debtors		49	2 432	3 541	3 087	4 628	4 628	3 973	4 968	5 167	5 348
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		15 314	7 428	142	5 547	15	15	8	6 007	7 207	7 807
Licences and permits		173	164	217	378	361	361	141	364	420	527
Agency services		828	828	1 083	1 087	1 200	1 200	978	1 200	1 260	1 336
Transfers and subsidies		33 803	40 064	42 601	45 128	42 097	42 097	38 129	43 164	52 076	63 234
Other revenue	2	622	1 477	769	974	576	576	453	475	499	528
Gains		–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		137 213	156 810	157 387	186 419	176 492	176 492	156 701	192 782	213 005	235 047
Expenditure By Type											
Employee related costs	2	55 504	58 588	66 653	65 553	71 649	71 649	64 859	80 239	81 955	85 272
Remuneration of councillors		3 323	3 146	3 184	3 637	3 637	3 637	3 347	3 357	3 504	3 662
Debt impairment	3	25 922	26 594	21 016	20 723	24 401	24 401	38 611	23 594	21 815	20 442
Depreciation & asset impairment	2	26 698	13 551	12 039	12 698	12 698	12 698	9 524	13 222	13 804	14 425
Finance charges		2 921	4 386	3 188	382	2 318	2 318	784	2 072	2 160	2 254
Bulk purchases	2	35 307	40 539	44 054	48 940	52 650	52 650	42 859	58 024	62 536	65 975
Other materials	8	1 150	2 579	5 759	7 193	5 762	5 762	3 486	5 071	5 127	5 357
Contracted services		7 849	8 276	8 030	17 971	15 403	15 403	8 734	13 749	21 526	31 028
Transfers and subsidies		1 899	96	246	838	448	448	200	450	334	349
Other expenditure	4, 5	8 100	9 616	17 815	13 895	15 670	15 670	9 102	18 939	18 837	19 671
Losses		395	25	50	–	–	–	–	–	–	–
Total Expenditure		169 068	167 397	182 033	191 830	204 637	204 637	181 505	218 716	231 597	248 435
Surplus/(Deficit)											
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		(31 855)	(10 586)	(24 646)	(5 411)	(28 145)	(28 145)	(24 804)	(25 934)	(18 592)	(13 388)
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	10 820	21 608	19 524	22 763	25 622	25 622	13 175	10 529	24 805	36 176
Transfers and subsidies - capital (in-kind - all)		382	–	34	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		(20 653)	11 022	(5 088)	17 352	(2 522)	(2 522)	(11 629)	(15 405)	6 213	22 788
Taxation		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		(20 653)	11 022	(5 088)	17 352	(2 522)	(2 522)	(11 629)	(15 405)	6 213	22 788
Attributable to minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		(20 653)	11 022	(5 088)	17 352	(2 522)	(2 522)	(11 629)	(15 405)	6 213	22 788
Share of surplus/ (deficit) of associate	7	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		(20 653)	11 022	(5 088)	17 352	(2 522)	(2 522)	(11 629)	(15 405)	6 213	22 788

Table A5 – Capital Expenditure Budget by Vote

WC041 Kannaland - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure, to be appropriated	2										
Vote 1 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	130	-	-
Vote 2 - CORPORATE SERVICES		-	-	817	-	833	833	1 369	1 710	-	-
Vote 3 - FINANCIAL SERVICES		-	-	(138)	-	-	-	-	-	-	-
Vote 4 - TECHNICAL SERVICES		-	1 645	-	-	2 026	2 026	3 888	9 454	-	-
Vote 5 - CALITZDORP SPA		-	-	-	-	-	-	-	-	-	-
Vote 6 - CORPORATE SERVICES (Continued)		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total		-	1 645	679	-	2 859	2 859	5 256	11 294	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - MUNICIPAL MANAGER		-	-	-	192	192	192	105	-	-	-
Vote 2 - CORPORATE SERVICES		3 161	1 763	(12 115)	1 023	1 023	1 023	159	500	-	-
Vote 3 - FINANCIAL SERVICES		2 095	118	9 618	1 664	1 664	1 664	1 387	50	-	-
Vote 4 - TECHNICAL SERVICES		13 520	15 653	10 308	20 888	20 901	20 901	48 021	1 074	24 805	36 176
Vote 5 - CALITZDORP SPA		-	-	-	-	-	-	-	-	-	-
Vote 6 - CORPORATE SERVICES (Continued)		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		18 776	17 534	7 811	23 767	23 780	23 780	49 672	1 624	24 805	36 176
Total Capital Expenditure - Vote	3,7	18 776	19 178	8 490	23 767	26 639	26 639	54 928	12 919	24 805	36 176

WC041 Kannaland - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand	1										
Capital Expenditure - Functional											
Governance and administration		2 095	118	9 480	2 001	2 001	2 001	515	180	-	-
Executive and council		-	-	-	192	192	192	105	130	-	-
Finance and administration		2 095	118	9 480	1 809	1 809	1 809	410	50	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		2 945	1 763	(11 297)	378	1 211	1 211	684	1 510	-	-
Community and social services		-	-	(11 467)	-	833	833	684	860	-	-
Sport and recreation		2 945	1 262	170	378	378	378	-	650	-	-
Public safety		-	500	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		215	-	-	500	513	513	16	700	-	-
Planning and development		-	-	-	-	-	-	-	-	-	-
Road transport		215	-	-	500	513	513	16	700	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		13 520	17 297	10 308	20 888	22 915	22 915	9 987	10 529	24 805	36 176
Energy sources		2 208	605	797	2 699	2 699	2 699	235	1 980	3 000	3 135
Water management		10 972	14 599	9 510	18 189	20 216	20 216	9 751	2 441	21 805	33 041
Waste water management		-	2 094	-	-	-	-	-	6 108	-	-
Waste management		340	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3,7	18 776	19 178	8 490	23 767	26 639	26 639	11 202	12 919	24 805	36 176
Funded by:											
National Government		14 094	12 901	10 245	22 763	22 763	22 763	8 306	10 529	24 805	36 176
Provincial Government		2 031	6 061	(11 154)	-	2 859	2 859	2 628	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial)		-	-	-	-	-	-	-	-	-	-
Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	16 125	18 962	(909)	22 763	25 622	25 622	10 934	10 529	24 805	36 176
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		985	98	614	1 004	1 004	1 004	268	2 390	-	-
Total Capital Funding	7	17 111	19 060	(295)	23 767	26 626	26 626	11 202	12 919	24 805	36 176

Table A6 – Budgeted Financial Position

WC041 Kannaland - Table A6 Budgeted Financial Position											
Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand											
ASSETS											
Current assets											
Cash		1 732	1 381	3 943	(13 359)	(21 150)	(21 150)	(637)	(21 000)	(21 660)	(16 574)
Call investment deposits	1	8 289	29 476	2 374	37 862	40 236	40 236	(3 694)	40 236	–	–
Consumer debtors	1	(101)	1 634	(532)	6 755	3 083	3 083	(19 475)	3 919	(3 616)	(3 321)
Other debtors		(26 043)	(16 326)	(19 106)	(46 381)	(67 939)	(67 939)	9 609	(72 689)	(7 200)	(7 800)
Current portion of long-term receivables		(5)	(5)	–	–	–	–	–	–	–	–
Inventory	2	924	418	794	(2 867)	(1 584)	(1 584)	554	(724)	(4 135)	(4 321)
Total current assets		(15 205)	16 577	(12 526)	(17 989)	(47 354)	(47 354)	(13 644)	(50 258)	(36 611)	(32 016)
Non current assets											
Long-term receivables		–	–	–	–	–	–	–	–	–	–
Investments		(36)	–	–	–	–	–	–	–	–	–
Investment property		(211)	(124)	(114)	1 364	1 250	1 250	–	1 250	–	–
Investment in Associate		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment	3	(7 208)	11 330	(11 845)	349 890	340 916	340 916	1 702	324 691	11 002	21 751
Agricultural		–	–	–	–	–	–	–	–	–	–
Biological		–	–	–	–	–	–	–	–	–	–
Intangible		(52)	(7)	(10)	38	28	28	(24)	28	–	–
Other non-current assets		–	–	–	–	–	–	–	–	–	–
Total non current assets		(7 507)	11 199	(11 970)	351 292	342 195	342 195	1 678	325 969	11 002	21 751
TOTAL ASSETS		(22 712)	27 776	(24 495)	333 303	294 841	294 841	(11 966)	275 711	(25 609)	(10 264)
LIABILITIES											
Current liabilities											
Bank overdraft	1	–	–	–	–	–	–	–	–	–	–
Borrowing	4	(566)	(504)	(127)	586	459	459	(534)	459	–	–
Consumer deposits		11	63	91	1 027	1 119	1 119	97	1 119	–	–
Trade and other payables	4	(4 045)	10 305	(12 675)	14 780	5 880	5 880	308	(291)	(30 454)	(31 685)
Provisions		(357)	(2 006)	968	12 619	7 296	7 296	–	7 296	–	–
Total current liabilities		(4 957)	7 859	(11 742)	29 011	14 755	14 755	(128)	8 584	(30 454)	(31 685)
Non current liabilities											
Borrowing		0	–	(446)	(429)	(875)	(875)	–	(950)	(1 368)	(1 368)
Provisions		2 452	13 992	8 197	37 511	45 708	45 708	–	45 708	–	–
Total non current liabilities		2 452	13 992	7 751	37 082	44 833	44 833	–	44 757	(1 368)	(1 368)
TOTAL LIABILITIES		(2 505)	21 851	(3 992)	66 094	59 588	59 588	(128)	53 341	(31 822)	(33 053)
NET ASSETS	5	(20 206)	5 926	(20 504)	267 209	235 253	235 253	(11 837)	222 370	6 213	22 788
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		1 347	(5 044)	(15 886)	238 953	237 306	237 306	–	237 306	–	–
Reserves	4	(701)	(52)	470	10 904	470	470	(209)	470	–	–
TOTAL COMMUNITY WEALTH/EQUITY	5	645	(5 096)	(15 416)	249 857	237 775	237 775	(209)	237 775	–	–

Table A7 – Budgeted Cash Flows

WC041 Kannaland - Table A7 Budgeted Cash Flows

Description		Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
CASH FLOW FROM OPERATING ACTIVITIES												
Receipts												
			–	–	7 496	20 213	20 227	20 227	(9 652)	20 366	21 859	23 169
			–	–	26 341	89 407	86 739	86 739	(49 417)	100 478	111 547	121 444
			–	–	1 379	9 833	3 895	3 895	(833)	10 583	12 254	13 258
	1		–	–	43 137	44 598	41 567	41 567	(23 086)	43 164	52 076	63 234
	1		–	–	22 164	22 763	25 622	25 622	(6 546)	10 529	24 805	36 176
			–	–	9	3 961	3 905	3 905	(15)	3 664	4 059	4 402
			–	–	–	–	–	–	–	–	–	–
Payments												
			(33 548)	(89 731)	(100 051)	(151 876)	(154 015)	(154 015)	26 201	(193 371)	(208 167)	(226 405)
			–	–	–	–	–	–	–	–	–	–
	1		–	(3 834)	(137)	–	–	–	–	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES			(33 548)	(93 565)	338	38 899	27 941	27 941	(63 348)	(4 587)	18 433	35 278
CASH FLOWS FROM INVESTING ACTIVITIES												
Receipts												
			–	–	–	–	–	–	–	–	–	–
			–	–	–	–	–	–	–	–	–	–
			36	–	–	–	–	–	–	–	–	–
Payments												
			(871)	1 597	6 949	–	(13)	(13)	–	(2 441)	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES			(835)	1 597	6 949	–	(13)	(13)	–	(2 441)	–	–
CASH FLOWS FROM FINANCING ACTIVITIES												
Receipts												
			–	–	–	–	–	–	–	–	–	–
			–	–	–	–	–	–	–	–	–	–
			11	63	91	–	–	–	97	–	–	–
Payments												
			–	–	–	–	–	–	–	(648)	(648)	(648)
NET CASH FROM/(USED) FINANCING ACTIVITIES			11	63	91	–	–	–	97	(648)	(648)	(648)
NET INCREASE/ (DECREASE) IN CASH HELD			(34 372)	(91 905)	7 379	38 899	27 928	27 928	(63 251)	(7 676)	17 785	34 630
	2		(2)	–	–	42 488	97 609	97 609	(5)	48 805	41 129	58 914
	2		(34 374)	(91 905)	7 379	81 387	125 538	125 538	(63 255)	41 129	58 914	93 543

Table A8 – Cash Backed Reserves / Accumulated Surplus Reconciliation

WC041 Kannaland - Table A8 Cash backed reserves/accumulated surplus reconciliation											
Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	(34 374)	(91 905)	7 379	81 387	125 538	125 538	(63 255)	41 129	58 914	93 543
Other current investments > 90 days		44 395	122 761	(1 062)	(56 884)	(106 452)	(106 452)	58 924	(21 893)	(80 574)	(110 117)
Non current assets - Investments	1	(36)	—	—	—	—	—	—	—	—	—
Cash and investments available:		9 985	30 856	6 317	24 503	19 086	19 086	(4 331)	19 236	(21 660)	(16 574)
Application of cash and investments											
Unspent conditional transfers		4 264	16 996	3 789	24 514	28 201	28 201	(4 967)	30 900	(3 000)	(3 135)
Unspent borrowing		—	—	—	—	—	—	—	—	—	—
Statutory requirements	2	—	—	—	—	—	—	—	—	—	—
Other working capital requirements	3	3 524	4 589	7 853	66 647	94 888	94 888	(9 538)	92 852	(17 621)	(18 287)
Other provisions		92	271	6 977	1 500	1 500	1 500	29	1 500	1 566	1 636
Long term investments committed	4	(36)	—	—	—	—	—	—	—	—	—
Reserves to be backed by cash/investments	5	—	—	—	—	—	—	—	—	—	—
Total Application of cash and investments:		7 844	21 856	18 619	92 661	124 589	124 589	(14 477)	125 252	(19 055)	(19 785)
Surplus(shortfall)		2 141	9 000	(12 302)	(68 158)	(105 503)	(105 503)	10 146	(106 016)	(2 606)	3 211

Other working capital requirements											
Debtors		—	—	(6 086)	(33 707)	(53 851)	(53 851)	5 028	(60 685)	(9 833)	(10 263)
Creditors due		3 524	4 589	1 767	32 940	41 037	41 037	(4 510)	32 167	(27 454)	(28 550)
Total		(3 524)	(4 589)	(7 853)	(66 647)	(94 888)	(94 888)	9 538	(92 852)	17 621	18 287

Debtors collection assumptions											
Balance outstanding - debtors		(26 144)	(14 692)	(19 637)	(39 626)	(64 856)	(64 856)	(9 867)	(68 770)	(10 816)	(11 121)
Estimate of debtors collection rate		0.0%	0.0%	31.0%	85.1%	83.0%	83.0%	-51.0%	88.2%	90.9%	92.3%

Table A9 – Asset Management

WC041 Kannaland - Table A9 Asset Management

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand										
CAPITAL EXPENDITURE										
<u>Total New Assets</u>	1	9 576	10 637	(3 710)	14 765	14 827	14 827	3 935	21 805	33 041
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		2 208	579	(6 207)	-	-	-	1 980	-	-
Water Supply Infrastructure		4 932	7 320	704	12 431	12 431	12 431	-	21 805	33 041
Sanitation Infrastructure		-	2 094	-	1 497	1 497	1 497	1 074	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		7 141	9 994	(5 503)	13 928	13 928	13 928	3 055	21 805	33 041
Community Facilities		215	-	1 179	500	500	500	500	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		215	-	1 179	500	500	500	500	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	25	-	257	205	205	50	-	-
Furniture and Office Equipment		1 450	118	-	80	195	195	-	-	-
Machinery and Equipment		340	-	-	-	-	-	330	-	-
Transport Assets		430	500	614	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<u>Total Renewal of Existing Assets</u>	2	-	-	1 538	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	1 538	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	1 538	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<u>Total Upgrading of Existing Assets</u>	6	9 200	8 541	10 661	9 003	11 812	11 812	8 984	3 000	3 135
Roads Infrastructure		-	-	(13 468)	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	2 699	2 699	2 699	-	3 000	3 135
Water Supply Infrastructure		6 039	7 278	23 142	5 759	7 785	7 785	2 441	-	-
Sanitation Infrastructure		-	-	-	-	-	-	5 033	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	167	117	117	-	-	-
Infrastructure		6 039	7 278	9 675	8 625	10 601	10 601	7 474	3 000	3 135
Community Facilities		-	-	817	-	833	833	860	-	-

Description		Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Sport and Recreation Facilities			2 945	1 262	170	378	378	378	650	-	-
Community Assets			2 945	1 262	987	378	1 211	1 211	1 510	-	-
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	-	-	-	-	-	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			-	-	-	-	-	-	-	-	-
Housing			-	-	-	-	-	-	-	-	-
Other Assets			-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			42	-	-	-	-	-	-	-	-
Intangible Assets			42	-	-	-	-	-	-	-	-
Computer Equipment			-	-	-	-	-	-	-	-	-
Furniture and Office Equipment			30	-	-	-	-	-	-	-	-
Machinery and Equipment			109	-	-	-	-	-	-	-	-
Transport Assets			34	-	-	-	-	-	-	-	-
Land			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
Total Capital Expenditure		4	18 776	19 178	8 490	23 767	26 639	26 639	12 919	24 805	36 176
Roads Infrastructure			-	-	(13 468)	-	-	-	-	-	-
Storm water Infrastructure			-	-	-	-	-	-	-	-	-
Electrical Infrastructure			2 208	579	(6 207)	2 699	2 699	2 699	1 980	3 000	3 135
Water Supply Infrastructure			10 972	14 599	25 385	18 189	20 216	20 216	2 441	21 805	33 041
Sanitation Infrastructure			-	2 094	-	1 497	1 497	1 497	6 108	-	-
Solid Waste Infrastructure			-	-	-	-	-	-	-	-	-
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	167	117	117	-	-	-
Infrastructure			13 180	17 272	5 710	22 552	24 528	24 528	10 529	24 805	36 176
Community Facilities			215	-	1 996	500	1 333	1 333	1 360	-	-
Sport and Recreation Facilities			2 945	1 262	170	378	378	378	650	-	-
Community Assets			3 161	1 262	2 166	878	1 711	1 711	2 010	-	-
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	-	-	-	-	-	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			-	-	-	-	-	-	-	-	-
Housing			-	-	-	-	-	-	-	-	-
Other Assets			-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			42	-	-	-	-	-	-	-	-
Intangible Assets			42	-	-	-	-	-	-	-	-
Computer Equipment			-	25	-	257	205	205	50	-	-
Furniture and Office Equipment			1 480	118	-	80	195	195	-	-	-
Machinery and Equipment			449	-	-	-	-	-	330	-	-
Transport Assets			464	500	614	-	-	-	-	-	-
Land			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class			18 776	19 178	8 490	23 767	26 639	26 639	12 919	24 805	36 176
ASSET REGISTER SUMMARY - PPE (WDV)		5	(7 471)	11 199	(11 970)	351 292	342 195	342 195	325 969	11 002	21 751
Roads Infrastructure			(5 164)	(2 819)	(1 193)	(29 189)	39 836	39 836	39 717	(3 139)	(3 280)
Storm water Infrastructure			-	-	(1 033)	152 391	6 173	6 173	6 173	-	-
Electrical Infrastructure			(1 878)	(1 325)	(7 162)	16 067	70 557	70 557	67 807	879	919
Water Supply Infrastructure			(992)	(2 712)	8 263	63 596	100 935	100 935	95 054	(3 246)	(3 392)
Sanitation Infrastructure			(588)	3 063	(9 318)	57 246	43 219	43 219	45 716	8 027	8 198
Solid Waste Infrastructure			(857)	3 923	(9 524)	731	1 147	1 147	1 146	(23)	(24)
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	167	117	117	-	-	-
Infrastructure			(9 480)	131	(19 967)	261 009	261 985	261 985	255 614	2 499	2 421
Community Assets			1 392	413	1 960	24 527	25 224	25 224	25 898	(945)	(987)
Heritage Assets			-	-	-	-	-	-	-	-	-
Investment properties			(211)	(124)	(114)	1 364	1 250	1 250	1 250	-	-
Other Assets			(1 068)	11 161	11 774	64 394	45 888	45 888	35 437	10 966	21 904
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Intangible Assets			(52)	(7)	(10)	38	28	28	28	-	-
Computer Equipment			353	19	(78)	(772)	(240)	(240)	(308)	(1 139)	(1 191)
Furniture and Office Equipment			256	(69)	(218)	(430)	525	525	404	(158)	(165)
Machinery and Equipment			(1 186)	(746)	(5 600)	(363)	402	402	522	-	-
Transport Assets			203	422	284	648	2 549	2 549	2 541	(221)	(231)
Land			2 322	-	0	877	4 583	4 583	4 583	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)		5	(7 471)	11 199	(11 970)	351 292	342 195	342 195	325 969	11 002	21 751

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand										
Depreciation	7	26 698	13 551	12 039	12 698	12 698	12 698	13 222	13 804	14 425
Repairs and Maintenance by Asset Class	3	24 487	22 964	29 631	22 898	23 198	23 198	20 028	20 895	21 804
Roads Infrastructure		4 722	3 724	2 241	2 763	2 400	2 400	1 941	2 026	2 103
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		5 540	4 179	6 396	5 096	5 788	5 788	4 687	4 891	5 109
Water Supply Infrastructure		3 549	5 406	7 609	5 364	5 943	5 943	5 952	6 206	6 477
Sanitation Infrastructure		3 949	2 966	3 147	3 085	2 875	2 875	1 508	1 573	1 643
Solid Waste Infrastructure		3 055	3 704	8 056	2 607	2 444	2 444	2 047	2 135	2 228
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		20 814	19 979	27 449	18 914	19 450	19 450	16 134	16 830	17 560
Community Facilities		804	749	667	817	678	678	668	697	727
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		804	749	667	817	678	678	668	697	727
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		2 302	1 796	1 384	1 983	2 125	2 125	1 601	1 671	1 745
Housing		-	-	-	-	-	-	-	-	-
Other Assets		2 302	1 796	1 384	1 983	2 125	2 125	1 601	1 671	1 745
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		566	439	130	1 184	945	945	1 625	1 697	1 773
Libraries		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		51 185	36 516	41 670	35 597	35 896	35 896	33 249	34 698	36 229
Renewal and upgrading of Existing Assets as % of total capex		49.0%	44.5%	143.7%	37.9%	44.3%	44.3%	69.5%	12.1%	8.7%
Renewal and upgrading of Existing Assets as % of deprecn		34.5%	63.0%	101.3%	70.9%	93.0%	93.0%	67.9%	21.7%	21.7%
R&M as a % of PPE		-339.7%	202.7%	-250.2%	6.5%	6.8%	6.8%	6.2%	189.9%	100.2%
Renewal and upgrading and R&M as a % of PPE		-451.0%	281.0%	-349.0%	9.0%	10.0%	10.0%	9.0%	217.0%	115.0%

Table A10 – Basic Service Delivery Measurement

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
<i>Below Minimum Service Level sub-total</i>		–	–	–	–	–	–	–	–	–
Total number of households	5	–	–	–	–	–	–	–	–	–
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		261 341	3 617 015	3 772 126	4 010 000	3 365 640	3 365 640	3 816 400	4 045 380	4 288 100
Sanitation (free minimum level service)		–	–	2 217 035	6 570 000	5 231 390	5 231 390	5 822 040	6 171 360	6 541 640
Electricity/other energy (50kwh per household per month)		(2 202 894)	(2 239 706)	(2 390 543)	3 563 570	3 563 570	3 563 570	4 006 860	4 287 340	4 630 330
Refuse (removed at least once a week)		464 845	6 118 738	6 920 424	7 570 000	5 967 040	5 967 040	6 629 060	7 026 800	7 448 410
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		261	3 617	3 772	4 010	3 366	3 366	3 816	4 045	4 288
Sanitation (free sanitation service to indigent households)		–	–	2 217	6 570	5 231	5 231	5 822	6 171	6 542
Electricity/other energy (50kwh per indigent household per month)		(2 203)	(2 240)	(2 391)	3 564	3 564	3 564	4 007	4 287	4 630
Refuse (removed once a week for indigent households)		465	6 119	6 920	7 570	5 967	5 967	6 629	7 027	7 448
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		–	–	–	–	–	–	–	–	–
Total cost of FBS provided		(1 477)	7 496	10 519	21 714	18 128	18 128	20 274	21 531	22 908
Highest level of free service provided per household										
Property rates (R value threshold)		–	–	–	–	–	–	–	–	–
Water (kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (Rand per household per month)		–	–	–	–	–	–	–	–	–
Electricity (kwh per household per month)		–	–	–	–	–	–	–	–	–
Refuse (average litres per week)		–	–	–	–	–	–	–	–	–
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		–	–	–	–	–	–	–	–	–
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		1 287	2 242	1 322	4 973	3 944	3 944	8 409	8 779	9 174
Water (in excess of 6 kilolitres per indigent household per month)		2 697	–	–	–	–	–	–	–	–
Sanitation (in excess of free sanitation service to indigent households)		400	5 215	3 673	–	–	–	–	–	–
Electricity/other energy (in excess of 50 kwh per indigent household per month)		–	–	–	–	–	–	–	–	–
Refuse (in excess of one removal a week for indigent households)		–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates		–	–	–	–	–	–	–	–	–
Housing - top structure subsidies		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Total revenue cost of subsidised services provided		4 383	7 456	4 995	4 973	3 944	3 944	8 409	8 779	9 174

PART 2 – SUPPORTING DOCUMENTATION

Section 5 – Annual Budget Process

9.	PREPARE THE 2022/23 MTREF BUDGET				
a)	Finalise salary budget for 2022/2023.	Expenditure CFO	Salary Budget	Internal Management Procedure	23 Nov '21
b)	Directors submit directorates 3-year capital budget project priorities with cost on Collaborator Project proposal system.	Directors Budget Office	Compilation of first draft Capital Budget	Internal Management Procedure	12 Nov '21
c)	Finalise preliminary projections on operating budget for 2022/23	Budget Office	2022/23 Operating Budget	Internal Management Procedure	6 Dec '21
d)	Provide Tariff list structure to Departments for 2022/23 Tariff inputs	Budget Office	Finalise 2022/23 Tariff list structure	Internal Management	6 Dec '21
e)	Departments provide Tariff list information to Budget office for finalization of Draft Tariff list	Directors	Finalise 2022/23 Tariff list structure	Internal Management Procedure	15 Jan '22
f)	Discuss Capital budget inputs with Directors	CFO Directors Budget office	Compilation of first draft Capital Budget	Internal Management Procedure	22 – 26 Nov '21
g)	Budget Steering Committee Meeting to table and consider draft Capital Budget for 2021/22 2nd Adjustment Capital Budget.	BS Committee	2021/22 adjustment budget Capital Budget	Internal Management Procedure	10 Dec '21
h)	BS Committee Meeting to table and consider draft Capital Budget for 2021/22 MTREF and 2020/21 2nd Adjustment Budget, and draft 2021/22 Operating Budget	BS Committee CFO Budget office	2021/22 2nd Adjustment Budget	Internal Management Procedure	21 Jan '21
i)	Finalise Budget related policies	CFO	Review all budget related policies	Internal Management Procedure	31 Jan '22
j)	Kannaland Development Association Forum Meeting to ascertain private investment / funding support for 2022/23.	IDP Manager LED Unit	To ascertain private public partnership investment / funding support for 22/23.	Internal Planning and Management Strategy	23 Feb '22

13.	FIRST DRAFT OF 2022-2027 IDP / BUDGET AND SDBIP				
a)	Review final tariffs and charges and determines tariffs to balance the budget and finalise income budget for 2022/23.	CFO	Finalise 2022/23 Income Budget	MFMA Section 17	24 Feb '22
b)	Submits Draft IDP to Director Corporate Services with proposed public participation programme.	IDP Manager	Review, Scrutinise, do quality check.	Internal Management Procedure	
c)	Table Draft 5-year IDP and Draft Capital Budget to Executive Management	IDP Manager	Finalise Draft IDP and Capital Budget for referral to IDP & B Steering Committee	Internal Management Procedure	31 Jan '22
d)	Attend Provincial IDP INDABA 2	IDP Manager	Incorporate 23/24 Government Sector Department Investment into IDP	MSA Section 24	7 Feb '22
e)	Table Draft Spatial Development Framework to Council for adoption and alignment with 5-year IDP.	Director Planning & Economic Dev.	Adopt Spatial Development Framework and align IDP.	Spatial Planning Legislation	24 Feb '22
f)	LGMTEC 2/ SIME - Municipality receive inputs from National and Provincial Government and other bodies "Grant Allocations".	CFO Budget Office	Provincial Feedback Report Appropriate Grant Funding Allocations in Budget	DORA	28 Feb '22
g)	e) Table Draft IDP, Budget and SDBIP to Steering Committee for final overview, inclusiveness and quality check.	Mun. Manager	Draft IDP, Capital and Operating Budget and SDBIP for 2022/23	MFMA No. 56 of 2003, MBRR Section 14 (2)	7 March '22
h)	Workshop draft IDP and Budget with full Council	Mun Manager	Workshop draft IDP and Budget with full council	Internal procedure	10 March '22
i)	Municipal Manager presents final draft IDP, Budget and Budget related policies to the Mayor for perusal and tabling to Council.	Mun. Manager	Tabling of draft IDP to Mayor	MSA Section 30 (c) MFMA Section 21	24 Feb '22
j)	Table Draft 5-year IDP, Budget, SDBIP, Budget related policies and proposed public participation programme to Council.	Mun Manager/ CFO Performance & Risk Officer	Draft IDP and Budget on Council Agenda	MFMA Section 22 and 23 MSA Reg 3 (4) (a-b)	28 Feb '22

15.	PUBLICATION AND PUBLIC CONSULTATION PROCESS				
a)	Publication of Draft IDP and Budget for public comment and consultation.	Budget Office IDP Manager	Tabled Draft IDP and Budget available for public viewing, scrutiny and comment.	MFMA Section 22(a); MSA Section 21A	March - April '22
b)	Submission of Draft IDP and tabled annual budget and draft SDBIPs to National and Provincial Treasuries and Department of Local Government in both printed and electronic formats.	Budget Office IDP Manager	Draft IDP, tabled annual budget + SDBIP submitted	MFMA Section 22(b) MBRR 15 (3) (b) & 15(1)	Immediately after Tabling to Council
c)	Consult Ward Committees on 5-year Draft IDP and Budget.	IDP Manager	Obtain input/comment from ward committees of Draft IDP and Budget	MFMA Section 22 & 23	4 - 14 April '22
d)	Consult public on Draft IDP and Budget. Public Participation meetings in all wards.	IDP Manager	Inform and obtain public input/comment on draft IDP, Budget and tariffs.	MFMA Section 22 & 23	18 - 29 April '22
e)	LGMTEC 3 / SIME - Provincial analysis (PT and DLG) of the 5-year draft IDP & Budget.	Mun. Manager Directors Budget Office IDP Manager	Provincial Feedback report on Draft IDP and Budget	MFMA Section 34	April '22
f)	Kannaland Development Association Forum Meeting to consult stakeholders on 5-year Draft IDP and Budget.	IDP Manager LED Unit	Consult stakeholders on 5-year Draft IDP and Budget.	Internal Planning and Management Strategy	25 April '22
g)	Deadline for Public inputs on IDP and Budget	IDP Manager	Consult stakeholders on draft 2022/23 revised IDP and Budget.	MSA Section 21	Apr '22
h)	Executive Management analyse public comments on Draft IDP and Budget and prepare report with recommendations for Council's perusal.	IDP Manager CFO Mun. Manager	Report with recommendations on public comments on Agenda	MFMA Section 22(a); MSA Section 21A	2 - 11 May '22

17. APPROVAL OF 2022-2027 IDP AND BUDGET					
a)	Council considers comments from all stakeholders (including LGMTEC 3 report) on draft IDP and Budget and revised IDP and Budget accordingly if necessary.	Mun. Manager CFO Council	Draft IDP and Budget revised	MBRR Section 16(1)	26 May '22
b)	Table 5-year IDP and Budget, Tariff List and budget related policies to Council for approval.	Mayor / CFO Mun. Manager	Approved 5-year IDP and Budget	MFMA Section 24 and 25 MSA Reg. 2(1)	26 May '22
c)	Submission of approved IDP and Budget to National and Provincial Treasuries in both printed and electronic formats.	Budget Office IDP Manager	Submission of approved IDP and Budget and related documents and resolutions	MFMA Section 24(3) MBRR Regulation 20	Within 10 days after final approval
d)	Publish the approved 5-year IDP and Budget on municipality's website.	Budget Office IDP Manager	Publication of approved IDP and annual budget and related documents	MFMA Section 22 MBRR Section 18 MSA Sections 21A and 21B	Within 10 days after final approval
e)	Submission of IDP to MEC of Local Government.	IDP Manager	Revised IDP document and letter to MEC for Assessment	MSA Section 32 (1)	Within 10 days after final approval
f)	Response / Feedback to public comments in respect of IDP, Budget, tariffs and policies.	IDP Manager Budget Office	Feedback to comments	MFMA	15 June '22

POLITICAL OVERSIGHT OVER THE BUDGET PROCESS

Section 53 (1) (a) of the MFMA (no 56 of 2003) stipulates that the mayor of a municipality must provide general political guidance over the budget process and the priorities that must guide the preparation of a budget. Political oversight of the budget process is necessary to ensure that the needs and priorities of the community, as set out in the IDP, are properly linked to the municipality's spending plans. The mayoral committee is one of the key assurance providers in accomplishing the linkage between the IDP and the Budget of a municipality.

SCHEDULE OF KEY DEADLINES RELATING TO THE BUDGET PROCESS

The mayor must, according to the MFMA, co-ordinate the processes for preparing the annual budget and for reviewing the municipality's IDP, budget and related policies. The mayor therefore tabled a schedule of key deadlines with regards to the budgetary process and the review of the municipality's IDP, in council at least 10 months before the start of the next financial year.

Section 6 – Overview of alignment of annual budget with IDP

The IDP serves as a guideline to the municipality for the correct budget and resource allocations in ensuring that it meets the needs of its residents. It is also an integrated inter-governmental system of planning which requires the involvement of all three spheres of government. Contributions are made by provincial and national government to assist municipal planning and therefore government has created a range of policies and strategies to support and guide development and to ensure alignment between all spheres of government as stated by the section 24 of the Municipal Systems Act, No 32 of 2000.

The Municipality's budget is influenced by the municipal strategic focus areas and strategic objectives as identified in the IDP. The Service Delivery Budget Implementation Plan (SDBIP) ensures that the Municipality implements programmes and projects based on the IDP targets and associated budgets.

The budget has been compiled in accordance with the municipality's IDP document. Also refer to tables SA3, SA4 and SA5 which is aligned with the strategic objectives and goals of the municipality.

The following table highlights the IDP's seven strategic objectives or key performance areas for the 2022/23 – 2024/25 MTREF and further planning refinements that have directly informed the compilation of the budget.

KPA	KPA DESCRIPTION
KPA 1	RELIABLE INFRASTRUCTURE
KPA 2	SERVICE DELIVERY
KPA 3	SAFE COMMUNITIES
KPA 4	SOCIO-ECONOMIC DEVELOPMENT
KPA 5	EFFECTIVE AND EFFICIENT GOVERNANCE
KPA 6	EFFICIENT WORKFORCE
KPA 7	FINANCIAL SUSTAINABILITY

Reconciliation - IDP strategic objectives and budgeted revenue and expenditure

WC041 Kannaland - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand							
KPA 1: To Provide access to reliable infrastructure that will contribute to a higher quality of life for Kannaland citizens KPA 2: To Provide adequate Services and improve our Public relations KPA 3: To strive towards a safe community in Kannaland through the proactive management of traffic, environmental health, fire and disaster risks KPA 4: To Facilitate Economic Growth and Social and Community development KPA 5: To Promote efficient and effective Governance with high levels of stakeholder participation KPA 6: To Provide an efficient workforce by aligning our institutional arrangements to our overall strategy KPA 7: To Strive towards a financially sustainable municipality		209 182	202 114	202 114	136 526	158 285	178 174
					11 018	11 312	11 629
					7 316	8 582	9 265
					5 088	13 235	22 485
					12 201	13 982	15 876
					-	-	-
					31 162	32 414	33 794
					-	-	-
Allocations to other priorities							
Total Revenue (excluding capital transfers and contributions)		209 182	202 114	202 114	203 311	237 810	271 223

WC041 Kannaland - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand							
KPA 1: To Provide access to reliable infrastructure that will contribute to a higher quality of life for Kannaland citizens		191 830	204 637	204 637	100 061	102 465	106 128
KPA 2: To Provide adequate Services and improve our Public relations					2 991	3 117	3 250
KPA 3: To strive towards a safe community in Kannaland through the proactive management of traffic, environmental health, fire					1 737	1 646	1 721
KPA 4: To Facilitate Economic Growth and Social and Community development					3 546	11 723	20 905
KPA 5: To Promote efficient and effective Governance with high levels of stakeholder participation					8 713	9 081	9 474
KPA 6: To Provide an efficient workforce by aligning our institutional arrangements to our overall strategy					80 406	82 120	85 588
KPA 7: To Strive towards a financially sustainable municipality					21 261	21 446	21 369
Allocations to other priorities							
Total Expenditure		191 830	204 637	204 637	218 716	231 597	248 435

WC041 Kannaland - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Supporting Information to Recommendation 1: Strategic Objectives and Budget (Capital Expenditure)							
Strategic Objective	Goal	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand							
KPA 1: To Provide access to reliable infrastructure that will contribute to a higher quality of life for Kannaland citizens		23 767	26 639	26 639	10 529	24 805	36 176
KPA 2: To Provide adequate Services and improve our Public relations							
KPA 3: To strive towards a safe community in Kannaland through the proactive management of traffic, environmental health, fire					700		
KPA 4: To Facilitate Economic Growth and Social and Community development					1 510		
KPA 5: To Promote efficient and effective Governance with high levels of stakeholder participation							
KPA 6: To Provide an efficient workforce by aligning our institutional arrangements to our overall strategy					180		
KPA 7: To Strive towards a financially sustainable municipality							
Allocations to other priorities							
Total Capital Expenditure		23 767	26 639	26 639	12 919	24 805	36 176

Section 7 – Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. Performance management is required to operate in accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information.

This budget is indicative of our commitment to achieving the objectives of local government as set out in the Constitution of the Republic of South Africa. Kannaland municipality do have its challenges but intend to achieve the before-mentioned in an efficient, effective, and sustainable manner. These commitments are entrenched in our mission, vision, and value statements and as such are reflected in our budget and services delivery processes. The MTREF has been compiled in a manner that will promote sustainable service delivery and to ensure growth over the medium term to long term. Measurable performance objectives are indicators included in the annual budget support tables SA4 and SA7.

WC041 Kannaland - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Vote 1 - vote name										
Municipal Manager										
Municipal Manager										
Number of reviewed policies	Nr of outdated policies							10.0%	10.0%	10.0%
Performance Agreements S57	% of signed Performance							100.0%	100.0%	100.0%
Municipal Manager										
Review LED Strategy	Nr of Strategies approved							100.0%	100.0%	100.0%
Tourism										
Review Tourism Master Plan Strategy	Nr of Strategies Approved							100.0%	100.0%	100.0%
Technical Department										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Vote 2 - vote name										
Corporate Services										
Vacancy Rate of the entire approved staff	% of vacancy rate to be no							20.0%	20.0%	20.0%
% of vacancy rate to be no more than 20%										
Human Resources										
Spend 65% of Workplace Skills Plan	% Budget spend on WSP							65.0%	65.0%	65.0%
Sub-function 3 - (name)										
Insert measure/s description										
Community Services										
Traffic										
Develop Traffic By-laws	Nr of Traffic by-laws							100.0%	100.0%	100.0%
Traffic										
Construct a K53 Licence testing facility	Nr of K53 Licence testing							100.0%	100.0%	100.0%
Sub-function 3 - (name)										
Insert measure/s description										
Vote 3 - vote name										
Financial Services										
Reporting Section										
Compliance Reporting	% of Reporting on all							100.0%	100.0%	100.0%
Information Technology										
ITC Governance framework - Adopted	Nr of Frameworks Adopted							100.0%	100.0%	100.0%
Revenue Section										
Achieve 80% of Year to date Collection rate of	Year to date % on Debtors							80.0%	80.0%	80.0%
Technical Department										
MIG PMU										
Complete 95% of all PMU infrastructure projects	% of Grant Spend							95.0%	95.0%	95.0%
Electricity Department										
Limit Electricity Losses	% of Elec losses calculated							12.0%	12.0%	12.0%
Water department										
75% of Water samples comply with SANS -241	% of water samples that							75.0%	75.0%	75.0%
And so on for the rest of the Votes										

1. Include a measureable performance objective for each revenue source within a relevant function and each vote (MEFA s17(3)(b))

Section 8 – Budget policies & By-Laws

POLICIES REVIEWED

- Tariff Policy dealing with all services delivered;
- Budget & Budget Implementation Policy;
- Virement Policy;
- Municipal Property Rates Policy;
- Customer Care, Credit Control and Debt Collection Policy;
- Bad Debt Write-Off Policy
- Cash Management and Investment Policy;
- Borrowing Policy;
- Funding and Reserves Policy;
- Policy related to long-term financial planning;
- Supply Chain Management Policy;
- Preferential Procurement Policy;
- Policy related to the Management and Disposal of Assets;
- Policy relating to dealing with infrastructure investment and capital projects;
- Indigents Policy;
- Capital Contribution Policy;
- Fleet Management Policy;
- UIF&W Policy
- Cost Containment Measures Policy;
- Contract Management Policy
- Indigents Policy

BY-LAWS REVIEWED

- Municipal Property Rates By-Law
- Tariff By-Law
- Customer Care, Credit Control & Debt Collection By-Law

All the above policies are and will be made available on the Municipality's website

Section 9 – Overview of budget assumptions

The MTREF Budget was compiled based on the financial framework, financial strategies and financial policies. The key budget assumptions as set out in Table 6 below, relates to the parameters within which the MTREF Budget was compiled and are as follows:

- The estimated CPI for the 2022/2023 financial year is 4.5% and for the next two financial years at 4.5% (2023/2024) and 4.4% (2024/2025) respectively. The above-mentioned forecasts could not at the time foresee the impact of the Ukrainian war. Moody's project inflation to rise to around 8% this year, above the South African Reserve Bank (SARB) target band of 3% – 6%, and then to recede in 2023-24. With inflation at 5.8% at the time of this report, it is therefore that an adjustment was made to account for the rise in inflation, and service tariffs were increased by 6% (including the outer years of the MTREF), with electricity in line with the Nersa approved increase of 7.47%.
- Property rates tariffs increased with 4.5% on average, with the outer years being kept to the treasury forecasts of 4.5% (2023/2024) and 4.4% (2024/2025) respectively. The 2021/2022 increase in property rates was excessive, given it was on top of an increase in property value brought about by the general valuation. The impact was significant and consequently led to a drop in the collection rate.
- The South African Local Government Bargaining Council (SALGBC) determines the cost-of-living increases by mutual agreement between the employer and the unions. The increase in employee related costs were budget for at 4.9% with the outer years at 4.4% and 4.5% respectively.
- Collection rates were calculated as follow:
 - 2022/2023 – 85% on average
 - 2023/2024 – 88% on average
 - 2024/2025 – 90% on average

The current calculation rate is 79% but it should be noted that the municipality has achieved 89% in the recent past. Activities as identified within the budget funding plan will give effect to the expected collection rates if implemented successfully.

Due to the limited water supply in Ladismith and limited electricity supply in Calitzdorp, a conservative approach on general growth in demand was accounted for at an average of 1%.

Section 10 – Overview of budget funding

FUNDING THE BUDGET

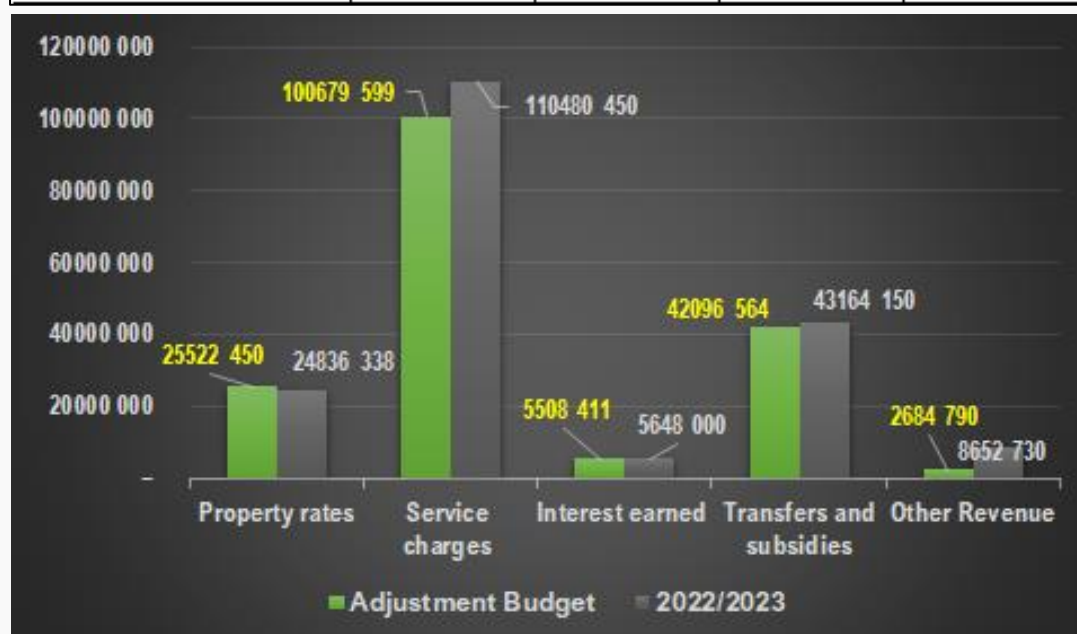
Section 18(1) of the MFMA states that an annual budget may only be funded from:

- Realistically anticipated revenues to be collected;
- Cash backed accumulated funds from previous years' surpluses not committed for other purposes; and
- Borrowed funds, but only for the capital budget referred to in section 17.

Achievement of this requirement in totality effectively means that a Council has 'balanced' its budget by ensuring that budgeted outflows will be offset by a combination of planned inflows as well as prior years' accumulated cash surpluses.

The following table is a breakdown of the operating revenue over the medium-term:

Description R thousand	Adjusted Budget	2022/23 Medium Term Revenue & Expenditure Framework		
		Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Property rates	25 522	24 836	25 929	27 095
Service charges	100 680	110 480	119 126	127 807
Interest earned	5 508	5 648	5 881	6 104
Transfers and subsidies	42 097	43 164	52 076	63 234
Other Revenue	2 685	8 653	9 993	10 806



WC041 Kannaland Supporting Table SA10 Funding measurement

Description	Current Year 2021/22		2022/23 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Funding measures					
Cash/cash equivalents at the year end - R'000	81 387	125 538	41 129	58 914	93 543
Cash + investments at the yr end less applications - R'000	(68 158)	(105 503)	(106 016)	(2 606)	3 211
Cash year end/monthly employee/supplier payments	5.9	8.4	2.6	3.5	5.1
Surplus/(Deficit) excluding depreciation offsets: R'000	17 352	(2 522)	(15 405)	6 213	22 788
Service charge rev % change - macro CPIX target exclusive	14.0%	(8.0%)	1.2%	1.2%	0.8%
Cash receipts % of Ratepayer & Other revenue	85.1%	83.0%	88.2%	90.9%	92.3%
Debt impairment expense as a % of total billable revenue	16.1%	19.3%	17.4%	15.0%	13.2%
Capital payments % of capital expenditure	0.0%	0.0%	18.9%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations			100.3%	100.2%	100.1%
Current consumer debtors % change - incr(decr)	101.8%	63.7%	6.0%	(84.3%)	2.8%
Long term receivables % change - incr(decr)	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	6.5%	6.8%	6.2%	189.9%	100.2%
Asset renewal % of capital budget	0.0%	0.0%	0.0%	0.0%	0.0%
Supporting indicators					
% incr total service charges (incl prop rates)	20.0%	(2.0%)	7.2%	7.2%	6.8%
% incr Property Tax	27.0%	3.9%	(2.7%)	4.4%	4.5%
% incr Service charges - electricity revenue	22.6%	(7.9%)	12.7%	8.9%	8.0%
% incr Service charges - water revenue	15.4%	(0.2%)	5.3%	6.0%	6.0%
% incr Service charges - sanitation revenue	7.5%	9.0%	5.5%	6.0%	6.0%
% incr Service charges - refuse revenue	5.3%	16.3%	3.5%	6.0%	6.0%
% incr in Service charges - other	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	128 724	126 202	135 317	145 055	154 902
Service charges	128 724	126 202	135 317	145 055	154 902
Property rates	24 562	25 522	24 836	25 929	27 095
Service charges - electricity revenue	67 946	62 578	70 503	76 752	82 892
Service charges - water revenue	20 787	20 746	21 841	23 151	24 540
Service charges - sanitation revenue	8 019	8 738	9 219	9 772	10 358
Service charges - refuse removal	7 410	8 617	8 918	9 451	10 017
Service charges - other	-	-	-	-	-
Rental of facilities and equipment	631	533	607	608	608
Capital expenditure excluding capital grant funding	1 004	1 017	2 390	-	-
Cash receipts from ratepayers	119 453	110 861	131 427	145 661	157 870
Ratepayer & Other revenue	140 427	133 515	148 938	160 215	171 056
Change in consumer debtors (current and non-current)	(19 989)	(45 219)	(29 144)	57 954	(305)
Operating and Capital Grant Revenue	67 891	67 719	53 693	76 881	99 410
Capital expenditure - total	23 767	26 639	12 919	24 805	36 176
Capital expenditure - renewal	-	-	-	-	-
Supporting benchmarks					
Growth guideline maximum	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY			37 776	38 541	40 450
DoRA capital grants total MFY			10 529	24 805	36 176
Provincial operating grants			5 243	13 390	22 639
Provincial capital grants			-	-	-
District Municipality grants			-	-	-
Total gazetted/advised national, provincial and district grants			53 548	76 736	99 265
Average annual collection rate (arrears inclusive)					

WC041 Kannaland Supporting Table SA10 Funding measurement

Description	Current Year 2021/22		2022/23 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Total Operating Revenue	186 419	176 492	192 782	213 005	235 047
Total Operating Expenditure	191 830	204 637	218 716	231 597	248 435
Operating Performance Surplus/(Deficit)	(5 411)	(28 145)	(25 934)	(18 592)	(13 388)
Cash and Cash Equivalents (30 June 2012)			41 129		
Revenue					
% Increase in Total Operating Revenue	18.4%	(5.3%)	9.2%	10.5%	10.3%
% Increase in Property Rates Revenue	27.0%	3.9%	(2.7%)	4.4%	4.5%
% Increase in Electricity Revenue	22.6%	(7.9%)	12.7%	8.9%	8.0%
% Increase in Property Rates & Services Charges	20.0%	(2.0%)	7.2%	7.2%	6.8%
Expenditure					
% Increase in Total Operating Expenditure	5.4%	6.7%	6.9%	5.9%	7.3%
% Increase in Employee Costs	(1.7%)	9.3%	12.0%	2.1%	4.0%
% Increase in Electricity Bulk Purchases	11.1%	7.6%	10.2%	7.8%	5.5%
Average Cost Per Budgeted Employee Position (Remuneration)	0		0		
Average Cost Per Councillor (Remuneration)	0		0		
R&M % of PPE	6.5%	6.8%	6.2%	189.9%	100.2%
Asset Renewal and R&M as a % of PPE	9.0%	10.0%	9.0%	217.0%	115.0%
Debt Impairment % of Total Billable Revenue	16.1%	19.3%	17.4%	15.0%	13.2%
Capital Revenue					
Internally Funded & Other (R'000)	1 004	1 004	2 390	-	-
Borrowing (R'000)	-	-	-	-	-
Grant Funding and Other (R'000)	22 763	25 622	10 529	24 805	36 176
Internally Generated funds % of Non Grant Funding	100.0%	100.0%	100.0%	0.0%	0.0%
Borrowing % of Non Grant Funding	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding	95.8%	96.2%	81.5%	100.0%	100.0%
Capital Expenditure					
Total Capital Programme (R'000)	23 767	26 639	12 919	24 805	36 176
Asset Renewal	-	-	-	-	-
Asset Renewal % of Total Capital Expenditure	0.0%	0.0%	0.0%	0.0%	0.0%
Cash					
Cash Receipts % of Rate Payer & Other	85.1%	83.0%	88.2%	90.9%	92.3%
Cash Coverage Ratio	0	0	0	0	0
Borrowing					
Credit Rating (2009/10)			0		
Capital Charges to Operating	0.2%	1.1%	1.2%	1.2%	1.2%
Borrowing Receipts % of Capital Expenditure	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves					
Surplus/(Deficit)	(68 158)	(105 503)	(106 016)	(2 606)	3 211
Free Services					
Free Basic Services as a % of Equitable Share	71.1%	59.3%	61.0%	61.4%	62.0%
Free Services as a % of Operating Revenue (excl operational transfers)	3.5%	2.9%	5.6%	5.5%	5.3%
High Level Outcome of Funding Compliance					
Total Operating Revenue	186 419	176 492	192 782	213 005	235 047
Total Operating Expenditure	191 830	204 637	218 716	231 597	248 435
Surplus/(Deficit) Budgeted Operating Statement	(5 411)	(28 145)	(25 934)	(18 592)	(13 388)
Surplus/(Deficit) Considering Reserves and Cash Backing	(68 158)	(105 503)	(106 016)	(2 606)	3 211
MTREF Funded (1) / Unfunded (0)	0	0	0	0	1
MTREF Funded ✓ / Unfunded ✗	✗	✗	✗	✗	✓

Please consider the contents of the budget funding plan (attached) with this section and the contents of section that dealt with the budget assumptions.

Section 11 – Expenditure on allocations and grant programmes

WC041 Kannaland - Supporting Table SA18 Transfers and grant receipts						
Description	Ref	Current Year 2021/22		2022/23 Medium Term Revenue & Expenditure Framework		
		Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand						
RECEIPTS:	1, 2					
Operating Transfers and Grants						
National Government:		32 454	32 454	37 776	38 541	40 450
Operational Revenue: General Revenue: Equitable Share		30 553	30 553	33 259	35 040	36 934
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		1 372	1 372	1 031	–	–
Local Government Financial Management Grant [Schedule 5B]		–	–	2 932	2 932	2 932
Health Hygiene in Informal Settlements		–	–	–	–	–
Municipal Infrastructure Grant [Schedule 5B]		530	530	554	569	584
Metro Informal Settlements Partnership Grant		–	–	–	–	–
Provincial Government:		–	–	5 193	13 340	22 589
Capacity Building		–	–	–	–	–
Capacity Building and Other		–	–	5 193	13 340	22 589
Parent Municipality / Entity		–	–	–	–	–
Total Operating Transfers and Grants	5	32 454	32 454	42 969	51 881	63 039
Capital Transfers and Grants						
National Government:		2 699	2 699	10 529	24 805	36 176
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		2 699	2 699	–	3 000	3 135
Municipal Infrastructure Grant [Schedule 5B]		–	–	10 529	10 805	11 101
Regional Bulk Infrastructure Grant (Schedule 5B)		–	–	–	–	–
Water Services Infrastructure Grant [Schedule 5B]		–	–	–	11 000	21 940
WiFi Connectivity		–	–	–	–	–
Provincial Government:		2 859	2 859	–	–	–
Capacity Building		–	–	–	–	–
Capacity Building and Other		833	833	–	–	–
Disaster and Emergency Services		–	–	–	–	–
Health		–	–	–	–	–
Housing		–	–	–	–	–
Infrastructure		2 026	2 026	–	–	–
Libraries, Archives and Museums		–	–	–	–	–
Total Capital Transfers and Grants	5	5 558	5 558	10 529	24 805	36 176
TOTAL RECEIPTS OF TRANSFERS & GRANTS		38 012	38 012	53 498	76 686	99 215

WC041 Kannaland - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	Current Year 2021/22		2022/23 Medium Term Revenue & Expenditure Framework		
		Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand						
EXPENDITURE:	1					
<u>Operating expenditure of Transfers and Grants</u>						
National Government:		31 356	31 356	30 086	29 757	30 791
Operational Revenue:General Revenue:Equitable Share		26 545	26 545	25 554	26 245	27 268
Operational:Revenue:General Revenue:Fuel Levy		–	–	–	–	–
Energy Efficiency and Demand-side [Schedule 5B]		–	–	–	–	–
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		1 372	1 372	1 031	–	–
Local Government Financial Management Grant [Schedule 5B]		2 894	2 894	2 932	2 932	2 932
Municipal Systems Improvement Grant		–	–	–	–	–
Municipal Infrastructure Grant [Schedule 5B]		545	545	569	580	592
Provincial Government:		7 057	7 057	5 212	13 455	22 708
Capacity Building		–	–	–	–	–
Capacity Building and Other		6 643	6 643	5 162	13 405	22 658
Disaster and Emergency Services		–	–	–	–	–
Health		–	–	–	–	–
Housing		–	–	–	–	–
Infrastructure		414	414	50	50	50
Libraries, Archives and Museums		–	–	–	–	–
Other		–	–	–	–	–
Total operating expenditure of Transfers and Grants:		38 413	38 413	35 298	43 213	53 499
<u>Capital expenditure of Transfers and Grants</u>						
National Government:		22 763	22 763	10 529	24 805	36 176
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		2 699	2 699	–	3 000	3 135
Municipal Infrastructure Grant [Schedule 5B]		10 064	10 064	10 529	10 805	11 101
Water Services Infrastructure Grant [Schedule 5B]		10 000	10 000	–	11 000	21 940
Provincial Government:		2 859	2 859	–	–	–
Capacity Building		–	–	–	–	–
Capacity Building and Other		–	–	–	–	–
Housing		–	–	–	–	–
Infrastructure		2 859	2 859	–	–	–
Water Supply Infrastructure		–	–	–	–	–
Total capital expenditure of Transfers and Grants		25 622	25 622	10 529	24 805	36 176
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		64 035	64 035	45 827	68 018	89 675
<u>References</u>						
1. Expenditure must be separately listed for each transfer or grant received or recognised						

WC041 Kannaland - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	Current Year 2021/22		2022/23 Medium Term Revenue & Expenditure Framework		
		Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand						
Operating transfers and grants:	1,3					
National Government:						
Balance unspent at beginning of the year		(9 256)	–	(9 256)	–	–
Current year receipts		(1 901)	(1 901)	(4 517)	(3 501)	(3 516)
Conditions met - transferred to revenue		(11 157)	(1 901)	(13 773)	(3 501)	(3 516)
Conditions still to be met - transferred to liabilities		–	–	–	–	–
Provincial Government:						
Balance unspent at beginning of the year		(5 915)	–	(5 915)	–	–
Current year receipts		–	–	(5 193)	(13 340)	(22 589)
Conditions met - transferred to revenue		639	6 553	(11 058)	(13 290)	(22 539)
Conditions still to be met - transferred to liabilities		(6 553)	(6 553)	(50)	(50)	(50)
District Municipality:						
Balance unspent at beginning of the year		–	–	–	–	–
Current year receipts		–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–
Other grant providers:						
Balance unspent at beginning of the year		(1 602)	–	(1 602)	–	–
Current year receipts		–	–	–	–	–
Conditions met - transferred to revenue		(1 602)	–	(1 602)	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–
Total operating transfers and grants revenue		(12 120)	4 652	(26 432)	(16 791)	(26 055)
Total operating transfers and grants - CTBM	2	(6 553)	(6 553)	(50)	(50)	(50)
Capital transfers and grants:	1,3					
National Government:						
Balance unspent at beginning of the year		(4 654)	–	(4 654)	–	–
Current year receipts		(2 699)	(2 699)	(10 529)	(24 805)	(36 176)
Conditions met - transferred to revenue		(7 353)	(2 699)	(15 183)	(24 805)	(36 176)
Conditions still to be met - transferred to liabilities		–	–	–	–	–
Provincial Government:						
Balance unspent at beginning of the year		(9 474)	–	(9 474)	–	–
Current year receipts		(2 859)	(2 859)	–	–	–
Conditions met - transferred to revenue		(12 333)	(2 859)	(9 474)	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–
District Municipality:						
Balance unspent at beginning of the year		–	–	–	–	–
Current year receipts		–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–
Other grant providers:						
Balance unspent at beginning of the year		–	–	–	–	–
Current year receipts		–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–
Total capital transfers and grants revenue		(19 686)	(5 558)	(24 657)	(24 805)	(36 176)
Total capital transfers and grants - CTBM	2	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		(31 806)	(906)	(51 089)	(41 596)	(62 231)
TOTAL TRANSFERS AND GRANTS - CTBM		(6 553)	(6 553)	(50)	(50)	(50)

Section 12 – Allocations and grants made by the Municipality

WC041 Kannaland - Supporting Table SA21 Transfers and grants made by the municipality									
Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22		2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand									
Cash Transfers to other Organs of State									
Operational	3	178	-	-	-	-	-	-	-
Capital		-	-	-	-	-	-	-	-
Total Cash Transfers To Other Organs Of State:		178	-	-	-	-	-	-	-
Cash Transfers to Organisations									
Operational		228	96	240	838	448	450	334	349
Capital		-	-	-	-	-	-	-	-
Total Cash Transfers To Organisations		228	96	240	838	448	450	334	349
Cash Transfers to Groups of Individuals									
Operational		-	-	6	-	-	-	-	-
Capital		-	-	-	-	-	-	-	-
Total Cash Transfers To Groups Of Individuals:		-	-	6	-	-	-	-	-
TOTAL CASH TRANSFERS AND GRANTS	6	406	96	246	838	448	450	334	349
Non-Cash Transfers to Entities/Other External Mechanisms									
Operational	2	1 493	-	-	-	-	-	-	-
Capital		-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Entities/Ems'		1 493	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		1 493	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	6	1 899	96	246	838	448	450	334	349

Any allocation made to an outside body must comply with the requirements of section 67 of the MFMA. This stipulates that before transferring funds to an outside organisation the Municipal Manager, as Accounting Officer, must be satisfied that the organisation or body has the capacity to comply with the agreement and has adequate financial management and other systems in place.

Section 13 – Councillor Allowances and employee benefits

WC041 Kannaland - Supporting Table SA22 Summary councillor and staff benefits					
Summary of Employee and Councillor remuneration R thousand	Current Year 2021/22		2022/23 Medium Term Revenue & Expenditure Framework		
	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
	E	F	G	H	I
<u>Councillors (Political Office Bearers plus Other)</u>					
Basic Salaries and Wages	2 895	2 895	3 046	3 180	3 323
Pension and UIF Contributions	–	–	–	–	–
Medical Aid Contributions	220	220	–	–	–
Motor Vehicle Allowance	172	172	–	–	–
Cellphone Allowance	349	349	311	324	339
Housing Allowances	–	–	–	–	–
Other benefits and allowances	–	–	–	–	–
Sub Total - Councillors	3 637	3 637	3 357	3 504	3 662
% increase	–	–	(7.7%)	4.4%	4.5%
<u>Senior Managers of the Municipality</u>					
Basic Salaries and Wages	3 937	3 937	4 994	5 214	5 449
Pension and UIF Contributions	3	3	9	9	7
Medical Aid Contributions	–	–	–	–	–
Overtime	–	–	–	–	–
Performance Bonus	–	–	–	–	–
Motor Vehicle Allowance	168	168	–	–	–
Cellphone Allowance	75	75	115	115	115
Housing Allowances	17	17	–	–	–
Other benefits and allowances	552	552	210	215	85
Payments in lieu of leave	–	–	–	–	–
Long service awards	–	–	–	–	–
Post-retirement benefit obligations	–	–	–	–	–
Sub Total - Senior Managers of Municipality	4 753	4 753	5 328	5 553	5 655
% increase	55.3%	–	12.1%	4.2%	1.8%
<u>Other Municipal Staff</u>					
Basic Salaries and Wages	44 446	44 446	49 327	50 465	52 602
Pension and UIF Contributions	7 271	7 271	8 520	8 866	9 212
Medical Aid Contributions	2 162	2 162	2 899	3 026	3 162
Overtime	4 893	4 893	4 442	4 637	4 844
Performance Bonus	–	–	652	681	712
Motor Vehicle Allowance	2 133	2 133	2 391	2 484	2 584
Cellphone Allowance	80	80	172	174	176
Housing Allowances	279	279	349	349	349
Other benefits and allowances	4 712	4 712	4 639	4 132	4 317
Payments in lieu of leave	130	130	1 520	1 587	1 658
Long service awards	100	100	–	–	–
Post-retirement benefit obligations	692	692	–	–	–
Sub Total - Other Municipal Staff	66 896	66 896	74 911	76 402	79 617
% increase	7.0%	–	12.0%	2.0%	4.2%
Total Parent Municipality	75 285	75 285	83 595	85 459	88 934
	8.8%	–	11.0%	2.2%	4.1%
TOTAL SALARY, ALLOWANCES & BENEFITS	75 285	75 285	83 595	85 459	88 934
% increase	8.8%	–	11.0%	2.2%	4.1%
TOTAL MANAGERS AND STAFF	71 649	71 649	80 239	81 955	85 272

WC041 Kannaland - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)								
Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4	1	676 500	–	44 400	–	–	720 900
Chief Whip		–	–	–	–	–	–	–
Executive Mayor		1	845 600	–	44 400	–	–	890 000
Deputy Executive Mayor		1	377 400	–	44 400	–	–	421 800
Executive Committee		–	–	–	–	–	–	–
Total for all other councillors		–	1 146 200	–	177 600	–	–	1 323 800
Total Councillors	8	3	3 045 700	–	310 800	–	–	3 356 500
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	1 111 170	23 570	153 600	–	–	1 288 340
Chief Finance Officer		1	1 019 700	21 120	28 800	–	–	1 069 620
		1	2 039 400	49 050	57 600	–	–	2 146 050
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		1	824 000	–	–	–	–	824 000
Total Senior Managers of the Municipality	8,10	4	4 994 270	93 740	240 000	–	–	5 328 010
Total for municipal entities	8,10	–	–	–	–	–	–	–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	7	8 039 970	93 740	550 800	–	–	8 684 510

The municipality commit to the employee related budget and the corresponding organogram. No appointments will be allowed not accounted for on the organogram or the employee related expenditure budget and within the framework of the Municipal Staff Regulations.

Section 14 – Monthly targets for revenue, expenditure and cash flow

WC041 Kannaland - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue by Vote															
Vote 1 - MUNICIPAL MANAGER	5 037	—	112	—	—	4 030	—	—	3 022	—	—	—	12 201	13 982	15 876
Vote 2 - CORPORATE SERVICES	5 059	2 516	672	672	5 276	1 272	672	672	4 846	672	672	672	23 672	33 429	43 779
Vote 3 - FINANCIAL SERVICES	2 332	5 264	2 332	2 332	2 332	2 332	2 332	2 332	2 332	2 332	2 332	2 332	30 912	32 114	33 394
Vote 4 - TECHNICAL SERVICES	18 528	9 907	9 527	9 477	10 005	16 533	9 477	9 477	15 166	9 477	9 477	9 477	136 526	158 285	178 174
Total Revenue by Vote	30 955	17 686	12 642	12 480	17 613	24 166	12 480	12 480	25 366	12 480	12 480	12 480	203 311	237 810	271 223
Expenditure by Vote to be appropriated															
Vote 1 - MUNICIPAL MANAGER	1 691	1 691	1 691	1 691	1 691	1 691	1 691	1 691	1 691	1 691	1 691	1 691	20 288	20 520	21 281
Vote 2 - CORPORATE SERVICES	3 040	3 040	3 040	3 040	3 040	3 040	3 040	3 040	3 040	3 040	3 040	3 040	36 476	46 517	57 328
Vote 3 - FINANCIAL SERVICES	2 976	2 976	2 976	2 976	2 976	2 976	2 976	2 976	2 976	2 976	2 976	2 976	35 710	36 067	36 608
Vote 4 - TECHNICAL SERVICES	10 348	10 348	10 348	10 348	10 348	10 348	10 348	10 348	10 348	10 348	10 348	10 348	124 182	126 343	130 970
Vote 5 - CALITZDORP SPA	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Vote 6 - CORPORATE SERVICES (Continued)	172	172	172	172	172	172	172	172	172	172	172	172	2 060	2 151	2 247
Total Expenditure by Vote	18 226	18 226	18 226	18 226	18 226	18 226	18 226	18 226	18 226	18 226	18 226	18 228	218 716	231 597	248 435
Surplus/(Deficit) before assoc.	12 729	(540)	(5 584)	(5 746)	(613)	5 940	(5 746)	(5 746)	7 140	(5 746)	(5 746)	(5 748)	(15 405)	6 213	22 788
Taxation	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Attributable to minorities	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Share of surplus/ (deficit) of associate	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit)	12 729	(540)	(5 584)	(5 746)	(613)	5 940	(5 746)	(5 746)	7 140	(5 746)	(5 746)	(5 748)	(15 405)	6 213	22 788

WC041 Kannaland - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue - Functional															
Governance and administration	5 336	3 231	411	299	299	4 329	299	299	3 321	299	299	25 136	43 561	46 560	49 753
Executive and council	5 037	—	112	—	—	4 030	—	—	3 022	—	—	—	12 201	13 982	15 876
Finance and administration	299	3 231	299	299	299	299	299	299	299	299	299	299	31 360	32 578	33 877
Internal audit	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Community and public safety	4 391	2 278	4	4	4 952	604	4	4	4 435	4	4	4	16 689	24 084	33 631
Community and social services	4 391	1 528	4	4	4 952	4	4	4	3 985	4	4	4	14 889	14 184	14 631
Sport and recreation	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Public safety	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Housing	—	750	—	—	—	600	—	—	450	—	—	—	1 800	9 900	19 000
Health	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Economic and environmental services	861	630	680	630	815	630	630	630	769	630	630	631	8 170	9 501	10 299
Planning and development	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Road transport	861	630	680	630	815	630	630	630	769	630	630	631	8 170	9 501	10 299
Environmental protection	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Trading services	18 233	9 413	9 413	9 413	9 413	16 469	9 413	9 413	14 707	9 413	9 413	10 178	134 891	157 666	177 540
Energy sources	7 821	5 888	5 888	5 888	5 888	7 435	5 888	5 888	7 047	5 888	5 888	5 888	75 292	84 547	90 828
Water management	4 931	1 893	1 893	1 893	1 893	4 323	1 893	1 893	3 716	1 893	1 893	2 218	30 332	42 691	55 063
Waste water management	2 900	806	806	806	806	2 481	806	806	2 063	806	806	1 246	15 135	15 724	16 342
Waste management	2 581	826	826	826	826	2 230	826	826	1 881	826	826	826	14 131	14 704	15 306
Other	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Revenue - Functional	28 822	15 553	10 509	10 347	15 480	22 033	10 347	10 347	23 233	10 347	10 347	35 949	203 311	237 810	271 223
Expenditure - Functional															
Governance and administration	6 057	6 057	6 057	6 057	6 057	6 057	6 057	6 057	6 057	6 057	6 057	6 057	72 679	73 989	76 062
Executive and council	1 691	1 691	1 691	1 691	1 691	1 691	1 691	1 691	1 691	1 691	1 691	1 691	20 288	20 520	21 281
Finance and administration	4 366	4 366	4 366	4 366	4 366	4 366	4 366	4 366	4 366	4 366	4 366	4 366	52 391	53 470	54 781
Internal audit	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Community and public safety	1 112	1 112	1 112	1 112	1 112	1 112	1 112	1 112	1 112	1 112	1 112	1 113	13 346	20 708	30 165
Community and social services	819	819	819	819	819	819	819	819	819	819	819	819	9 826	9 014	9 293
Sport and recreation	37	37	37	37	37	37	37	37	37	37	37	37	448	468	488
Public safety	19	19	19	19	19	19	19	19	19	19	19	19	231	241	250
Housing	237	237	237	237	237	237	237	237	237	237	237	237	2 841	10 986	20 134
Health	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Economic and environmental services	1 485	1 485	1 485	1 485	1 485	1 485	1 485	1 485	1 485	1 485	1 485	1 486	17 823	19 172	20 207
Planning and development	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Road transport	1 485	1 485	1 485	1 485	1 485	1 485	1 485	1 485	1 485	1 485	1 485	1 486	17 823	19 172	20 207
Environmental protection	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Trading services	9 572	9 572	9 572	9 572	9 572	9 572	9 572	9 572	9 572	9 572	9 572	9 573	114 868	117 727	122 000
Energy sources	5 694	5 694	5 694	5 694	5 694	5 694	5 694	5 694	5 694	5 694	5 694	5 694	68 326	72 991	76 921
Water management	1 707	1 707	1 707	1 707	1 707	1 707	1 707	1 707	1 707	1 707	1 707	1 707	20 485	19 954	20 492
Waste water management	1 021	1 021	1 021	1 021	1 021	1 021	1 021	1 021	1 021	1 021	1 021	1 021	11 402	11 402	11 254
Waste management	1 150	1 150	1 150	1 150	1 150	1 150	1 150	1 150	1 150	1 150	1 150	1 151	13 806	13 380	13 334
Other	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Expenditure - Functional	18 226	18 226	18 226	18 226	18 226	18 226	18 226	18 226	18 226	18 226	18 226	18 228	218 716	231 597	248 435
Surplus/(Deficit) before assoc.	10 596	(2 673)	(7 717)	(7 879)	(2 746)	3 807	(7 879)	(7 879)	5 007	(7 879)	(7 879)	17 720	(15 405)	6 213	22 788
Share of surplus/ (deficit) of associate	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit)	10 596	(2 673)	(7 717)	(7 879)	(2 746)	3 807	(7 879)	(7 879)	5 007	(7 879)	(7 879)	17 720	(15 405)	6 213	22 788

WC041 Kannaland - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand															
Multi-year expenditure to be appropriated															
Vote 1 - MUNICIPAL MANAGER	-	50	-	-	50	-	-	30	-	-	-	-	130	-	-
Vote 2 - CORPORATE SERVICES	510	400	200	300	100	100	100	-	-	-	-	-	1 710	-	-
Vote 3 - FINANCIAL SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - TECHNICAL SERVICES	788	788	788	788	788	788	788	788	788	788	788	788	9 454	-	-
Vote 5 - CALITZDORP SPA	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	1 298	1 238	988	1 088	938	888	888	818	788	788	788	788	11 294	-	-
Single-year expenditure to be appropriated															
Vote 1 - MUNICIPAL MANAGER	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - CORPORATE SERVICES	-	250	-	-	250	-	-	-	-	-	-	-	500	-	-
Vote 3 - FINANCIAL SERVICES	-	25	-	-	25	-	-	-	-	-	-	-	50	-	-
Vote 4 - TECHNICAL SERVICES	90	90	90	90	90	90	90	90	90	90	90	90	1 074	24 805	36 176
Vote 5 - CALITZDORP SPA	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	90	365	90	90	365	90	90	90	90	90	90	90	1 624	24 805	36 176
Total Capital Expenditure	1 387	1 602	1 077	1 177	1 302	977	977	907	877	877	877	877	12 919	24 805	36 176

WC041 Kannaland - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand															
Capital Expenditure - Functional															
Governance and administration	-	75	-	-	75	-	-	30	-	-	-	-	180	-	-
Executive and council	-	50	-	-	50	-	-	30	-	-	-	-	130	-	-
Finance and administration	-	25	-	-	25	-	-	-	-	-	-	-	50	-	-
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety	510	300	200	200	100	100	100	-	-	-	-	-	1 510	-	-
Community and social services	260	100	100	100	100	100	100	-	-	-	-	-	860	-	-
Sport and recreation	250	200	100	100	-	-	-	-	-	-	-	-	650	-	-
Public safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services	-	350	-	100	250	-	-	-	-	-	-	-	700	-	-
Planning and development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport	-	350	-	100	250	-	-	-	-	-	-	-	700	-	-
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services	877	877	877	877	877	877	877	877	877	877	877	877	10 529	24 805	36 176
Energy sources	165	165	165	165	165	165	165	165	165	165	165	165	1 980	3 000	3 135
Water management	203	203	203	203	203	203	203	203	203	203	203	203	2 441	21 805	33 041
Waste water management	509	509	509	509	509	509	509	509	509	509	509	509	6 108	-	-
Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	1 387	1 602	1 077	1 177	1 302	977	977	907	877	877	877	877	12 919	24 805	36 176
Funded by:															
National Government	877	877	877	877	877	877	877	877	877	877	877	877	10 529	24 805	36 176
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other transfers and grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	877	877	877	877	877	877	877	877	877	877	877	877	10 529	24 805	36 176
Public contributions & donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	510	725	200	300	425	100	100	30	-	-	-	-	2 390	-	-
Total Capital Funding	1 387	1 602	1 077	1 177	1 302	977	977	907	877	877	877	877	12 919	24 805	36 176

WC041 Kannaland - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS													Medium Term Revenue and Expenditure Framework			
Budget Year 2022/23													Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25	
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June				
Cash Receipts By Source													1			
Property rates	1 697	1 697	1 697	1 697	1 697	1 697	1 697	1 697	1 697	1 697	1 697	1 697	1 697	20 366	21 859	23 169
Service charges - electricity revenue	6 120	6 120	6 120	6 120	6 120	6 120	6 120	6 120	6 120	6 120	6 120	6 120	6 120	73 434	80 372	86 802
Service charges - water revenue	1 341	1 341	1 341	1 341	1 341	1 341	1 341	1 341	1 341	1 341	1 341	1 341	1 341	16 087	18 220	19 681
Service charges - sanitation revenue	476	476	476	476	476	476	476	476	476	476	476	476	476	5 715	6 643	7 668
Service charges - refuse revenue	437	437	437	437	437	437	437	437	437	437	437	437	437	5 241	6 312	7 292
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	34	34	34	34	34	34	34	34	34	34	34	34	34	407	408	408
Interest earned - external investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	305	305	305	305	305	305	305	305	305	305	305	305	305	3 664	4 059	4 402
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	626	626	626	626	626	626	626	626	626	626	626	626	626	7 507	9 007	9 757
Licences and permits	30	30	30	30	30	30	30	30	30	30	30	30	30	364	420	527
Agency services	100	100	100	100	100	100	100	100	100	100	100	100	100	1 200	1 260	1 336
Transfers and Subsidies - Operational	14 682	825	825	825	825	11 911	825	825	9 141	825	825	825	825	43 164	52 076	63 234
Other revenue	92	92	92	92	92	92	92	92	92	92	92	92	92	1 105	1 160	1 230
Cash Receipts by Source	25 940	12 083	12 083	12 083	12 083	23 169	12 083	12 083	20 399	12 083	12 083	12 083	12 083	178 255	201 795	225 506
Other Cash Flows by Source																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	877	877	877	877	877	877	877	877	877	877	877	877	877	10 529	24 805	36 176
Total Cash Receipts by Source	26 817	12 960	12 960	12 960	12 960	24 046	12 960	12 960	21 276	12 960	12 960	12 960	12 961	188 784	226 601	261 682
Cash Payments by Type																
Employee related costs	(7 993)	(7 993)	(7 993)	(7 993)	(7 993)	(7 993)	(7 993)	(7 993)	(7 993)	(7 993)	(7 993)	(7 993)	(7 993)	(95 918)	(97 616)	(101 765)
Bulk purchases - Electricity	(4 835)	(4 835)	(4 835)	(4 835)	(4 835)	(4 835)	(4 835)	(4 835)	(4 835)	(4 835)	(4 835)	(4 835)	(4 835)	(58 024)	(62 536)	(65 975)
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	(423)	(423)	(423)	(423)	(423)	(423)	(423)	(423)	(423)	(423)	(423)	(423)	(423)	(5 071)	(5 126)	(5 357)
Contracted services	(1 192)	(1 192)	(1 192)	(1 192)	(1 192)	(1 192)	(1 192)	(1 192)	(1 192)	(1 192)	(1 192)	(1 192)	(1 192)	(14 299)	(22 079)	(31 584)
Other expenditure	(1 625)	(1 625)	(1 625)	(1 625)	(1 625)	(1 625)	(1 625)	(1 625)	(1 625)	(1 625)	(1 625)	(1 625)	(1 625)	(2 185)	(20 059)	(20 811)
Cash Payments by Type	(16 068)	(16 068)	(16 068)	(16 068)	(16 068)	(16 068)	(16 068)	(16 068)	(16 068)	(16 068)	(16 068)	(16 068)	(16 068)	(193 371)	(208 167)	(226 405)
Other Cash Flows/Payments by Type																
Capital assets	-	-	-	-	-	-	-	-	-	-	-	-	(2 441)	(2 441)	-	-
Repayment of borrowing	(54)	(54)	(54)	(54)	(54)	(54)	(54)	(54)	(54)	(54)	(54)	(54)	(54)	(648)	(648)	(648)
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type	(16 122)	(16 122)	(16 122)	(16 122)	(16 122)	(16 122)	(16 122)	(16 122)	(16 122)	(16 122)	(16 122)	(16 122)	(16 122)	(196 460)	(208 815)	(227 053)
NET INCREASE/(DECREASE) IN CASH HELD	10 696	(3 161)	(3 161)	(3 161)	(3 161)	7 925	(3 161)	(3 161)	5 155	(3 161)	(3 161)	(6 162)	(6 162)	(7 676)	17 785	34 630
Cash/cash equivalents at the monthly/year begin:	48 805	59 501	56 339	53 178	50 017	46 856	54 781	51 619	48 458	53 613	50 452	47 291	47 291	48 805	41 129	58 914
Cash/cash equivalents at the monthly/year end:	59 501	56 339	53 178	50 017	46 856	54 781	51 619	48 458	53 613	50 452	47 291	41 129	41 129	58 914	53 543	

Section 15 – Annual budgets and service delivery agreements – municipal entities and other external mechanisms

- The municipality does not have any entities.
- Other Service Delivery Mechanisms - The municipality has no service delivery agreements with external parties for the delivery of the Municipality's services.

Section 16 – Contracts having future budgetary implications

Section 33 stipulates that if approved total revenue are greater than R500 million, all operational costs of projects \geq than R 5 million per annum must be listed and in this scenario SM does not have any such additional operational costs.

Section 17 – Capital expenditure details

WC041 Kannaland - Supporting Table SA34a Capital expenditure on new assets by asset class						
Description R thousand	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Capital expenditure on new assets by Asset Class/Sub-class						
Infrastructure	13 928	13 928	13 928	3 055	21 805	33 041
Attenuation	-	-	-	-	-	-
Electrical Infrastructure	-	-	-	1 980	-	-
MV Networks	-	-	-	-	-	-
LV Networks	-	-	-	1 980	-	-
Capital Spares	-	-	-	-	-	-
Water Supply Infrastructure	12 431	12 431	12 431	-	21 805	33 041
Dams and Weirs	-	-	-	-	-	-
Boreholes	2 431	2 431	2 431	-	10 805	11 101
Reservoirs	10 000	10 000	10 000	-	11 000	21 940
Pump Stations	-	-	-	-	-	-
Water Treatment Works	-	-	-	-	-	-
Bulk Mains	-	-	-	-	-	-
Distribution	-	-	-	-	-	-
Distribution Points	-	-	-	-	-	-
PRV Stations	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-
Sanitation Infrastructure	1 497	1 497	1 497	1 074	-	-
Pump Station	-	-	-	-	-	-
Reticulation	1 497	1 497	1 497	1 074	-	-
Waste Water Treatment Works	-	-	-	-	-	-
Community Assets	500	500	500	500	-	-
Community Facilities	500	500	500	500	-	-
Fire/Ambulance Stations	-	-	-	-	-	-
Testing Stations	500	500	500	500	-	-
Computer Equipment	257	205	205	50	-	-
Computer Equipment	257	205	205	50	-	-
Furniture and Office Equipment	80	195	195	-	-	-
Furniture and Office Equipment	80	195	195	-	-	-
Machinery and Equipment	-	-	-	330	-	-
Machinery and Equipment	-	-	-	330	-	-
Transport Assets	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-
Total Capital Expenditure on new assets	14 765	14 827	14 827	3 935	21 805	33 041

WC041 Kannaland - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description		Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Repairs and maintenance expenditure by Asset Class/Sub-class											
Infrastructure			20 814	19 979	27 449	18 914	19 450	19 450	16 134	16 830	17 560
Roads Infrastructure			4 722	3 724	2 241	2 763	2 400	2 400	1 941	2 026	2 103
Roads			–	–	–	1 205	1 205	1 205	1 242	1 297	1 341
Road Structures			4 722	3 724	2 241	1 559	1 195	1 195	698	729	762
Attenuation			–	–	–	–	–	–	–	–	–
Electrical Infrastructure			5 540	4 179	6 396	5 096	5 788	5 788	4 687	4 891	5 109
Power Plants			–	–	–	3 543	1 209	1 209	2 619	2 733	2 855
LV Networks			5 540	4 179	6 396	1 553	4 579	4 579	2 068	2 158	2 254
Capital Spares			–	–	–	–	–	–	–	–	–
Water Supply Infrastructure			3 549	5 406	7 609	5 364	5 943	5 943	5 952	6 206	6 477
Distribution			3 549	5 406	7 609	5 364	5 943	5 943	5 952	6 206	6 477
Sanitation Infrastructure			3 949	2 966	3 147	3 085	2 875	2 875	1 508	1 573	1 643
Pump Station			–	–	–	–	–	–	–	–	–
Reticulation			–	–	–	–	–	–	–	–	–
Waste Water Treatment Works			3 949	2 966	3 147	3 085	2 875	2 875	1 508	1 573	1 643
Outfall Sewers			–	–	–	–	–	–	–	–	–
Toilet Facilities			–	–	–	–	–	–	–	–	–
Capital Spares			–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure			3 055	3 704	8 056	2 607	2 444	2 444	2 047	2 135	2 228
Landfill Sites			3 055	3 704	8 056	2 059	1 828	1 828	1 085	1 133	1 183
Waste Transfer Stations			–	–	–	–	–	–	–	–	–
Waste Processing Facilities			–	–	–	548	617	617	962	1 002	1 045
Capital Spares			–	–	–	–	–	–	–	–	–
Community Assets			804	749	667	817	678	678	668	697	727
Community Facilities			804	749	667	817	678	678	668	697	727
Cemeteries/Crematoria			342	377	423	443	479	479	494	516	539
Police			–	–	–	–	–	–	–	–	–
Parks			463	373	244	374	199	199	173	181	188
Other assets			2 302	1 796	1 384	1 983	2 125	2 125	1 601	1 671	1 745
Operational Buildings			2 302	1 796	1 384	1 983	2 125	2 125	1 601	1 671	1 745
Municipal Offices			2 302	1 796	1 384	1 983	2 125	2 125	1 601	1 671	1 745
Transport Assets			566	439	130	1 184	945	945	1 625	1 697	1 773
Transport Assets			566	439	130	1 184	945	945	1 625	1 697	1 773
Land			–	–	–	–	–	–	–	–	–
Land			–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals			–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals			–	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure		1	24 487	22 964	29 631	22 898	23 198	23 198	20 028	20 895	21 804
R&M as a % of PPE			-339.7%	202.7%	-250.2%	6.5%	6.8%	6.8%	1176.8%	6.4%	198.2%
R&M as % Operating Expenditure			14.5%	13.7%	16.3%	11.9%	11.3%	11.3%	11.0%	9.6%	9.4%

WC041 Kannaland - Supporting Table SA34d Depreciation by asset class

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		22 259	11 229	9 018	10 401	10 401	10 401	10 830	11 306	11 815
Roads Infrastructure		5 164	2 821	2 412	2 888	2 888	2 888	3 007	3 139	3 280
Roads		5 164	2 821	2 412	2 888	2 888	2 888	3 007	3 139	3 280
Electrical Infrastructure		4 636	1 812	2 060	1 951	1 951	1 951	2 031	2 121	2 216
Power Plants		3 740	-	-	-	-	-	-	-	-
HV Substations		-	1 812	2 060	1 951	1 951	1 951	2 031	2 121	2 216
Water Supply Infrastructure		6 774	2 836	3 427	2 986	2 986	2 986	3 109	3 246	3 392
Water Treatment Works		-	2 836	3 427	2 986	2 986	2 986	3 109	3 246	3 392
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		6 774	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		4 745	2 358	2 088	2 556	2 556	2 556	2 661	2 778	2 903
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		4 745	2 358	2 088	2 556	2 556	2 556	2 661	2 778	2 903
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		939	1 402	(970)	21	21	21	22	23	24
Landfill Sites		857	1 402	(970)	21	21	21	22	23	24
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		82	-	-	-	-	-	-	-	-
Community Assets		1 553	849	1 097	869	869	869	905	945	987
Community Facilities		894	849	614	869	869	869	905	945	987
Halls		653	617	407	632	632	632	658	686	717
Theatres		-	-	-	-	-	-	-	-	-
Libraries		84	44	42	37	37	37	39	41	42
Cemeteries/Crematoria		33	17	26	19	19	19	19	20	21
Police		-	-	-	-	-	-	-	-	-
Parks		-	-	-	-	-	-	-	-	-
Public Open Space		124	171	139	181	181	181	189	197	206
Nature Reserves		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		660	-	483	-	-	-	-	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		660	-	483	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Other assets		129	101	1 184	-	-	-	-	-	-
Operational Buildings		129	101	1 184	-	-	-	-	-	-
Capital Spares		129	101	1 184	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Intangible Assets		57	10	8	31	31	31	33	34	36
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		57	10	8	31	31	31	33	34	36
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		57	10	8	31	31	31	33	34	36
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Computer Equipment		1 985	966	326	1 048	1 048	1 048	1 091	1 139	1 191
Computer Equipment		1 985	966	326	1 048	1 048	1 048	1 091	1 139	1 191
Furniture and Office Equipment		294	150	150	145	145	145	151	158	165
Furniture and Office Equipment		294	150	150	145	145	145	151	158	165
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		421	246	257	204	204	204	212	221	231
Transport Assets		421	246	257	204	204	204	212	221	231
Total Depreciation	1	26 698	13 551	12 039	12 698	12 698	12 698	13 222	13 804	14 425

WC041 Kannaland - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description		Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class											
Infrastructure			6 039	7 278	9 675	8 625	10 601	10 601	7 474	3 000	3 135
Roads Infrastructure			-	-	(13 468)	-	-	-	-	-	-
Roads			-	-	(13 468)	-	-	-	-	-	-
Electrical Infrastructure			-	-	-	2 699	2 699	2 699	-	3 000	3 135
Power Plants			-	-	-	-	-	-	-	-	-
MV Networks			-	-	-	2 699	2 699	2 699	-	3 000	3 135
LV Networks			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Water Supply Infrastructure			6 039	7 278	23 142	5 759	7 785	7 785	2 441	-	-
Dams and Weirs			-	-	-	-	-	-	-	-	-
Boreholes			-	-	-	-	-	-	-	-	-
Reservoirs			-	-	2 679	-	-	-	-	-	-
Pump Stations			-	-	-	-	-	-	-	-	-
Water Treatment Works			2 031	1 645	10 972	-	2 026	2 026	2 441	-	-
Bulk Mains			-	-	-	-	-	-	-	-	-
Distribution			4 008	5 634	9 491	5 759	5 759	5 759	-	-	-
Distribution Points			-	-	-	-	-	-	-	-	-
PRV Stations			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Sanitation Infrastructure			-	-	-	-	-	-	5 033	-	-
Pump Station			-	-	-	-	-	-	-	-	-
Reticulation			-	-	-	-	-	-	-	-	-
Waste Water Treatment Works			-	-	-	-	-	-	5 033	-	-
Information and Communication Infrastructure			-	-	-	167	117	117	-	-	-
Data Centres			-	-	-	-	-	-	-	-	-
Core Layers			-	-	-	-	-	-	-	-	-
Distribution Layers			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	167	117	117	-	-	-
Community Assets			2 945	1 262	987	378	1 211	1 211	1 510	-	-
Community Facilities			-	-	817	-	833	833	860	-	-
Libraries			-	-	817	-	833	833	-	-	-
Cemeteries/Crematoria			-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities			2 945	1 262	170	378	378	378	650	-	-
Indoor Facilities			-	-	-	-	-	-	-	-	-
Outdoor Facilities			2 945	1 262	170	378	378	378	650	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets		1	9 200	8 541	10 661	9 003	11 812	11 812	8 984	3 000	3 135
Upgrading of Existing Assets as % of total capex			0.0%	44.5%	125.6%	37.9%	44.3%	44.3%	69.5%	12.1%	8.7%
Upgrading of Existing Assets as % of deprecn"			34.5%	63.0%	88.6%	70.9%	93.0%	93.0%	67.9%	21.7%	21.7%

WC041 Kannaland - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2022/23 Medium Term Revenue & Expenditure Framework		
		Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand				
Capital expenditure	1			
Vote 1 - MUNICIPAL MANAGER		130	–	–
Vote 2 - CORPORATE SERVICES		2 210	–	–
Vote 3 - FINANCIAL SERVICES		50	–	–
Vote 4 - TECHNICAL SERVICES		10 529	24 805	36 176
Vote 5 - CALITZDORP SPA		–	–	–
Vote 6 - CORPORATE SERVICES (Continued)		–	–	–
Vote 7 - [NAME OF VOTE 7]		–	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–
<i>List entity summary if applicable</i>				
Total Capital Expenditure		12 919	24 805	36 176
Future operational costs by vote	2			
Vote 1 - MUNICIPAL MANAGER		20 158	20 520	21 281
Vote 2 - CORPORATE SERVICES		34 266	46 517	57 328
Vote 3 - FINANCIAL SERVICES		35 660	36 067	36 608
Vote 4 - TECHNICAL SERVICES		113 653	101 537	94 795
Vote 5 - CALITZDORP SPA		–	–	–
Vote 6 - CORPORATE SERVICES (Continued)		2 060	2 151	2 247
Vote 7 - [NAME OF VOTE 7]		–	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–
<i>List entity summary if applicable</i>				
Total future operational costs		205 797	206 792	212 259
Future revenue by source	3			
Property rates		24 836	25 929	27 095
Service charges - electricity revenue		70 503	76 752	82 892
Service charges - water revenue		21 841	23 151	24 540
Service charges - sanitation revenue		9 219	9 772	10 358
Service charges - refuse revenue		8 918	9 451	10 017
Service charges - other		–	–	–
Rental of facilities and equipment		607	608	608
Interest earned - external investments		680	714	757
Interest earned - outstanding debtors		4 968	5 167	5 348
Dividends received		–	–	–
Fines, penalties and forfeits		6 007	7 207	7 807
Licences and permits		364	420	527
Agency services		1 200	1 260	1 336
Transfers and subsidies		43 164	52 076	63 234
Other revenue		475	499	528
Gains		–	–	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		10 529	24 805	36 176
Transfers and subsidies - capital (monetary allocations) (National / Provincial		–	–	–
Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public		–	–	–
Corporations, Higher Educational Institutions)		–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–
<i>List entity summary if applicable</i>				
Total future revenue		203 311	237 810	271 223
Net Financial Implications		15 405	(6 213)	(22 788)

WC041 Kannaland - Supporting Table SA36 Detailed capital budget								
R thousand						2022/23 Medium Term Revenue & Expenditure Framework		
Function	Type	Asset Class	Asset Sub-Class	Ward Location	Current Year 2021/22 Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Parent municipality: <i>List all capital projects grouped by Function</i>								
Ladismith Waste Water Treatment Works	Upgrading	Sanitation Infrastructure	Waste Water Treatment Works	2		1 074	-	-
Ladismith Water Treatment Works	Renewal	Water Supply Infrastructure	Reservoirs	2		2 441	-	-
Zoar Sport Field Lighting	New	Storm water Infrastructure	LV Networks	3		1 980	-	-
Zoar Upgrade Sewer Works	Upgrading	Sanitation Infrastructure	Water Treatment Works			3 000	-	-
Van Wyksdorp Upgrade Sewer Works	Upgrading	Sanitation Infrastructure	Water Treatment Works			2 033	-	-
MIG not yet allocated					26 639	-	10 805	11 101
Water Services Infrastructure						-	11 000	21 940
INEG						-	3 000	3 135
Laptops-MM Kantoor	New	Computer Equipment	Unspecified			-	-	-
Laptops - IT	New	Computer Equipment	Unspecified			50	-	-
Bersig Saal	Upgrading	Community Facilities	Halls			860	-	-
K 53 Testing track	New	Machinery and Equipment	Testing Stations			500	-	-
Repair of Calitzdorp and Ladismith Swimming pools	Renewal	Sport and Recreation Facilities	Outdoor Facilities			650	-	-
Speed Cameras	New	Machinery and Equipment	Unspecified			200	-	-
						-	-	-
Parent Capital expenditure					26 639	12 789	24 805	36 176
Entities: <i>List all capital projects grouped by Entity</i>								
Entity A Water project A								
Entity B Electricity project B								
Entity Capital expenditure					-	-	-	-
Total Capital expenditure					26 639	12 789	24 805	36 176

Section 18 - Supporting tables

WC041 Kannaland - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'											
Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		16 836	18 933	20 658	29 535	29 466	29 466	24 773	33 245	34 708	36 268
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		1 287	2 242	1 322	4 973	3 944	3 944	3 057	8 409	8 779	9 174
Net Property Rates		15 549	16 692	19 337	24 562	25 522	25 522	21 716	24 836	25 929	27 095
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		42 721	50 585	53 041	71 509	66 141	66 141	55 165	74 510	81 039	87 522
less Revenue Foregone (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (50 kwh per indigent household per month)		(2 203)	(2 240)	(2 391)	3 564	3 564	3 564	(2 334)	4 007	4 287	4 630
Net Service charges - electricity revenue		44 924	52 825	55 432	67 946	62 578	62 578	57 500	70 503	76 752	82 892
Service charges - water revenue	6										
Total Service charges - water revenue		15 731	23 236	21 785	24 797	24 112	24 112	20 557	25 657	27 197	28 828
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		2 697	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (6 kilolitres per indigent household per month)		261	3 617	3 772	4 010	3 366	3 366	2 785	3 816	4 045	4 288
Net Service charges - water revenue		12 773	19 619	18 013	20 787	20 746	20 746	17 772	21 841	23 151	24 540
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		6 574	12 223	13 346	14 589	13 970	13 970	11 709	15 041	15 943	16 900
less Revenue Foregone (in excess of free sanitation service to indigent households)		400	5 215	3 673	-	-	-	2 654	-	-	-
less Cost of Free Basic Services (free sanitation service to indigent households)		-	-	2 217	6 570	5 231	5 231	1 709	5 822	6 171	6 542
Net Service charges - sanitation revenue		6 174	7 008	7 456	8 019	8 738	8 738	7 346	9 219	9 772	10 358
Service charges - refuse revenue	6										
Total refuse removal revenue		6 194	12 770	13 861	14 876	14 481	14 481	12 080	15 438	16 364	17 346
Total landfill revenue		72	91	99	104	104	104	93	109	114	119
less Revenue Foregone (in excess of one removal a week to indigent households)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basic Services (removed once a week to indigent households)		465	6 119	6 920	7 570	5 967	5 967	4 974	6 629	7 027	7 448
Net Service charges - refuse revenue		5 801	6 743	7 040	7 410	8 617	8 617	7 200	8 918	9 451	10 017
Other Revenue by source											
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Other Revenue		-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	(36)	-	-	-	-	-	-	-
Operational Revenue		240	147	332	537	313	313	209	201	211	224
Intercompany/Parent-subsidary Transactions		-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand											
Sales of Goods and Rendering of Services	3	381	1 330	473	436	263	263	244	274	287	305
Fuel Levy		–	–	–	–	–	–	–	–	–	–
Total 'Other' Revenue		1	622	1 477	769	974	576	576	453	475	499
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	37 279	40 729	44 732	45 074	50 181	50 181	46 193	55 510	56 210	58 489
Pension and UIF Contributions		5 300	5 860	5 473	7 274	7 274	7 274	6 155	8 529	8 875	9 219
Medical Aid Contributions		1 606	1 566	2 768	2 162	2 162	2 162	1 857	2 899	3 026	3 162
Overtime		3 324	2 346	2 703	1 879	2 320	2 320	2 177	1 954	2 040	2 130
Performance Bonus		2 677	3 274	3 172	3 401	3 373	3 373	2 869	4 190	4 374	4 571
Motor Vehicle Allowance		2 390	2 623	2 090	2 301	2 301	2 301	2 246	2 391	2 484	2 584
Cellphone Allowance		110	161	154	155	155	155	177	287	289	291
Housing Allowances		291	257	269	296	296	296	332	349	349	349
Other benefits and allowances		1 779	2 095	2 534	2 320	2 667	2 667	2 796	2 610	2 721	2 839
Payments in lieu of leave		591	654	688	–	130	130	34	1 520	1 587	1 658
Long service awards		–	85	(518)	–	100	100	–	–	–	–
Post-retirement benefit obligations		4	159	(1 060)	2 589	692	692	692	22	–	–
Less: Employees costs capitalised to PPE	5	55 504	58 588	66 653	65 553	71 649	71 649	64 859	80 239	81 955	85 272
Total Employee related costs	1	55 504	58 588	66 653	65 553	71 649	71 649	64 859	80 239	81 955	85 272
Contributions recognised - capital											
List contributions by contract		–	–	–	–	–	–	–	–	–	–
Total Contributions recognised - capital		–	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment	10	25 616	13 440	10 847	12 667	12 667	12 667	9 500	13 189	13 769	14 389
Lease amortisation		57	10	8	31	31	31	24	33	34	36
Capital asset impairment		1 025	101	1 184	–	–	–	–	–	–	–
Depreciation resulting from revaluation of PPE		–	–	–	–	–	–	–	–	–	–
Total Depreciation & asset impairment	1	26 698	13 551	12 039	12 698	12 698	12 698	9 524	13 222	13 804	14 425
Bulk purchases											
Electricity Bulk Purchases	1	35 307	40 539	44 054	48 940	52 650	52 650	42 859	58 024	62 536	65 975
Water Bulk Purchases		–	–	–	–	–	–	–	–	–	–
Total bulk purchases	1	35 307	40 539	44 054	48 940	52 650	52 650	42 859	58 024	62 536	65 975
Transfers and grants											
Cash transfers and grants	1	406	96	246	838	448	448	200	450	334	349
Non-cash transfers and grants		1 493	–	–	–	–	–	–	–	–	–
Total transfers and grants	1	1 899	96	246	838	448	448	200	450	334	349
Contracted services											
Outsourced Services		2 426	2 477	2 558	10 138	4 997	4 997	2 077	4 688	12 137	21 289
Consultants and Professional Services		4 631	4 217	3 172	2 960	6 867	6 867	4 649	4 322	4 443	4 573

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand											
Contractors	1	792	1 582	2 300	4 873	3 539	3 539	2 008	4 739	4 945	5 166
sub-total		7 849	8 276	8 030	17 971	15 403	15 403	8 734	13 749	21 526	31 028
Allocations to organs of state:											
Electricity		–	–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	
Total contracted services		7 849	8 276	8 030	17 971	15 403	15 403	8 734	13 749	21 526	31 028
Other Expenditure By Type											
Collection costs	3	655	608	976	688	668	668	376	400	418	436
Contributions to 'other' provisions		92	271	6 977	1 500	1 500	1 500	29	1 500	1 566	1 636
Audit fees		(325)	2 179	3 371	900	900	900	–	1 900	1 984	2 073
General expenses											
Operating Leases		560	483	670	740	1 125	1 125	638	843	880	919
Operational Cost		7 118	6 076	5 822	10 067	11 477	11 477	8 059	14 296	13 990	14 606
Statutory Payments other than Income Taxes		–	–	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–	
Total 'Other' Expenditure	1	8 100	9 616	17 815	13 895	15 670	15 670	9 102	18 939	18 837	19 671
by Expenditure Item											
Employee related costs	8	17 835	18 219	23 754	12 650	13 878	13 878	19 871	11 665	12 167	12 687
Other materials		909	1 676	3 429	4 952	4 257	4 257	2 516	3 440	3 592	3 753
Contracted Services		672	492	393	3 146	2 195	2 195	1 455	2 165	2 260	2 362
Other Expenditure		5 071	2 576	2 054	2 151	2 867	2 867	3 150	2 757	2 876	3 002
Total Repairs and Maintenance Expenditure	9	24 487	22 964	29 631	22 898	23 198	23 198	26 991	20 028	20 895	21 804
Inventory Consumed											
Inventory Consumed - Water		76	48	48	48	48	48	48	(85)	(85)	(85)
Inventory Consumed - Other		(6 762)	(14 022)	24 864	(430 774)	(475 874)	(475 874)	(1 198)	(462 990)	(21 190)	(32 855)
Total Inventory Consumed & Other Material		(6 686)	(13 974)	24 912	(430 726)	(475 827)	(475 827)	(1 150)	(463 075)	(21 275)	(32 940)

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25	
R thousand												
Contractors	sub-total	1	792	1 582	2 300	4 873	3 539	3 539	2 008	4 739	4 945	5 166
		7 849	8 276	8 030	17 971	15 403	15 403	8 734	13 749	21 526	31 028	
Allocations to organs of state:												
Electricity			-	-	-	-	-	-	-	-	-	
Water			-	-	-	-	-	-	-	-	-	
Sanitation			-	-	-	-	-	-	-	-	-	
Other		-	-	-	-	-	-	-	-	-		
Total contracted services		7 849	8 276	8 030	17 971	15 403	15 403	8 734	13 749	21 526	31 028	
Other Expenditure By Type												
Collection costs	3		655	608	976	688	668	668	376	400	418	436
Contributions to 'other' provisions			92	271	6 977	1 500	1 500	1 500	29	1 500	1 566	1 636
Audit fees			(325)	2 179	3 371	900	900	900	-	1 900	1 984	2 073
General expenses												
Operating Leases			560	483	670	740	1 125	1 125	638	843	880	919
Operational Cost			7 118	6 076	5 822	10 067	11 477	11 477	8 059	14 296	13 990	14 606
Statutory Payments other than Income Taxes		-	-	-	-	-	-	-	-	-	-	
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	
Total 'Other' Expenditure	1	8 100	9 616	17 815	13 895	15 670	15 670	9 102	18 939	18 837	19 671	
by Expenditure Item												
Employee related costs	8		17 835	18 219	23 754	12 650	13 878	13 878	19 871	11 665	12 167	12 687
Other materials			909	1 676	3 429	4 952	4 257	4 257	2 516	3 440	3 592	3 753
Contracted Services			672	492	393	3 146	2 195	2 195	1 455	2 165	2 260	2 362
Other Expenditure			5 071	2 576	2 054	2 151	2 867	2 867	3 150	2 757	2 876	3 002
Total Repairs and Maintenance Expenditure	9	24 487	22 964	29 631	22 898	23 198	23 198	26 991	20 028	20 895	21 804	
Inventory Consumed												
Inventory Consumed - Water		76	48	48	48	48	48	48	(85)	(85)	(85)	
Inventory Consumed - Other		(6 762)	(14 022)	24 864	(430 774)	(475 874)	(475 874)	(1 198)	(462 990)	(21 190)	(32 855)	
Total Inventory Consumed & Other Material		(6 686)	(13 974)	24 912	(430 726)	(475 827)	(475 827)	(1 150)	(463 075)	(21 275)	(32 940)	

WC041 Kannaland - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - MUNICIPAL MANAGER	Vote 2 - CORPORATE SERVICES	Vote 3 - FINANCIAL SERVICES	Vote 4 - TECHNICAL SERVICES	Vote 6 - CORPORATE SERVICES (Continued)	Total
R thousand	1						
Revenue By Source							
Property rates		-	-	24 836	-	-	24 836
Service charges - electricity revenue		-	-	-	70 503	-	70 503
Service charges - water revenue		-	-	-	21 841	-	21 841
Service charges - sanitation revenue		-	-	-	9 219	-	9 219
Service charges - refuse revenue		-	-	-	8 918	-	8 918
Rental of facilities and equipment		-	7	600	-	-	607
Interest earned - external investments		-	-	680	-	-	680
Interest earned - outstanding debtors		-	-	1 728	3 240	-	4 968
Dividends received		-	-	-	-	-	-
Fines, penalties and forfeits		-	6 007	-	-	-	6 007
Licences and permits		-	360	4	-	-	364
Agency services		-	1 200	-	-	-	1 200
Other revenue		-	344	131	-	-	475
Transfers and subsidies		12 201	5 226	2 932	22 805	-	43 164
Gains		-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		12 201	13 144	30 912	136 526	-	192 782
Expenditure By Type							
Employee related costs		11 645	23 702	16 435	28 457	-	80 239
Remuneration of councillors		3 357	-	-	-	-	3 357
Debt impairment		-	4 500	4 976	14 118	-	23 594
Depreciation & asset impairment		285	1 288	819	10 830	-	13 222
Finance charges		-	-	2 000	72	-	2 072
Bulk purchases		-	-	-	58 024	-	58 024
Other materials		230	461	100	4 080	200	5 071
Contracted services		2 143	3 214	5 072	1 895	1 425	13 749
Transfers and subsidies		450	-	-	-	-	450
Other expenditure		2 179	3 312	6 308	6 706	435	18 939
Losses		-	-	-	-	-	-
Total Expenditure		20 288	36 476	35 710	124 182	2 060	218 716
Surplus/(Deficit)		(8 087)	(23 333)	(4 798)	12 344	(2 060)	(25 934)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	10 529	-	-	-	10 529
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(8 087)	(12 804)	(4 798)	12 344	(2 060)	(15 405)

WC041 Kannaland - Supporting Table SA12a Property rates by category (current year)																			
Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Comm. Land	State trust land	Protect. Areas	National Monum'ts	Public benefit organs.	Mining Props.	Small Holdings	Agricultural	Multiple Purposes	Other Categories	Sum
Current Year 2021/22																			
Valuation:																			
No. of properties		5 151	22	178	3 076	55	1 215	160	-	-	63	-	6	-	-	-	-	59	-
No. of sectional title property values		20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of supplementary valuations		2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Supplementary valuation (Rm)		23 743 000	1 300 000	10 870 000	20 868 000	250 000	12 764 000	20 000	-	-	-	-	-	-	-	-	-	-	-
No. of valuation roll amendments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of objections by rate-payers		29	-	16	183	-	11	2	-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers		2	-	-	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections	5	27	-	16	183	-	11	2	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Estimated no. of properties not valued		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Years since last valuation (select)		0																	
Frequency of valuation (select)																			
Method of valuation used (select)																			
Base of valuation (select)																			
Phasing-in properties s21 (number)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Combination of rating types used? (Y/N)																			
Flat rate used? (Y/N)		N																	
Is balance rated by uniform rate/variable rate?																			
Valuation reductions:																			
Valuation reductions-public infrastructure (Rm)		-	-	-	-	-	-	3	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)											3								
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		56	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	47	-
Valuation reductions-other (Rm)	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total valuation reductions:																			
Total value used for rating (Rm)	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total land value (Rm)	6	86	1	5	1 207	28	25	4	-	-	63	-	1	-	-	-	-	0	-
Total value of improvements (Rm)	6	724	5																

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Comm. Land	State trust land	Protect. Areas	National Monum'ts	Public benefit organs.	Mining Props.	Small Holdings	Agricultural	Multiple Purposes	Other Categories	Sum
Current Year 2021/22																			
Valuation:																			
No. of properties		5 151	22	178	3 076	55	1 215	160	—	—	63	—	6	—	—	—	—	59	—
No. of sectional title property values		20	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
No. of unreasonably difficult properties s7(2)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
No. of supplementary valuations		2	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Supplementary valuation (Rm)		23 743 000	1 300 000	10 870 000	20 868 000	250 000	12 764 000	20 000	—	—	—	—	—	—	—	—	—	—	—
No. of valuation roll amendments		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
No. of objections by rate-payers		29	—	16	183	—	11	2	—	—	—	—	—	—	—	—	—	—	—
No. of appeals by rate-payers		2	—	—	3	—	—	—	—	—	—	—	—	—	—	—	—	—	—
No. of appeals by rate-payers finalised		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
No. of successful objections	5	27	—	16	183	—	11	2	—	—	—	—	—	—	—	—	—	—	—
No. of successful objections > 10%	5	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Estimated no. of properties not valued		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Years since last valuation (select)		0																	
Frequency of valuation (select)																			
Method of valuation used (select)																			
Base of valuation (select)																			
Phasing-in properties s21 (number)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Combination of rating types used? (Y/N)																			
Flat rate used? (Y/N)		N																	
Is balance rated by uniform rate/variable rate?																			
Valuation reductions:																			
Valuation reductions-public infrastructure (Rm)		—	—	—	—	—	—	3	—	—	—	—	—	—	—	—	—	—	—
Valuation reductions-nature reserves/park (Rm)		—	—	—	—	—	—	—	—	—	3	—	—	—	—	—	—	—	—
Valuation reductions-mineral rights (Rm)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Valuation reductions-R15,000 threshold (Rm)		56	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Valuation reductions-public worship (Rm)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	47	—
Valuation reductions-other (Rm)	2	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total valuation reductions:																			
Total value used for rating (Rm)	6	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total land value (Rm)	6	86	1	5	1 207	28	25	4	—	—	63	—	1	—	—	—	—	0	—
Total value of improvements (Rm)	6	724	51	101	465	101	79	—	—	—	13	—	10	—	—	—	—	48	—
Total market value (Rm)	6	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Rating:																			
Average rate	3	0.017700	0.036000	0.036000	0.002600	0.036000	—	—	0.036000	—	0.002600	—	0.003400	—	—	—	—	—	—
Rate revenue budget (R '000)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Rate revenue expected to collect (R'000)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Expected cash collection rate (%)	4	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	—
Special rating areas (R'000)																			—
Rebates, exemptions - indigent (R'000)		4 015	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Rebates, exemptions - pensioners (R'000)		780	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Rebates, exemptions - bona fide farm. (R'000)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Rebates, exemptions - other (R'000)		—	—	409	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Phase-in reductions/discounts (R'000)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total rebates, exemptns, reductns, discs (R'000)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—

Description	Re	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Formal & Informal Settle.	Comm. Land	State trust land	Protect. Areas	National Monum/nts	Public benefit organs.	Mining Props.	Multiple Purposes	Other Categories	Sum
Budget Year 2022/23																		
Valuation:																		
No. of properties		5 151	22	178	3 076	55	1 215	160	–	–	–	63	–	6	–	–	59	–
No. of sectional title property values		20	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of unreasonably difficult properties s7(2)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of supplementary valuations		2	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Supplementary valuation (Rm)		23 743 000	1 300 000	10 870 000	20 868 000	250 000	12 764 000	20 000	–	–	–	–	–	–	–	–	–	–
No. of valuation roll amendments		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of objections by rate-payers		29	–	16	183	–	11	2	–	–	–	–	–	–	–	–	–	–
No. of appeals by rate-payers		2	–	–	3	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of appeals by rate-payers finalised		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of successful objections	5	27	–	16	183	–	11	2	–	–	–	–	–	–	–	–	–	–
No. of successful objections > 10%	5	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Estimated no. of properties not valued		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Years since last valuation (select)		0																
Frequency of valuation (select)																		
Method of valuation used (select)																		
Base of valuation (select)																		
Phasing-in properties s21 (number)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Combination of rating types used? (Y/N)																		
Flat rate used? (Y/N)		N																
Is balance rated by uniform rate/variable rate?																		
Valuation reductions:																		
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	3	–	–	–	–	–	–	–	–	–	–
Valuation reductions-nature reserves/park (Rm)												3						
Valuation reductions-mineral rights (Rm)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Valuation reductions-R15,000 threshold (Rm)		56	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Valuation reductions-public worship (Rm)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	47	–
Valuation reductions-other (Rm)	2	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total valuation reductions:																		
Total value used for rating (Rm)	6	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total land value (Rm)	6	86	1	5	1 207	28	25	4	–	–	–	63	–	1	–	–	0	–
Total value of improvements (Rm)	6	724	51	101	465	101	79	–	–	–	–	13	–	10	–	–	48	–
Total market value (Rm)	6	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rating:																		
Average rate	3	0.018500	0.037000	0.037000	0.002800	0.037000	–	–	–	0.037000	–	0.002800	–	0.003700	–	–	–	–
Rate revenue budget (R '000)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rate revenue expected to collect (R'000)</																		

[illegible]

Appendix A – Tariff Listing



KANNALAND
MUNISIPALITEIT | MUNICIPALITY

2022- 2023



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GENERAL INFORMATION

In the drafting of the tariffs the following inflation forecast from National Treasury was considered:

FINANCIAL YEAR		INFLATION
• 2019/20 ACTUAL		• 2.9%
• 2020/21 ESTIMATE		• 4.5%
• 2021/22	FORECAST	• 4.8%
• 2022/23		• 4.4%
• 2023/24		• 4.5%

A weighted average approach to cost drivers will be applied during tariff setting. It should however be noted that the above-mentioned forecasts, could not at the time foresee the impact of the Ukrainian war. Moody's project inflation to rise to around 8% this year, above the South African Reserve Bank (SARB) target band of 3% – 6%, and then to recede in 2023-24. With inflation at 5.8% at the time of this report, it is therefore that an adjustment was made to account for the rise in inflation, to ensure cost recovery.

SERVICE CHARGES AND MISCELLANEOUS TARIFFS

The following tariff increases will be implemented:

- Electricity – 7.47% on average (Dependent on NERSA approval – subject to change)
- Water – 6%
- Rates – 4.50% on the base tariff with ratio's restored as in terms of property rates policy.
(See below for applicable ratio's)
- Refuse – 6%
- Sewerage – 6%
- Other – 5% on average

INDIGENT SUPPORT & POVERTY ALLEVIATION

The Indigent Subsidy is determined annually with reference to household income and merits of the applicant. The confirmation of the subsidy is subject to monitoring and motivation of the status and the suspension of the subsidy if the conditions are not met.

The 2022/2023 qualifying criteria will be set at R6500 / household. See section 10 of this document for further details on subsidised services. Improved residential properties valued below a R150 000, will be exempt from property rates being levied.

1. PROPERTY RATES

All tariffs to be expressed in terms (ratio) of the baseline tariff (Equal to Residential tariff)						Tariff After Rebate	R
	2019/20	2020/21	Y/Y Increase	2021/22	Y/Y Increase	2022/23	Y/Y Increase
BASLINE RATE PER R1 ON THE VALUATION	R 0.0158	R 0.0170	7.9%	R 0.0177	4.12%	R 0.0185	4.5%
Residential Properties	R 0.0158	R 0.0170	7.9%	R 0.0177	4.12%	R 0.0185	4.5%
Vacant Land: Residential	R 0.0158	R 0.0170	7.9%	R 0.0177	4.12%	R 0.0185	4.5%
Vacant Land: Business	R 0.0293	R 0.0340	16.2%	R 0.0354	4.12%	R 0.0370	4.5%
Agricultural Properties	R 0.0023	R 0.0026	13.1%	R 0.0026	0.00%	R 0.0028	6.7%
Businesses and Commercial Properties	R 0.0293	R 0.0340	16.2%	R 0.0360	6.00%	R 0.0370	2.7%
Business Properties - Accommodation Establishment	R 0.0200	R 0.0221	10.3%	R 0.0234	6.00%	R 0.0241	2.7%
Industrial Properties	R 0.0293	R 0.0340	16.2%	R 0.0360	6.00%	R 0.0370	2.7%
Public Service Infrastructure	R 0.0039	R 0.0043	9.1%				Exempt
Public Service Properties/Organs of state	R 0.0293	R 0.0340	16.2%	R 0.0360	6.00%	R 0.0370	2.7%
Public Benefit Organisations (Incl. Old Age Homes)	R 0.0032	R 0.0034	7.9%	R 0.0034	0.00%	R 0.0037	8.8%
Place of Worship - Church							Impermissible
Protected Area							Impermissible
Municipal Properties							Exempt

Exemptions, rebates and reductions	Tariff Applicable 2022/23	Rebate	Impermissible / Exempt	Ratio : base tariff (policy)	Tariffs After Rebate 2022/23	Ratio : base tariff after rebates
Residential Properties	R 0.01850		First R15,000 of improved - not rateable	1:1	R 0.0185	1:1
Vacant Land: Residential	R 0.01850			1:1	R 0.0185	1:1
Vacant Land: Business	R 0.03700			1:2	R 0.0370	1:2
Agricultural Properties	R 0.00278			1:0.15	R 0.0028	1:0.15
Businesses and Commercial Properties	R 0.03700			1:2	R 0.0370	1:2
Business Properties - Accommodation Establishment	R 0.03700	35.0%		1:2	R 0.0241	1:1.3
Industrial Properties	R 0.03700			1:2	R 0.0370	1:2
Public Service Infrastructure	R 0.00463		First 30% Impermissible - 70% Exempt	1:0.25	R 0.0046	1:0.25
Public Service Properties/Organs of state	R 0.03700			1:2	R 0.0370	1:2
Public Benefit Organisations (Incl. Old Age Homes)	R 0.00370			1:0.2	R 0.0037	1:0.2
Place of Worship - Church	R -		100% Impermissible	1:0	R -	1:0
Protected Area	R -		100% Impermissible	1:0	R -	1:0
Municipal Properties	R -		Exempt	1:0	R -	1:0
Rebate to qualified pensioners (Age 60 years) / Disabled persons		30%	See Property Rates Policy & Indigent Policy			
Owners of residential properties with a market value of R150 000 or less. (Including Indigents)		100%				

In terms of Section 7 of the MPRA the Municipality will not levy property rates on-

- (i) properties of which the municipality is the owner;
- (ii) Public Service Infrastructure owned by a municipal entity;
- (iii) Leased Municipal Properties with a nominal value and/or portions of the commonage property where it is not practical to levy property rates; and
- (iv) Municipal vesting properties.

Other impermissible rates

In terms of Section 17(1) (i) of the MPRA, the Municipality may not levy a rate on improved property registered in the name of and used primarily as a place of public worship by a religious community, including an official residence registered in the name of that community which is occupied by an office bearer of that community who officiates at services at that place of worship.

Section 17 (1) (e) of the Act precludes Council from levying rates on those parts of a special nature reserve, national park or nature reserve within the meaning of the National Environmental Management: Protected Areas Act, 2003 (Act 57 of 2003), or of a national botanical garden within the meaning of the National Environmental: Management: Biodiversity Act, 2004 (Act 10 of 2004) which are not developed or used for commercial, farming or residential purposes. The apportioned value of any portion of such properties utilized for any purpose other than that used for such conservation purposes will be rated accordingly.

Municipal Properties

Exempt

Place of Worship - Church

100% Impermissible

Protected Area

100% Impermissible

The following ratios publish under GN R195 in GG33016 of 12 March 2010 are applicable in levying rates:

Categories	Ratio in relation to residential properties.	Kannaland Municipality
Residential Property	1:1	1:1
Agricultural property	1:0.25	1:0.15
Public service infrastructure	1:0.25	1:0.25
Public benefit organisation property	1:0.25	1:0.2

2. The rate on the categories of non residential property listed in the first column of the table below may not exceed the ratio to the rate on residential properties listed in the second column of the table below, where,

(a) the first number in the second column of the table represents the ratio to the rate on residential properties;

(b) the second number in the second column of the table represents the maximum ratio to the rate on residential property that may be imposed on the non-residential properties listed in the first column of the table:

2. ELECTRICITY

2. ELECTRICITY						
	Availability	2019/20	2020/21	2021/22	2022/23	Incl. VAT
	Standard Availability - Vacant Stands					
	Availability - Households	R 91.28	R 91.28	R 101.00	R 108.58	R 124.86
	Availability - Businesses	R 212.99	R 212.99	R 235.00	R 252.63	R 290.52
	Pre-Paid Cards	2019/20	2020/21	2021/22	2022/23	Incl. VAT
	Loss Card Replacement	R 26.46	R 30.43	R 33.00	R 35.64	R 40.99
	Sundry Electricity Tariffs					
	New Connections	2019/20	2020/21	2021/22	2022/23	Incl. VAT
	Single Faze	5 873.61	6 754.65	7 431.00	R 8 025.48	R 9 229.30
	Three Faze	12 062.23	13 871.56	15 259.00	R 16 479.72	R 18 951.68
	Conversions	2019/20	2020/21	2021/22	2022/23	Incl. VAT
	Single Faze	R 1 715.96	R 1 973.35	R 2 171.00	R 2 344.68	R 2 696.38
	Three Faze	R 3 723.01	R 4 281.46	R 4 710.00	R 5 086.80	R 5 849.82
	Bulk Connections					
	Cost plus 25%					
	Reconnection Fees	2019/20	2020/21	2021/22	2022/23	Incl. VAT
	Connection and Reconnection on request by Consumer	R 139.56	R 160.50	R 177.00	R 191.16	R 219.83
	Reconnection Mel payment - Indigent	R 116.64	R 134.14	R 148.00	R 159.84	R 183.82
	Reconnection Mel payment	R 471.52	R 542.25	R 597.00	R 644.76	R 741.47
	Reconnection Section 14 offence (Tampering)	R 4 652.10	R 5 349.91	R 5 990.00	R 6 500.00	R 7 475.00
	Meter Services	2019/20	2020/21	2021/22	2022/23	Incl. VAT
	Change of circuit breaker per Faze	R 243.24	R 279.72	R 308.00	R 332.64	R 382.54
	Testing of meter on request	R 462.55	R 531.93	R 586.00	R 632.88	R 727.81
	New Tar Move a meter on request			R 500.00	R 540.00	R 621.00
	Service Deposits- Electricity	2019/20	2020/21	2021/22	2022/23	VAT N/A
	Residential	R 3 392.00	R 3 900.80	R 4 291.00	R 4 600.00	R 4 600.00
	Business	R 5 728.70	R 6 588.01	R 7 247.00	R 7 830.00	R 7 830.00
	Industrial	R 28 401.70	R 32 661.96	R 35 929.00	R 38 800.00	R 38 800.00
	Departmental and Street Lighting	2019/20	2020/21	2021/22	2022/23	VAT N/A
	Maintenance Levy	R 46.52	R 53.50	R 63.20	R 68.26	R 68.26
	Energy Cost per KWh	R 1.04	R 1.19	R 1.40	R 1.53	R 1.53
	Temporary Connection	2019/20	2020/21	2021/22	2022/23	Incl. VAT
	Building Site	R 797.50	R 917.13	R 1 009.00	R 1 080.00	R 1 242.00

2. ELECTRICITY

RESIDENTIAL AND SOCIAL COMPANIES

[Including Churches, Halls, Social and Frail Care Centres]

			2020/2021		2021/2022		2022/2023		2022/2023		Including VAT	Including VAT
LIFELINE TARIFF: 0-20 AMPERE			SUMMER: Sept-May	WINTER: June-Aug	SUMMER: Sept-May	WINTER: June-Aug	SUMMER: Sept-May	WINTER: June-Aug	SUMMER: Sept-May	WINTER: June-Aug	2022/2023	2022/2023
USAGE BLOCKS:												
Block 1	0-350kWh		1.3600	1.6360	1.5584	1.8747	1.675	2.015	R	1.926	R	2.317
Block 2	351-600kWh		1.4980	1.8100	1.7166	2.0741	1.845	2.229	R	2.122	R	2.563
Block 3	>600kWh		2.1560	2.3690	2.4706	2.7146	2.655	2.917	R	3.053	R	3.355

* TARIFF AIM: 0-20 AMPS, Low income groups, less than 450 kwh per month.

* If consumer use more than 450kWh the prepaid option must be used

			2020/2021		2021/2022		2022/2023		2022/2023		Including VAT	Including VAT
CONVENTIONAL TARIFF: 0-59 AMPERE			SUMMER: Sept-May	WINTER: June-Aug	SUMMER: Sept-May	WINTER: June-Aug	SUMMER: Sept-May	WINTER: June-Aug	SUMMER: Sept-May	WINTER: June-Aug	2022/2023	2022/2023
Block 1	0-350kWh		1.6570	1.8160	1.8988	2.0810	2.041	2.236	R	2.347	R	2.571
Block 2	>350kWh		1.8810	2.0300	2.1554	2.3262	2.316	2.500	R	2.663	R	2.875
Basic - Fixed charge Rand per month			R 65.12		R 74.70		R 80.50		R 92.58			

* TARIFF AIM: 0-59 AMPS, Low and Medium income groups, less than 850kwh per month.

			2020/2021		2021/2022		2022/2023		2022/2023		Including VAT	Including VAT
CONVENTIONAL TARIFF: 60 - 100 AMPERE			SUMMER: Sept-May	WINTER: June-Aug	SUMMER: Sept-May	WINTER: June-Aug	SUMMER: Sept-May	WINTER: June-Aug	SUMMER: Sept-May	WINTER: June-Aug	2022/2023	2022/2023
Block 1	0-600kWh		1.7210	2.1860	1.9721	2.5049	2.119	2.692	R	2.437	R	3.096
Block 2	>600kWh		2.1030	2.3300	2.4098	2.6699	2.590	2.869	R	2.979	R	3.299
Basic - Fixed charge Rand per month			R 431.79		R 495.00		R 532.00		R 611.80			

* TARIFF AIM: 60-100 AMPS, Medium and Higher income groups. Structured to encourage Energy saving methods and rather to transfer to Prepaid.

			2020/2021		2021/2022		2022/2023		2022/2023		Including VAT	Including VAT
PREPAID TARIFF: 0 - 100 AMPERE			SUMMER: Sept-May	WINTER: June-Aug	SUMMER: Sept-May	WINTER: June-Aug	SUMMER: Sept-May	WINTER: June-Aug	SUMMER: Sept-May	WINTER: June-Aug	2022/2023	2022/2023
Block 1	0-350kWh		R 1.668	R 1.969	R 1.911	R 2.256	2.054	2.425	R	2.362	R	2.789
Block 2	351-600kWh		R 1.721	R 2.040	R 1.972	R 2.338	2.119	2.512	R	2.437	R	2.889
Block 3	>600kWh		R 1.944	R 2.230	R 2.228	R 2.555	2.394	2.746	R	2.753	R	3.158
Basic - Fixed charge Rand per month					R -	R -	R -	R -	R -	R -	R -	R -
Environmental Levy (cent per kwh)					DISCONTINUE		DISCONTINUE		DISCONTINUE		DISCONTINUE	
			-	-	-	-	-	-	-	-	-	-

* TARIFF AIM: 0 -100 AMPS, Medium and Higher income groups. Benefit to consumers for buying energy upfront.

COMMERCIAL PRICING TARIFFS FOR KANNALAND (SUMMER & WINTER PRICES)

2.2.1 Commercial - Small to Medium Consumers [30A - 60A] Conventional meters

	2018/19	Description	2019/2020	2020/2021	2021/2022	2022/2023	2022/2023
Basic - Fixed charge per month	R 466.62	R / MONTH	R 531.947	R 560.430	R 642.00	R 689.97	R 793.47
Demand Cost per Ampère [Circuit breaker]			R -				
Energy Cost per unit [kWh] - Summer	R 1.5400	C / KWH	R 1.756	R 1.850	R 2.120	R 2.278	R 2.620
Energy Cost per unit [kWh] - Winter	R 1.9300	C / KWH	R 2.200	R 2.320	R 2.658	R 2.857	R 3.286

2.2.2 Commercial - Small to Medium Consumers [30A - 60A] Pre-Paid meters

	2018/19	Description	2019/2020	2020/2021	2021/2022	2022/2023	2022/2023
Energy Cost per unit [kWh] - Summer	R 1.9100	C / KWH	R 2.177	R 2.290	R 2.624	R 2.820	R 3.243
Energy Cost per unit [kWh] - Winter	R 1.9600	C / KWH	R 2.234	R 2.360	R 2.704	R 2.906	R 3.342

2.2.3 Commercial - Large Consumers [60A - 150A] Conventional meters

	2018/19	Description	2019/2020	2020/2021	2021/2022	2022/2023	2022/2023
Basic - Fixed charge per month	R 523.18	R / MONTH	R 596.43	R 628.36	R 720.00	R 773.80	R 889.87
Demand Cost per Ampère [Circuit breaker]							
Energy Cost per unit [kWh] - Summer	R 1.6700	C / KWH	R 1.9038	R 1.9800	R 2.269	R 2.438	R 2.804
Energy Cost per unit [kWh] - Winter	R 1.8600	C / KWH	R 2.1204	R 2.2000	R 2.521	R 2.709	R 3.115

2.2.4 Commercial - Large Consumers [60A - 150A] Pre-Paid meters

	2018/19	Description	2019/2020	2020/2021	2021/2022	2022/2023	2022/2023
Basic - Fixed charge per month	R 281.61	R / MONTH	R 321.04	R 338.22	R 387.60	R 416.56	R 479.04
Energy Cost per unit [kWh] - Summer	R 1.8100	C / KWH	R 2.0634	R 2.1800	R 2.498	R 2.685	R 3.088
Energy Cost per unit [kWh] - Winter	R 1.9200	C / KWH	R 2.1888	R 2.3000	R 2.636	R 2.832	R 3.257

2.2.5 Commercial Bulk Consumers < 500 kVA

	2018/19	Description	2019/2020	2020/2021	2021/2022	2022/2023	2022/2023
Basic - Fixed charge per month	R 1 130.00	R / MONTH	R 1 288.20	R 1 357.16	R 1 555.150	R 1 671.35	R 1 922.1
Demand - Cost per kVA	R 206.00	R / KVA	R 234.84	R 240.21	R 275.300	R 295.87	R 340.25
Energy Cost per unit [kWh] - Summer	R 1.0200	C / KWH	R 1.1628	R 1.2200	R 1.398	R 1.502	R 1.727
Energy Cost per unit [kWh] - Winter	R 1.6200	C / KWH	R 1.8468	R 1.9400	R 2.223	R 2.389	R 2.747

2.2.6 Commercial Bulk Consumers > 500 kVA

	2018/19	Description	2019/2020	2020/2021	2021/2022	2022/2023	2022/2023
Basic - Fixed charge per month	R 3 605.00	R / MONTH	R 4 109.70	R 4 329.72	R 4 961.400	R 5 332.12	R 6 131.94
Demand - Cost per kVA	R 200.00	R / KVA	R 228.00	R 240.21	R 275.300	R 295.87	R 340.25
Energy Cost per unit [kWh] - Summer	R 0.9600	C / KWH	R 1.0944	R 1.1600	R 1.329	R 1.429	R 1.643
Energy Cost per unit [kWh] - Winter	R 1.5600	C / KWH	R 1.7784	R 1.8700	R 2.143	R 2.303	R 2.648

TIME OF USE TARIFFS (TOU)

TIME OF USE TARIFFS

ESKOM Municipal Bulk Increase awarded by Nersa - 8.61%

Special Bulk Consumers Time of Use 50- 500 kVA

CHARGE:		2019/2020	Description	2020/2021	2021/2022	2022/2023	Excl VAT
BASIC:		R 48.91	R / DAY	R 51.53	R 59.05	R 63.46	7.47%
DEMAND:		R 102.25	R / KVA (ACT.)	R 107.72	R 123.44	R 132.66	7.47%
ACCESS:		R 47.33	R / KVA (MND)	R 49.87	R 57.15	R 61.42	7.48%
ENERGY:							
PEAK LOW:		R 1.2939	C / KWH	R 1.4990	R 1.7177	R 1.846	7.47%
STD LOW:		R 0.8687	C / KWH	R 1.1150	R 1.2777	R 1.373	7.46%
OFF-PEAK LOW:		R 0.6658	C / KWH	R 0.7116	R 0.8154	R 0.876	7.43%
PEAK HIGH:		R 4.2043	C / KWH	R 4.3550	R 4.9904	R 5.363	7.47%
STD HIGH:		R 1.2358	C / KWH	R 1.4000	R 1.6043	R 1.724	7.46%
OFF-PEAK HIGH:		R 0.7490	C / KWH	R 0.8090	R 0.9270	R 0.996	7.44%
Ancillary service charge [c/kWh]		-	C / KWH			R 0.010	

Mega / Miniflex

Special Bulk Consumers Time of Use > 500 kVA

CHARGE:		2019/2020	Description	2020/2021	2021/2022	2022/2023	Excl VAT
BASIC:		R 254.18	R / DAY	R 267.790	R 306.861	R 329.79	7.47%
DEMAND:		R 99.59	R / KVA (ACT.)	R 104.920	R 120.228	R 129.21	7.47%
ACCESS:		R 45.10	R / KVA (MND)	R 47.510	R 54.442	R 58.51	7.47%
ENERGY:							
PEAK LOW:		R 1.5823	C / KWH	R 1.640	R 1.879	R 2.020	7.49%
STD LOW:		R 1.1297	C / KWH	R 1.171	R 1.342	R 1.442	7.46%
OFF-PEAK LOW:		R 0.8071	C / KWH	R 0.838	R 0.960	R 1.032	7.47%
PEAK HIGH:		R 4.5030	C / KWH	R 4.672	R 5.354	R 5.754	7.48%
STD HIGH:		R 1.4546	C / KWH	R 1.508	R 1.728	R 1.857	7.46%
OFF-PEAK HIGH:		R 0.9519	C / KWH	R 0.986	R 1.130	R 1.214	7.45%
Ancillary service charge [c/kWh]		-	C / KWH				

Mega / Miniflex

3. WATER

3. WATER						
3.1 Conventional Meters						
Standard Basic Levies		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Basic Residential	R 96.33	R 102.11	R 106.61	R 113.00	R 129.95
	Basic Small Business	R 107.45	R 113.90	R 118.96	R 126.10	R 145.02
	Basic Medium to Large Business	R 153.51	R 162.72	R 169.91	R 180.10	R 207.12
	Basic Institutions (School, Hospital, Old Age Homes)	R 122.80	R 130.17	R 135.91	R 144.10	R 165.72
	Basic Institutions (Churches)	R 99.78	R 105.77	R 110.43	R 117.10	R 134.67
	Basic Industrial	R 192.66	R 204.22	R 213.22	R 226.00	R 259.90
	Availability Vacant Stands	R 122.04	R 129.36	R 135.04	R 143.10	R 164.57
Standard Meter Usage Residential		2019/20	2020/21	2021/22	2022/23	Incl VAT
Sliding Scale Block Tariff						
	Free Basic Water 0 - 6 Kl Indigents only	R 5.75	R 6.10	R 6.35	R 6.70	R 7.71
	Scale 1 7 - 15 Kl	R 6.57	R 7.10	R 7.39	R 7.84	R 9.02
	Scale 2 16 - 30kl	R 10.35	R 11.39	R 11.91	R 12.63	R 14.52
	Scale 3 31 - 50 kl	R 12.32	R 13.80	R 14.43	R 15.31	R 17.61
	Scale 4 51 - 75 kl	R 14.45	R 16.18	R 16.87	R 17.89	R 20.57
	Scale 5 > 75 kl	R -	R 23.16	R 24.17	R 25.70	R 29.56
Standard Tariffs Other Institutions		2019/20	2020/21	2021/22	2022/23	Incl VAT
Categories						
a)	Industries	R 12.32	R 13.30	R 13.91	R 14.75	R 16.96
b)	Large Businesses and B&B's	R 10.68	R 11.53	R 12.00	R 12.72	R 14.63
c)	Social and Services Institutions	R 8.54	R 9.22	R 9.65	R 10.24	R 11.78
	Old Age Home and Frail Care Centres	R 8.54	R 9.22	R 9.65	R 10.24	R 11.78
	Churches Schools Hostels and Clubs	R 8.54	R 9.22	R 9.65	R 10.24	R 11.78
	Stand Pipe Consumers	R 115.00	R 124.20	R 129.65	R 137.44	R 158.06
3.2 Pre - Paid Meters Residential Only						
Usage per Kl above free basic water for Indigent households		-	-	-	-	
Same rates will apply as for conventional meters, without any basic fees being applicable						

3.3 Irrigation Water		2019/20	2020/21	2021/22	2022/23	Incl VAT
a)	Ladismith					
	Minute water for 10 minutes = 1 unit (One Month)	R 19.18	R 20.72	R 21.65	R 23.00	R 26.45
	Minute water for 10 minutes = 1 unit (Per annum)	R 76.74	R 82.88	R 86.52	R 91.70	R 105.46
	Minute water for 10 minutes (Per Annum)	R 920.95	R 994.62	R 1 038.35	R 1 100.60	R 1 265.69
b)	Calitzdorp					
	Cost per minute for 15 minutes	R 71.65	R 77.38	R 80.78	R 85.60	R 98.44
	Equivalent tariff for 15 minutes per annum	R 1 074.54	R 1 160.51	R 1 211.57	R 1 284.30	R 1 476.95
3.4 Connection Fees		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Connection and Disconnection fee on request	R 131.40	R 141.91	R 148.17	R 157.10	R 180.67
	New Connections	R 3 185.98	R 3 440.86	R 3 592.26	R 3 807.80	R 4 378.97
	* Actual cost + 30% Administration fee					
	Move a meter on request of the owner	R -	R 417.00	R 435.65	R 461.80	R 531.07
	Upgrading cost of Connection					
	* Actual cost + 30% Administration fee					
	Reconnection Mel payment - Indigent	R 144.82	R 156.40	R 163.30	R 173.10	R 199.07
	Reconnection Mel payment	R 617.64	R 667.06	R 696.43	R 738.20	R 848.93
	Reconnection - offence (Tampering)	R 4 106.29	R 4 434.80	R 4 629.91	R 4 910.00	R 5 646.50
3.5 Service Deposit Water		2019/20	2020/21	2021/22	2022/23	VAT N/A
	Residential	R 739.08	R 798.21	R 833.30	R 883.30	R 883.30
	Small Business	R 767.48	R 828.88	R 865.39	R 917.30	R 917.30
	Medium - Large Business	R 1 535.09	R 1 657.89	R 1 730.87	R 1 834.70	R 1 834.70
	Industrial(Cost plus 25%)Minimum	R 3 070.17	R 3 315.79	R 3 461.65	R 3 669.40	R 3 669.40
3.6 Water Tariff Drought Restrictions		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Free Basic Water 0 - 6 l Indigents only		R 10.57	R 12.15	R 12.90	R 14.84
	Scale 1 7 - 15 Kl		R 14.71	R 16.92	R 17.90	R 20.59
	Scale 2 16 - 20 Kl		R 20.71	R 23.82	R 25.20	R 28.98
	Scale 3 21 - 30 Kl		R 28.99	R 33.34	R 35.30	R 40.60
	Scale 4 Bo 30 Kl		R 40.56	R 46.65	R 49.40	R 56.81
3.7 Water Drought Restriction		2019/20	2020/21	2021/22	2022/23	VAT N/A
	Penalty Contravention of Water and Sanitation By Laws			R 3 560.60	R 3 770.00	R 3 770.00
3.8 Departmental Accounts		2019/20	2020/21	2021/22	2022/23	VAT N/A
	Departmental Levy	R 5.95	R 6.43	R 6.68	R 7.08	R 7.08

4. REFUSE / SOLID WASTE

4. REFUSE REMOVAL / SOLID WASTE						
Standard Tariff One collection per week		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Residential	R 219.32	R 236.86	R 247.30	R 262.10	R 301.42
	Businesses	R 271.59	R 293.32	R 306.26	R 324.60	R 373.29
	Hotels B&B's and Self Catering	R 274.15	R 296.08	R 309.13	R 327.70	R 376.86
	Old Age Homes and Frail Care Centres	R 219.32	R 236.87	R 247.30	R 262.10	R 301.42
Bulk Refuse Services		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Business with Refuse Cage (Monthly Charge)	R 1 677.16	R 1 811.33	R 1 891.04	R 2 004.50	R 2 305.18
Refuse Tip site		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Factories per month	R 2 260.73	R 2 441.59	R 2 549.04	R 2 702.00	R 3 107.30
	Abattoir per month	R 828.93	R 895.25	R 934.61	R 990.00	R 1 138.50
	Residential and Small Business per bag (Excl of Vat)	R 10.67	R 11.52	R 12.00	R 12.70	R 14.61
	Garden Refuse (By Owner) - FREE					
	Building Rubble (By Owner) per kg	R 0.50	R 0.54	R 0.57	R 0.60	R 0.69
Fines, Penalties & Rebates		2019/20	2020/21	2021/22	2022/23	VAT N/A
	Fines - Failure to comply to Terms & Conditions	R 2 132.76	R 2 303.38	R 2 404.70	R 2 549.00	R 2 549.00
Sundry Tariffs		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Refuse bags Black pack of 15	44.88	51.61	55.74	59.10	67.97
	Refuse bags Green pack of 10	44.88	51.61	55.74	59.10	67.97
	Cleaning of Erven/ Stands	1 965.85	2 260.73	2 441.59	2 588.10	2 976.32
						-
Departmental Accounts		2019/20	2020/21	2021/22	2022/23	VAT N/A
	Departmental Levy	71.38	82.08	88.65	94.00	94.00

Refuse Tip site					2019/20		2020/21		2021/22		2022/23		Incl VAT		
	STORTING VAN BOUROMMEL VULLIS / BUILDING RUBBLE														
	KAPASITEIT VAN VOERTUIG		VOLUME VAN VULLIS		GEWIG										
		1	0.25		188KG	R	92.97	R	100.40	R	104.78	R	110.00	R	126.50
		1	0.5		375KG	R	185.44	R	200.27	R	209.04	R	220.00	R	253.00
		1	0.75		563KG	R	278.40	R	300.68	R	313.91	R	330.00	R	379.50
		1	1		750KG	R	370.87	R	400.54	R	418.17	R	440.00	R	506.00
		2	0.25		375KG	R	185.44	R	200.27	R	209.04	R	220.00	R	253.00
		2	0.5		750KG	R	370.87	R	400.54	R	418.17	R	440.00	R	506.00
		2	0.75		1125KG	R	556.31	R	600.82	R	627.22	R	660.00	R	759.00
		2	1		1500KG	R	741.75	R	801.09	R	836.35	R	880.00	R	1 012.00
		3	0.25		563KG	R	278.40	R	300.68	R	313.91	R	330.00	R	379.50
		3	0.5		1125KG	R	556.31	R	600.82	R	627.22	R	660.00	R	759.00
		3	0.75		1688KG	R	834.72	R	901.49	R	941.13	R	990.00	R	1 138.50
		3	1		2250KG	R	1 112.62	R	1 201.63	R	1 254.52	R	1 310.00	R	1 506.50
		4	0.25		750KG	R	370.87	R	400.54	R	418.17	R	440.00	R	506.00
		4	0.5		1500KG	R	741.75	R	801.09	R	836.35	R	880.00	R	1 012.00
		4	0.75		2250KG	R	1 111.92	R	1 200.87	R	1 253.74	R	1 310.00	R	1 506.50
		4	1		3000KG	R	1 483.50	R	1 602.18	R	1 672.70	R	1 750.00	R	2 012.50
		5	0.25		938KG	R	463.84	R	500.95	R	522.96	R	550.00	R	632.50
		5	0.5		1875KG	R	927.19	R	1 001.36	R	1 045.39	R	1 100.00	R	1 265.00
		5	0.75		2813KG	R	1 391.03	R	1 502.31	R	1 568.43	R	1 640.00	R	1 886.00
		5	1		3750KG	R	1 853.28	R	2 001.54	R	2 089.65	R	2 190.00	R	2 518.50
		10	0.25		1875KG	R	927.19	R	1 001.36	R	1 045.39	R	1 100.00	R	1 265.00
		10	0.5		3750KG	R	1 854.37	R	2 002.72	R	2 090.87	R	2 190.00	R	2 518.50
		10	0.75		5625KG	R	2 781.56	R	3 004.08	R	3 136.26	R	3 290.00	R	3 783.50
		10	1		7500KG	R	3 708.74	R	4 005.44	R	4 181.65	R	4 380.00	R	5 037.00
	-														

Refuse Tip site			-											
STORTING VAN HUISHOUDELIKE VULLIS / HOUSEHOLD REFUSE			2019/20		2020/21		2021/22		2022/23		Incl VAT			
KAPASITEIT VAN VOERTUIG	VOLUME VAN VULLIS		GEWIG		-									
	1	0.25	50KG		R	14.37	R	15.52	R	16.17	R	20.00	R	23.00
	1	0.5	100KG		R	28.75	R	31.05	R	32.43	R	30.00	R	34.50
	1	0.75	150KG		R	43.12	R	46.57	R	48.61	R	50.00	R	57.50
	1	1	200KG		R	57.50	R	62.10	R	64.87	R	70.00	R	80.50
	2	0.25	100KG		R	28.75	R	31.05	R	32.43	R	30.00	R	34.50
	2	0.5	200KG		R	57.50	R	62.10	R	64.87	R	70.00	R	80.50
	2	0.75	300KG		R	86.25	R	93.15	R	97.22	R	100.00	R	115.00
	2	1	400KG		R	115.00	R	124.20	R	129.65	R	140.00	R	161.00
	3	0.25	150KG		R	43.12	R	46.57	R	48.61	R	50.00	R	57.50
	3	0.5	300KG		R	86.25	R	93.15	R	97.22	R	100.00	R	115.00
	3	0.75	450KG		R	129.37	R	139.72	R	145.83	R	150.00	R	172.50
	3	1	600KG		R	172.50	R	186.30	R	194.52	R	200.00	R	230.00
	4	0.25	200KG		R	57.50	R	62.10	R	64.87	R	70.00	R	80.50
	4	0.5	400KG		R	115.00	R	124.20	R	129.65	R	140.00	R	161.00
	4	0.75	600KG		R	172.50	R	186.30	R	194.52	R	200.00	R	230.00
	4	1	800KG		R	230.00	R	248.40	R	259.30	R	270.00	R	310.50
	5	0.25	250KG		R	71.88	R	77.63	R	81.04	R	80.00	R	92.00
	5	0.5	500KG		R	143.75	R	155.25	R	162.09	R	170.00	R	195.50
	5	0.75	750KG		R	215.62	R	232.87	R	243.13	R	250.00	R	287.50
	5	1	1000KG		R	287.50	R	310.50	R	324.17	R	340.00	R	391.00
	10	0.25	500KG		R	143.75	R	155.25	R	162.09	R	170.00	R	195.50
	10	0.5	1000KG		R	287.50	R	310.50	R	324.17	R	340.00	R	391.00
	10	0.75	1500KG		R	431.25	R	465.75	R	486.26	R	510.00	R	586.50
	10	1	2000KG		R	575.00	R	621.00	R	648.35	R	680.00	R	782.00
						-		-		-		-		-

5. SEWERAGE / WASTE-WATER

5. SEWERAGE / WASTE WATER						
Sewerage Basic Tariff		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Availability per month	R 273.45	R 314.47	R 339.62	R 360.00	R 414.00
	Residential unit per month	R 183.48	R 211.00	R 227.88	R 241.60	R 277.84
	Residential old age unit per month	R 133.22	R 153.20	R 165.46	R 175.40	R 201.71
Sewerage per Pan per month		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Businesses [1 to 15 pans]	R 205.99	R 236.89	R 255.84	R 271.20	R 311.88
	Businesses [16 and more pans]	R 164.07	R 188.68	R 203.77	R 216.00	R 248.40
	Hotels B&B's and Guest Houses	R 191.42	R 220.13	R 237.74	R 252.00	R 289.80
	Schools and Hostels (1 to 15 pans)	R 164.07	R 188.68	R 203.77	R 216.00	R 248.40
	Schools and Hostels (16 and more pans)	R 175.55	R 201.89	R 218.04	R 231.10	R 265.77
	Churches and Social Service centres	R 133.22	R 153.20	R 165.46	R 175.40	R 201.71
Septic Tanks		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Basic Charge fixed cost per month	R 70.12	R 80.63	R 87.08	R 92.30	R 106.15
	Service on request -					
	Service - (Normal Hours) - Residential (Per Suction)	R 183.48	R 211.00	R 227.88	R 241.60	R 277.84
	Service - (Normal Hours) - Businesses (Per Suction)	R 183.48	R 211.00	R 227.88	R 241.60	R 277.84
	Service - After hours (Mon - Thur)	R 393.17	R 452.15	R 488.32	R 517.60	R 595.24
	Service - After hours (Friday till Monday 7h30 including Public Holidays)	R 458.70	R 527.50	R 569.70	R 603.90	R 694.49
	Travelling Cost outside Town per Km (Farms)	R 12.62	R 14.51	R 15.67	R 16.60	R 19.09
Sundry Tariffs		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Connection Costs	R 2 472.77	R 2 843.68	R 3 071.18	R 3 255.40	R 3 743.71
	Connection Costs - Indigent	R 123.64	R 142.18	R 153.56	R 162.80	R 187.22
	Actual Cost + 30% Administration fee					
	Stortings tarief (Vuil fabriek water in riool stelsel) (PER /M3)	R 6.82	R 7.85	R 8.47	R 9.00	R 10.35
	Blockages - Service delivered on private property					
	* Week Days Cost per hour [minimum 1 Hour]			R 417.00	R 442.00	R 508.30
	* After hours Cost per hour [Minimum 1 Hour]			R 625.00	R 662.50	R 761.88
Departmental Accounts		2019/20	2020/21	2021/22	2022/23	VAT N/A
	Departmental Levy	R 93.53	R 107.56	R 116.17	R 123.10	R 123.10

6. TOWN PLANNING

6. TOWN PLANNING						
6.1 Application Fees						
		2019/20	2020/21	2021/22	2022/23	Incl VAT
Rezoning, Permissible Use & other by-law applications	R	1 620.78	R 1 750.44	R 1 890.52	R 1 985.00	R 2 282.75
Sub Division - Less than 20 erven per erf	R	356.57	R 385.09	R 415.91	R 436.70	R 502.21
Sub Division - per erf more than 20	R	162.08	R 175.04	R 189.04	R 198.50	R 228.28
Consolidation & Subdivision	R	2 139.44	R 2 310.59	R 2 495.48	R 2 620.30	R 3 013.35
Consent Use	R	1 620.78	R 1 750.44	R 1 890.52	R 1 985.00	R 2 282.75
Deviations	R	1 290.12	R 1 393.33	R 1 504.78	R 1 580.00	R 1 817.00
Deviations Building line Sec. 15(1)(a)(ii) per case	R	806.33	R 870.83	R 940.52	R 987.50	R 1 135.63
Deviations Side & Street Building Lines [Small Works]	R	362.85	R 391.87	R 423.22	R 444.40	R 511.06
Deviations Main Structure Street Building Line	R	1 773.92	R 1 915.83	R 2 069.13	R 2 172.60	R 2 498.49
Transgression Side Building Line	R	1 773.92	R 1 915.83	R 2 069.13	R 2 172.60	R 2 498.49
Transgression Street Building Line	R	4 192.90	R 4 528.33	R 4 890.61	R 5 135.10	R 5 905.37
Transgression High Restriction First Storey	R	7 256.94	R 7 837.49	R 8 464.52	R 8 887.70	R 10 220.86
Huiswinkel / Spaza	R	405.20	R 437.61	R 472.61	R 496.20	R 570.63
Advertising Costs						
		2019/20	2020/21	2021/22	2022/23	Incl VAT
Municipal Notice boards		2 064.80	2 229.98	2 408.35	2 528.80	2 908.12
External media: Newspapers, Government Gazette (Minimum cost of per application or actual cost of advertisement if higher)		8 557.38	9 241.97	9 981.30	10 480.40	12 052.46
6.2 Building Plan Fees						
		2019/20	2020/21	2021/22	2022/23	Incl VAT
Small Works: Varanda, Swimming Pools, Boundary Fences and Demolitions		-	-	-		
Minimum building plan fee (Less than or equal to 19m2)		443.48	478.96	517.30	543.20	624.68
Changes to approved building plan where area is less than 19m2		-	-	-		
Plan Fees - Temporary and permanent building between 20m2 and 300m2 (Rate per m2)		18.76	20.26	21.91	23.00	26.45
Plan Fees - Temporary and permanent building more than 300m2 (Rate per m2)		25.01	27.01	29.22	30.70	35.31
Plan Fees - Changes to internal (minimum fee)		443.48	478.96	517.30	543.20	624.68
Open side garage afdak, skuiplek for a vehicle, boat or caravan above 40m2 per m2 or minimum fee of R 360.44		26.76	28.91	R 31.22	32.80	37.72
Boundary wall or fence (per application) per m2		26.76	28.91	31.22	32.80	37.72
Swimming Pool		221.74	239.48	258.61	271.50	312.23
Deernis Huishoudings						
0-50000		8.33	9.00	9.74	10.20	11.73
50001-100000		12.51	13.51	14.61	15.30	17.60
100001-250000		18.76	20.26	21.91	23.00	26.45
250001+		25.01	27.01	29.22	30.70	35.31

6.3 Sundry Building Fees		2019/20	2020/21	2021/22	2022/23	Incl VAT
Transgression Fees		836.97	903.92	976.26	1 025.10	1 178.87
Gas Installation		188.68	203.77	220.09	231.10	265.77
Erection of Advertising Boards		375.75	405.81	438.26	460.20	529.23
Builders Deposit (Houses & Alterations)	[Fine: Deposit Forfeiture plus removal Cost]	1 808.58	1 953.27	2 109.57	2 215.00	2 547.25
Builders Deposit other (Any Other Buildings)		4 807.82	5 192.44	5 607.83	5 888.20	6 771.43
Renewing Fees Minimum (50% of Application Fee)		478.96	517.27	558.70	586.60	674.59
Industrial Plans All sizes		15 366.97	16 596.33	17 924.00	18 820.20	21 643.23
Other Zoning etc. Business		24 017.24	25 938.62	28 013.74	29 414.40	33 826.56
Photocopies of building plans (A4)		-	-	-	-	-
Photocopies of building plans (A3)		-	-	-	-	-
Driveways		-	-	-		
Lowering of Curb stones		188.68	203.77	220.09	231.10	265.77
Install Driveway [Single or Dabble]		598.29	646.16	697.83	732.70	842.61
Rental Advertising Boards [Enlightened]		-	-	-		
Per Month		103.21	111.47	120.35	126.40	145.36
Rental of Tourism Sign		-	-	-		
First Sign per annum		222.55	240.35	259.57	272.50	313.38
Additional signs per annum		119.34	128.88	139.22	146.20	168.13
Issuing of a certificate of occupancy		-	-	-		
- Additions / Alterations(Per certificate applicable from 01 July 2014)		150.72	162.77	175.83	184.60	212.29
- New Buildings (Per certificate applicable from 01 July 2014)		301.43	325.54	351.57	369.10	424.47

7. COMMUNITY FACILITIES

7. COMMUNITY FACILITIES						
7.1 Municipal Halls and Equipment						
Deposit's - No VAT		2019/20	2020/21	2021/22	2022/23	VAT N/A
	Keys	111.32	120.35	125.60	131.90	131.90
	Cleansing	111.32	120.23	125.50	131.80	131.80
	Rental of Chairs [Per 100 or part thereof]	724.04	778.42	812.70	853.30	853.30
	Social Meetings, Exhibits and Church gatherings	212.87	229.89	240.00	252.00	252.00
	Functions, Concerts, Fates, matric-fair wells etc.	354.78	383.55	400.40	420.40	420.40
	Marriages and Receptions	467.59	505.00	527.20	553.60	553.60
	Rental per table	467.59	505.51	527.80	554.20	554.20
	Public Dances	717.60	775.01	809.10	849.60	849.60
Service Organisations - Without Deposit		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Registered Social and Welfare Organisations	153.20	165.46	172.70	181.30	208.50
	Police forum, Ballroom-group and Service Centre (per month / forward Bookings)	222.55	240.35	250.96	263.50	303.03
Public Meetings		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Church Meetings	59.67	64.44	67.30	70.70	81.31
	Meetings	274.15	296.08	309.13	324.60	373.29
	Functions, Concerts, Fates, matric-fair wells etc.	274.15	296.08	309.13	324.60	373.29
	Exhibits	546.69	590.42	616.43	647.30	744.40
Dances and Related Meetings		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Marriages and Receptions	546.69	590.42	616.43	647.30	744.40
	Public Dances	751.50	811.62	847.30	889.70	1 023.16
Rental of Equipment		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Tables - per table, per function	33.87	36.57	38.17	40.10	46.12
	Chairs - per chair, per function	17.74	19.16	20.00	21.00	24.15
Swimming Pools		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Children under 12 [per Day]	6.58	7.11	7.13	6.96	8.00
	Adults [per Day]	19.75	21.33	21.30	21.74	25.00
Practice sessions						-
	Schools - 4 hours per week [per hour]	69.30	74.85	74.87	78.26	90.00
	Swimming Clubs - 4 hours per week [per hour]	90.09	97.30	97.30	104.35	120.00

7.2 Cemeteries						
	Grave Digging and Building Fees	2019/20	2020/21	2021/22	2022/23	Incl VAT
	Cemetery Sites	375.75	405.81	423.65	444.80	511.52
	Rental of Compressor per hour	137.08	148.04	154.52	162.20	186.53
	Single Grave Digging and Building	2 444.78	2 640.36	2 756.52	2 894.30	3 328.45
	Double Grave Digging and Building	3 846.18	4 153.87	4 336.61	4 553.40	5 236.41
					-	-
	Sundry Services	2019/20	2020/21	2021/22	2022/23	Incl VAT
	Refrigeration Services [Mortuary] first day	93.53	101.02	105.48	110.80	127.42
	Refrigeration Services [Mortuary] per day afterwards	51.60	55.73	58.17	61.10	70.27
	Opening of Grave	1 264.32	1 365.47	1 425.57	1 496.80	1 721.32
	Tombstone permit	372.27	402.05	419.74	440.70	506.81
7.3 Guidance by Traffic Officers						
		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Up to 4 hours	341.74	369.08	385.30	410.00	471.50
	More than 4 hours	683.47	738.15	770.61	800.00	920.00
7.4 Health Services						
	Meet Inspections Ladismith per month					Garden Route DM
	Meet inspections other areas	Cost plus	Garden Route DM			
7.5 Sports Facilities						
		2019/20	2020/21	2021/22	2022/23	Incl VAT
	Towerkop Park and Zoar Sport Grounds					
	Use by Rugby/Soccer clubs per season per club	2 716.11	2 933.40	3 062.43	3 217.39	3 700.00
	Rental of Towerkop Park or Zoar Sportgrounds [No access fees] per day	203.71	220.01	229.65	243.48	280.00
	Rental of Towerkop Park or Zoar Sportgrounds [with access fees at gate] per day	271.61	293.34	306.26	321.74	370.00
	Festivals per day	1 086.45	1 173.37	1 224.96	1 304.35	1 500.00
	Schools [per occasion]	203.71	220.01	229.65	243.48	280.00

8. CAPITAL CONTRIBUTION

8. CAPITAL CONTRIBUTION					
Capital Contribution for New Developments, Sub Divisions and Rezoned erven: (Review 2021/2022) per ERF					
	2019/20	2020/21	2021/22	2022/23	Incl VAT
Electricity	3 767.88	4 069.31	4 248.35	4 504.35	5 180.00
Water	7 332.61	7 919.22	8 267.65	8 608.70	9 900.00
Sewerage	3 304.85	3 569.24	3 726.26	3 913.04	4 500.00
Streets & Storm Water	5 249.67	5 669.64	5 919.13	6 173.91	7 100.00

See Capital Contribution Policy for further details.

9. FIRE BRIGADE TARIFFS

9. FIRE BRIGADE SERVICES										
Process to be followed in terms of MSA Act No 32 of 2000						2019/20	2020/21	2021/22	2022/23	Incl VAT
1	Vehicle and Equipment Charges									
	a) Informal dwellings									
	b) Fire appliance or specialist vehicle per hour or part thereof, for any type of call out incident other than in (a) and (b).	R	918.51	R	991.99	R	992.00	R	1 040.00	R 1 196.00
	c) Service vehicle per hour or part thereof, for any type of call out incident other than in (a) and (b).	R	360.20	R	389.02	R	389.04	R	410.00	R 471.50
	d) Fire appliance or specialist vehicle hired out for any purpose other than incident attendance per hour or part thereof, for any type of call out incident.	R	1 296.72	R	1 400.46	R	1 400.43	R	1 470.00	R 1 690.50
	e) Service vehicle hired out for any purpose other than incident attendance per hour or part thereof, for any type of call out incident other than in (a) and (b).	R	396.22	R	427.92	R	427.91	R	450.00	R 517.50
	f) Equipment of a general or specialised nature hired out for any purpose other than incident attendance per hour or part thereof for any type of call out incident other than in (a) and (b).	R	216.12	R	233.41	R	233.39	R	250.00	R 287.50
2	Personnel Charges									
	a) Informal dwellings	R	-	R	-	R	-	R	-	R -
	b) Officers and staff at any type of callout incident including standby duties per person, per hour or part thereof other than in (a) and (b).	R	396.22	R	427.92	R	427.91	R	450.00	R 517.50
	c) Officers and staff required in attendance i.r.o hired out vehicles and/or equipment per person, per hour or part thereof (Pre-contracted and paid in advance).	R	396.22	R	427.92	R	427.91	R	450.00	R 517.50
3	Consumables									
	a) Informal dwellings									
	b) Cost of all materials used plus 10% as an administration charge.									
4	Documents									
	a) Incident reports on request	R	126.07	R	136.16	R	136.17	R	150.00	R 172.50
	b) Emergency evacuation plans	R	329.13	R	355.46	R	355.48	R	380.00	R 437.00
	c) Inspection and issue of Registration certificate per premise for bulk flammable liquid storage	R	3 649.39	R	3 941.34	R	3 941.30	R	4 150.00	R 4 772.50
	d) Registration of lapsed registration certificate-fee for bulk flammable liquid - each year that registration certificate were not renewed, plus current registration fees.	R	3 475.61	R	3 753.66	R	3 753.65	R	3 950.00	R 4 542.50

5	Inspection										
	a) General inspection requested	R	378.21	R	408.47	R	408.43	R	430.00	R	494.50
	b) Fireworks display / Storage	R	396.22	R	427.92	R	427.91	R	450.00	R	517.50
	c) Fire safety compliance for Business application	R	396.22	R	427.92	R	427.91	R	450.00	R	517.50
	d) Fire safety compliance for Health permit application	R	396.22	R	427.92	R	427.91	R	450.00	R	517.50
	e) Warehouses / storage of dangerous goods internal or external	R	396.22	R	427.92	R	427.91	R	450.00	R	517.50
	f) Safety compliance certificate for swimming pool	R	216.12	R	233.41	R	233.39	R	250.00	R	287.50
	g) Certificate for fitness - Permanent and Temporary structure for public attendance										
	1 - 1000	R	702.39	R	758.58	R	758.61	R	800.00	R	920.00
	1001 - 10000	R	1 170.65	R	1 264.30	R	1 264.26	R	1 330.00	R	1 529.50
	More than 10000	R	2 341.30	R	2 528.60	R	2 528.61	R	2 660.00	R	3 059.00
6	General application principles										
	<u>Rebate</u>										
	a) If the service is utilised for a building used exclusively for residential purposes, the Executive Head may, in his/her sole discretion, limit the total amount payable in respect of 1(b), 1(c), 2(b), 3(b) to the maximum of R3000,00. In addition that further discretion be exercised where the poor areas are concerned and have the authority to cancel or reduce and account where such request is received.										
	b) The fees applicable in 1n(b),1(c),2(b),3(b) do not apply to veld fires on vacant erven within the area of Jurisdiction										
	c) The fees payable in 1(b), 1(c), 2(b),3(b) does not apply to calls of Humanitarian nature.										
	<u>Exclusions</u>										
	a) Fire Service by means of parades and exhibits are in most cases regarded as promotions, awareness and training, thus not charge for										
	b) Joint excercises with other Emergency Services/Institutions are not charged.										
	c) All registration certificates and permits for flammable substances and dangerous goods are renewable annually, application for renewal to be submitted 30 days before certificate expiry date.										
	d) All time and tariff calculations are taken from from time of departure to time of return.										
	e) Discretionary or authority exercise, if any, in terms of 6(a) be reported to Council quarterly.										

10. SUNDRY TARIFFS

10. SUNDRY TARIFFS						
		2019/20	2020/21	2021/22	2022/23	Incl VAT
Valuation Certificates		R 218.54	R 236.02	R 246.43	R 258.80	R 297.62
Valuation Certificates (Indigent/All Pay)			R -	R 10.00	R 10.50	R 12.08
Zoning Certificate		R 218.54	R 236.02	R 246.43	R 258.80	R 297.62
Clearance Certificates		R 218.54	R 236.02	R 246.43	R 258.80	R 297.62
Indigents - 10% of standard tariff above		R 21.85	R 23.60	R 24.61	R 25.80	R 29.67
Photo Stats (Municipal Offices)	A4 Copy	R -	R -	R -	R -	R -
	A3 Copy	R 9.68	R 10.45	R 10.87	R 11.40	R 13.11
Photo Stats (Library)	A4 Copy	R 16.13	R 17.42	R 18.17	R 19.10	R 21.97
	A3 Copy	R 9.68	R 10.45	R 10.87	R 11.40	R 13.11
Photo Stats (Library) Learners & Students	A4 Copy	R 3.23	R 3.48	R 3.65	R 3.80	R 4.37
Faxes	Per Page	R 0.66	R 0.72	R 0.78	R 0.80	R 0.92
Search Fees	Per Case	R 20.96	R 22.64	R 23.65	R 24.80	R 28.52
Tender Document Fees	Per Case - as advertised	R 33.87	R 36.57	R 38.17	R 40.10	R 46.12
Equipment Rental - Hire of JCB per hour (Excluding VAT)		R 427.35	R 461.54	R 481.83	R 505.90	R 581.79
Stand Hawkers per occasion (Residents)		R 645.06	R 696.67	R 727.30	R 763.70	R 878.26
Stand Hawkers per month (Residents)		R 75.36	R 81.39	R 50.00	R 52.50	R 60.38
Stand Hawkers per occasion (Non Residents)		R -	R -	R -	R -	R -
Stand Hawkers per month (Non Residents)		R 226.07	R 244.16	R 254.87	R 267.60	R 307.74
Access to information (per page)						R -
						R -
Rates - Valuation Information fee		R 1 205.72	R 1 302.18	R 1 359.48	R 1 427.50	R 1 641.63
FINES						
Removal of Political and Events Posters (Per Poster)		R 30.14	R 32.55	R 34.00	R 35.70	R 41.06
Removal of Political and Events Posters (Banners)		R 150.72	R 162.77	R 169.91	R 178.40	R 205.16

11. INDIGENT SUPPORT

11. INDIGENT SUBSIDY						
Qualification Requirements		2019/20	2020/21	2021/22	2022/23	VAT N/A
Bruto household income per month: Maximum (2 x State Pension)		R 6 500.00	R 6 500.00	R 6 500.00	R 6 500.00	R 6 500.00
Consider all applications						
Evaluation Committee to evaluate all applications						
Subsidy Allocations		2019/20	2020/21	2021/22	2022/23	Incl VAT
Maximum subsidy per service, per Household, per month						
Metered Services Conventional Meters only						
Electricity (Basic)	Basic plus circuit breaker @ 10A & 50 kWh]	R 62.35	R 67.34	R 70.35	R 80.50	R 92.58
Electricity 50kWh Units	50kWh	R 80.50	R 86.94	R 90.78	R 105.65	R 121.50
Water	[Monthly basic plus 6 KI]	R 130.84	R 141.31	R 147.57	R 153.04	R 176.00
Refuse		R 219.31	R 236.86	R 247.30	R 262.10	R 301.42
Sewerage		R 210.99	R 227.87	R 237.91	R 241.60	R 277.84
Free Basic Services		2019/20	2020/21	2021/22	2022/23	Incl VAT
Free units per month						
Electricity	- kWh	50	50	50	50	
Water	- KI	6	6	6	6	
All improved properties to the value of R150 000 and below, will not be levied Property Rates						



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APPENDIX B

**SCHEDULE OF PROCUREMENT PLAN IN RESPECT OF ADVERTISED COMPETITIVE BIDS
(GOODS, INFRASTRUCTURE PROJECTS OR SERVICES IN EXCESS OF R200 000 INCLUDING ALL APPLICABLE TAXES)
FOR THE 2022-2023 FINANCIAL YEAR**

Name of Municipality or Municipal Entity	Kannaland Municipality
Name of Accounting Officer / Delegated Official	
Signature of Accounting Officer / Delegated Official	
Telephone Number and e-mail address	(028) 551 8000

Description of goods / services / Infrastructure project	Estimated value (including all applicable taxes)	Envisaged date of advertisement in the website, newspapers or other media	Envisaged closing date of bid	Envisaged date of award	Responsible office
LDS Waste-water Treatment Works	R 1074 463-00	20 June 2022	08 July 2022	29 July 2022	D Koert

Description of goods / services / Infrastructure project	Estimated value (including all applicable taxes)	Envisaged date of advertisement in the website, newspapers or other media	Envisaged closing date of bid	Envisaged date of award	Responsible office
LDS Water Treatment Works	R 2440 804-00	20 June 2022	08 July 2022	29 July 2022	D Koert
Zoar Sport Field Lighting	R 1 980 496-00	20 June 2022	08 July 2022	29 July 2022	D Koert
Zoar Upgrade Sewer Works	R 3 000 000-00	20 June 2022	08 July 2022	29 July 2022	D Koert
Van Wyksdorp Upgrade Sewer Works	R 2 033 087-00	20 June 2022	08 July 2022	29 July 2022	D Koert
Traffic (Speed Cameras)	R 200 000-00	Dependent on funding			M van Heerden
Traffic (K53 Testing Track)	R 500 000-00	Dependent on funding			M van Heerden
Renewal of Community Hall Bergsig	R 860 000-00	Dependent on funding			M van Heerden
Renewal of CAL & LDS Swimming pools	R 650 000-00	Dependent on funding			M van Heerden
Tracing Agent and Debt Collection	R 2 000 000-00	20 June 2022	8 July 2022	29 July 2022	R Nel

Description of goods / services / Infrastructure project	Estimated value (including all applicable taxes)	Envisaged date of advertisement in the website, newspapers or other media	Envisaged closing date of bid	Envisaged date of award	Responsible office
Portable Chemical Toilets	R 700 000-00	20 June 2022	08 July 2022	29 July 2022	M van Heerden
Traffic Fines Management	R 500 000-00	20 June 2022	8 July 2022	29 July 2022	M van Heerden

Appendix C – Service Standards

Province: Municipality(WC041) - Schedule of Service Delivery Standards Table Kannaland Municipality 2022/23

Standard	Description	Service Level
Solid Waste Removal		
Premise based removal (Residential Frequency)		Once per week in Ladismith, Zoar and Calitzdorp. Vanwyksdorp receives removals once every two weeks. Per quarter it will be 16x3= 48 refuse removals.
Premise based removal (Business Frequency)		Businesses receives refuse removals once per week, except for businesses in Vanwyksdorp who receive business removals once every two weeks. Per quarter it will be 16x3=48 refuse removals.
Bulk Removal (Frequency)		Refuse cages are cleared once per week. The 2 cheese factories do not receive refuse removal, but dispose their waste at the landfill sites daily.
Removal Bags provided(Yes/No)		Yes, the Municipality provides black bags quarterly.
Garden refuse removal Included (Yes/No)		No, garden refuse does not get collected, but can be disposed at the landfill sites free of charge.
Street Cleaning Frequency in CBD		Street cleaning in the CBD takes place on a daily basis.
Street Cleaning Frequency in areas excluding CBD		Street cleaning are being performed on a weekly basis.
How soon are public areas cleaned after events (24hours/48hours/longer)		48 hours
Clearing of illegal dumping (24hours/48hours/longer)		Illegal dumping sites are cleared within 72 hours after a formal complaint has been lodged with the Municipality's customer care service
Recycling or environmentally friendly practices(Yes/No)		No recycling or environmentally friendly practices are taking place in the Municipality
Licensed landfill site(Yes/No)		<ul style="list-style-type: none"> • Ladismith landfill site is licensed for Household refuse, garden waste and building rubble. • Zoar landfill site is licensed for household waste, garden waste and building rubble. • Calitzdorp landfill site is licensed for garden waste and building rubble.

Water Service	
Water Quality rating (Blue/Green/Brown/NO drop)	Blue / Green
Is free water available to all? (All/only to the indigent consumers)	Only to indigents households
Frequency of meter reading? (per month, per year)	Per month
Are estimated consumption calculated on actual consumption over (two month's/three month's/longer period)	Under normal circumstances no estimates and monthly actual readings are being used.
On average for how long does the municipality use estimates before reverting back to actual readings? (months)	Immediately
Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)	
One service connection affected (number of hours)	two hours
Up to 5 service connection affected (number of hours)	three hours
Up to 20 service connection affected (number of hours)	three hours
Feeder pipe larger than 800mm (number of hours)	five hours
What is the average minimum water flow in your municipality?	3.5 ml per day
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	No
How long does it take to replace faulty water meters? (days)	one day
Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)	No
Electricity Service	
What is your electricity availability percentage on average per month?	100 percent
Do your municipality have a ripple control in place that is operational? (Yes/No)	No
How much do you estimate is the cost saving in utilizing the ripple control system?	Unknown
What is the frequency of meters being read? (per month, per year)	Once per month
Are estimated consumption calculated at consumption over (two month's/three month's/longer period)	No estimates allowed
On average for how long does the municipality use estimates before reverting back to actual readings? (months)	No estimates allowed
Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer)	Immediately
Are accounts normally calculated on actual readings? (Yes/no)	Yes
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	No
How long does it take to replace faulty meters? (days)	Immediately
Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)	Yes
How effective is the action plan in curbing line losses? (Good/Bad)	Good
How soon does the municipality provide a quotation to a customer upon a written request? (days)	Two days
How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days)	One Day
How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days)	One Day
How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)	One day

Sewerage Service	
Are your purification system effective enough to put water back in to the system after purification?	No. This is only for irrigation purposes
To what extend do you subsidize your indigent consumers?	Only to indigent consumers
How long does it take to restore sewerage breakages on average	
Severe overflow? (hours)	24 hours
Sewer blocked pipes: Large pipes? (Hours)	24 hours
Sewer blocked pipes: Small pipes? (Hours)	24 hours
Spillage clean-up? (hours)	24 hours
Replacement of manhole covers? (Hours)	24 hours
Road Infrastructure Services	
Time taken to repair a single pothole on a major road? (Hours)	1 day
Time taken to repair a single pothole on a minor road? (Hours)	1 week
Time taken to repair a road following an open trench service crossing? (Hours)	24 hours
Time taken to repair walkways? (Hours)	1 month
Property valuations	
How long does it take on average from completion to the first account being issued? (one month/three months or longer)	1 month
Do you have any special rating properties? (Yes/No)	No
Financial Management	
Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/Increase)	Decrease
Are the financial statement outsources? (Yes/No)	Yes
Are there Council adopted business process structuring the flow and management of documentation feeding to Trial Balance?	No
How long does it take for an Tax/Invoice to be paid from the date it has been received?	Impacted by liquidity - 30 Days
Is there advance planning from SCM unit linking all departmental plans quarterly and annually including for the next two to three years procurement plans?	No.

Administration	
Reaction time on enquiries and requests?	Immediately
Time to respond to a verbal customer enquiry or request? (working days)	within one day
Time to respond to a written customer enquiry or request? (working days)	Normally within one day depending on the availability of the supervisor
Time to resolve a customer enquiry or request? (working days)	one day
What percentage of calls are not answered? (5%,10% or more)	5%
How long does it take to respond to voice mails? (hours)	Immediately
Does the municipality have control over locked enquiries? (Yes/No)	Yes
Is there a reduction in the number of complaints or not? (Yes/No)	Yes. It must be noted that this cannot be predicted with any amount of certainty.
How long does it take to open an account to a new customer? (1 day/ 2 days/ a week or longer)	one day
How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?	On a regular basis
Community safety and licensing services	
How long does it take to register a vehicle? (minutes)	5 minutes
How long does it take to renew a vehicle license? (minutes)	5 minutes
How long does it take to issue a duplicate registration certificate vehicle? (minutes)	10 minutes
How long does it take to de-register a vehicle? (minutes)	10 minutes
How long does it take to renew a drivers license? (minutes)	10 minutes
What is the average reaction time of the fire service to an incident? (minutes)	20 Minutes
Economic development	
How many economic development projects does the municipality drive?	EPWP & Tourism
How many economic development programme are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?	All
What percentage of the projects have created sustainable job security?	1
Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	No
Other Service delivery and communication	
Is a information package handed to the new customer? (Yes/No)	Yes
Does the municipality have training or information sessions to inform the community? (Yes/No)	Yes
Are customers treated in a professional and humanly manner? (Yes/No)	Yes

Appendix D – Budget Funding Plan



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Budget Funding Plan

1. Introduction

The Budget Funding Plan sets out the measures that the Municipality will take in order to achieve a funded budget over the 2022/2023 to 2025/2026 MTREF.

Kannaland Municipality understands that a realistic, credible, viable and sustainable budget is achieved through simultaneous alignment of projected financial performance, financial position, and cash flows. The municipality is committed in achieving this goal but realistically this objective can only be achieved over multiple financial years. It is therefore that the municipality propose the funding plan as set out below.

2. Legislative requirement for a funded budget

The Municipal Finance Management Act No.56 of 2003 ("MFMA") requires that a municipality's budget must be credibly funded. Section 18(1) of the MFMA states that an "annual budget may only be funded from –

- a) *realistically anticipated revenues to be collected;*
- b) *cash-backed accumulated funds from previous years' surpluses not committed for other purposes; and*
- c) *borrowed funds, but only for the capital budget referred to in section 17(2)."*

Section 18(2) adds that "revenue projections in the budget must be realistic, taking into account-

- a) *projected revenue for the current year based on collection levels to date; and*
- b) *actual revenue collected in previous financial years."*

The Municipal Budget and Reporting Regulations ("MBRR") further clarifies in paragraph 10(1)(b) that "the funding of an annual budget must be consistent with the trends, current and past, of actual funding collected or received." It, further states in paragraph 10(4)

that “the cash flow budget required in terms of Schedule A must reflect all funds realistically forecast to be collected, including arrears.”

The requirement for municipal budgets to be prepared based on realistically anticipated estimates of revenue and expenditure is therefore clearly established in legislation.

3. Changes to achieve a funded budget

This section outlines the specific pillars that the Municipality will implement in order to close the gap between revenue and expenditure and achieve a credible funded budget.

REVENUE MANAGEMENT	Improved capacity in the revenue department
	Ensure and confirm billing completeness and accuracy
	Improved the collection rate
	Improved Indigent management
	Improved customer care
	Improved losses management
	Improved contract management
	Improved performance of the traffic department

Cost Containment	Efficient HR and remuneration (allowances) management
	Management of consultants (performance and need)
	Fleet Management
	Meetings and Subsistence & Travel

Asset & Liability Management	Compliance with section 65 of the MFMA – Expenditure Management
	Evaluate, confirm liability, and enter into only viable payment arrangements
	Ringfencing of conditional grants
	Improved internal controls and assurance
	Evaluate all municipal housing assets
	Draft a repairs and maintenance plan (reduce asset impairment)
	Identify and dispose of uneconomical assets

3.1. Positive cash flows with a focus on revenue from trading services

Short to medium term actions to improve liquidity (3-6 months)

- The revenue department capacity is limited, and it is without any accountants and vacancies needs to be advertised and filled. The following appointments will be made in the short to medium term:
 - Accountant Debtors, Credit Control & Meter Management – To be responsible for the collection rate, management of indigent processes, monthly reconciliations, and losses management.
 - Accountant Property Rates – Take responsibility for the completeness of billing (including the monitoring of services linked to properties), maintenance of the valuation roll, property register and valuation processes (planning execution of general and annual supplementary processes).
 - Senior Clerk Customer Care – a recent vacancy that needs to be filled and support a depleted revenue department.

The above is important to ensure that the necessary controls are implemented, monthly reconciliations are in place, segregation of duties and will reduce year-end AFS related costs by addressing disclosure requirements and dealing with debt impairment. It should be noted that none of the last three accountants that resigned were replaced in the revenue department and consequently it became a department that is heavily dependent on individuals and not structures, that is a risk that should be managed without delay.

- Data collection and meter verification project
 - Verify the use of residential properties that will have an impact on rates revenue;
 - Verify services connected to the property to ensure all services are billed correctly according to use and ensure billing completeness;
 - Debtor cleansing and introduce the use of SG coding as a control to check for billing completeness as part of a continuous process;
 - Verify service consumer / user compared to municipal records to enable auxiliaries and improve credit control (also address prudent use of scarce resources, like water);
 - Confirm owner detail and contact details (email etc.);
 - TID verification;
 - Evaluate potential status as indigent and if confirmed the installation of a pre-paid water meter.

This will have a significant impact on the collection rate, enable the municipality to manage over and above subsidized use and control the use of scarce resources. Establishing the correct category of use will without a doubt have a positive impact on revenue and for the first time since amalgamation have a standardized debtors database that can be linked to a property. The cost will be recovered within six months if implemented as envisaged.

- Quarterly rates, billing, and valuation roll reconciliation to ensure completeness of billing and correctly in terms of use. This will greatly assist in the maintenance of the valuation roll and enable more accurate revenue forecasting.
- Improved losses management will include activities like improved exception reporting due to the availability of additional capacity, control measures and with the meter verification project detecting unmeasured consumption. It is well documented that the municipality has a significant problem with broken meters that were by-passed and never replaced as well as connections that were made without installing meters at all. Consumers that are being held accountable for their consumption will also be subject to improved demand control and be less oblivious to water leaks etc.

The item above will be supported by addressing the lack of communication between various departments that includes building control, the technical and the revenue department. Bulk meters need to be calibrated annually and the top 10 consumers should be monitored monthly to enable timeous detection of any issues.

- The repeat audit finding pertaining to municipal rental contracts that are either outdated or does not exist at all will be addressed. The municipality will manage their assets with care and ensure that they remain economical. Legislation dictates that no municipal asset can be leased out without a fee being charged, even if not market related, like in the case of clubs performing a community service function on behalf of the municipality. The municipality will address non-compliance in this regard and will establish the balance between what is reasonable but being mindful at the same time of the function or operational needs.
- Revenue from the rental of community halls and facilities dropped significantly in the post Covid era and the marketing, control and management of this function will be addressed and restored as a revenue source.
- The traffic department that generated a surplus of R3-R4million until recently is running on a loss of almost R3 million. This is the municipal function with the most revenue potential and can reduce an annual loss and turn it into a profit of up to R5 million by addressing obvious issues with little effort. Activities will include:

- Introducing speed-fines by obtaining cameras and identifying best practices to ensure that the collection rate of 22-25% can be increased;
- Start issuing section 56 spot-fines again;
- Establish improved customer relations (trucking companies, earthmoving, etc.);
- Increase in licensing revenue; and
- K53 testing.

Revenue management value chain activities will be prioritised, with the focus that will be on revenue from rates, trading services electricity and water, economic services like sanitation and refuse, as these are revenue generating items that are under the control of the municipality and are not incidental in nature.

In achieving positive cash flows and short-term liquidity the municipality realize that it is imperative that the cash flows in the cash flow statement shows positive net cash flows. To be included in the cash flow will be the fixed obligations for bulk service providers that must be included, and revenue will be aligned to realistically anticipated estimates for billable services and in taking into consideration the impact of the budget funding plan on the budget assumptions.

Focus on cash and short-term liquidity will include that great emphasis will be placed on the restructuring of the cash flows and ensuring, they are positive. To ensure further sustainability, the budget funding plan will work towards the objective of an incremental increase in the cash flows of the municipality that will be set at:

- Year 1 – At least 15 days cash on hand (dependent on the circumstances of the municipality)
- Year 2 – At least 30 days cash on hand (dependent on the circumstances of the municipality)
- Year 3 – At least 2 months cash on hand (dependent on the circumstances of the municipality)

Improved revenue management is not enough to address the short-term problems, the strategy should be an organisational effort where all departments contribute and where all stakeholders understand and are in agreement on what needs to be done.

3.2. Realistic debtors' collection rates with incremental improvements year on year

Credit control measures will include the use of bulk SMS's, the full use of the SAMRAS credit control module and the appointment of a vendor to deal with the summoning. The addition of pre-paid water meters to indigent households will provide additional methods of credit control that was not previously available to the municipality. It can

address the over and above subsidized use that has led to annual indigent write-offs of on average R5 million per annum in recent years.

Collection rate improvement and indigent management will include that the municipality will establish additional pay points and additional registration options pertaining to indigent management. Van Wyksdorp will get an official once a week to support indigent registrations and to serve the public that wants to make payments on their accounts. Zoar and Bergsig will also get a once a week official to facilitate a much more accessible option to indigent registrations. The municipality will also target the top 20 outstanding debtors and ensure that all government accounts are accurate and up to date.

The stringent credit control measures that the municipality intends to implement are intended to have the following impact:

The current year baseline – 78%

- Year 1 – 85%
- Year 2 – 88%
- Year 2 – 90%

3.3. Implementation of cost containment measures and a reduction of expenditure

- Reducing non-core expenditure - Cost containment measures will be fully implemented in line with Treasury directives and additional cost containment measures specific to the municipality. The target will be to reduce by at least 60% and planned over the MTREF as follow:

- Year 1 – 30%
- Year 2 – 20%
- Year 3 – 10%

Items and activities to be included will be the following:

- Review and update HR policies, strengthen organisational discipline and apply consequence management;
- Notch increases are discretionary and are to be linked to performance management and affordability;
- Review T-gradings and where incorrect, apply the principle of “occupier of the position” with not being eligible for notch increases until T-grading are in line with the position;

- Table a Contract Management Policy that will ensure that a needs analysis needs to be submitted before appointment and that performance will be monitored in terms of a set criteria;
- Investigate telephone costs and consider the viability of voice to IP;
- Reduce fleet related expenditure without compromising the underlying asset and monitor the use of wet fuel;
- Meetings, entertainment, travel and subsistence to be cut to only the essential.

3.4. Creditors payment rates that ensure that all fixed obligations, including obligations for bulk purchases, are met

- The municipality will develop a control checklist to ensure that the legislative requirements of section 65 of the MFMA will be met. This will include expenditure to be incurred in terms of the municipal cash flow plan and timeously accounted for on the accounting system. In other words, expenditure will be recognized when incurred and not only when paid as the current practice dictates and refrain from incurring interest charges due to late payment.
- All payment arrangements will be assessed, and the municipality will only enter into viable payment arrangements. Before entering a payment arrangement, the municipality will first evaluate the credibility of the liability. Payment arrangements will be prioritised as in terms of their importance to service delivery.
- All statutory payment obligations will be timeously met.
- Operational expenditure will be prioritised according to service delivery demands and preventative maintenance will be considered a priority with the budget steering committee constantly monitoring the implementation of the budget and react to any potential risks and deviations.
- A SCM manager will be appointed, and the internal capacity of the department will be strengthened. Procurement will be a planned activity in terms of needs and cash flow. Value for money will be pursued with the effective, efficient, and economic approach to acquisition and demand management in the way as envisaged by section 2017 of the Constitution.

3.5. Ring fencing of conditional grants and ensuring that conditional grant funding is cash backed

- All municipal conditional grants are cash back and this practice of ringfencing will be persisted with and constantly being monitored to ensure that the status quo remain the same.

- A budget steering committee will be established to ensure that a procurement plan will be in place, being implemented and that grant funding are not only being spent but also will be spent within the parameters of the conditions of the applicable grant.

3.6. Other measures

- The municipality will develop an asset management and maintenance plan to ensure the optimal use of assets. The objectives are to reduce asset impairment costs, extend the economic life of assets, reduce overtime and standby associated with unreliable assets and ultimately maximize the asset performance.
- Assets will be assessed with the assistance of the provincial deployed officials and MISA with uneconomical assets to be disposed of. This will include municipal housing where maintenance costs exceed the benefit.

4. Implementation plan (timelines and targets)

An implementation plan with measurable targets (Annexure B) will be implemented, responsibility allocated and will be monitored to ensure a funded sustainable budget.

If targets are not realized, reasons must be provided to Council and Provincial Treasury and the budget funding plan adjusted accordingly. If there is continued non-adherence of the budget funding plan, consequence management must follow.

5. Monitoring

The implementation of this plan will be monitored monthly by the budget steering committee, with reports on the achievement of the targets set under the pillars to be reported to Council and the Provincial Treasury submitted 14 working days after the end of each month.

6. Conclusion

The municipality recognize the importance of this funding plan and the implementation thereof. The municipality commit to the establishment of a budget steering committee to advise and enable effective oversight to the implementation of the plan.

Appendix A – Revenue background and challenges

MUNICIPAL RATES & SERVICES ASSESSMENT			
REVENUE SOURCE	STATUS QUO		RISKS
1. PROPERTY RATES	<ul style="list-style-type: none"> GV - Billing According to Category as per valuation Quarterly reconciliations being done on billing completeness & actuals vs theoretical 	<ul style="list-style-type: none"> With a meter verification the use / category classification can be confirmed Restore tariff ratio's between categories of billing Credit Control / collect revenue - Appoint vendor to deal with summons' 	<ul style="list-style-type: none"> Balance between tariffs / ability to pay
2. SERVICE CHARGES ELECTRICITY	<ul style="list-style-type: none"> Billing completeness guided by non-technical losses Industry norm with an aged infrastructure 8- 9% Means non-technical losses - Lds with 2% and Czd with 7% Consultant dependent reading of meter - river pumps Czd (3phase) Remote reading & when offline elect dept must reset fire risk (burn-out history) - not sure if all meters were replaced 	<ul style="list-style-type: none"> Remove dormant meters from pre-paid system Improve exception reporting Meter verification needed to improve effectivity TOU needs to be restructured & tariffs in general reviewed Auxiliary charges - dependent meter verification (increase effectiveness) 	<ul style="list-style-type: none"> Cost recovery and dependence on cross subsidisation Credit Control - prescription debt Liability / risk damages claims TID verification and process
3. SERVICE CHARGES WATER	Billing completeness impacted by: <ul style="list-style-type: none"> bulk meters @ source (control meters) not functioning Property cannot be linked to service (LPI / SG Code needed) Huge Zoar consumption with a lot of accumulating debt Many properties broken meters not replaced or still not functioning 	<ul style="list-style-type: none"> Bulk meters at reservoirs to be replaced / calibrated Pre-paid water meters (already part of indigent policy & to be extended Zoar Replace faulty meters / absence of meters Meter verification should address / assist 	<ul style="list-style-type: none"> Credit Control - prescription debt Indigents use over & above subsidised 6kl (BIG Problem) Communication between fin & technical dept Cost recovery / Tariffs reviewed
4. SERVICE SANITATION / WASTE WATER	Billing completeness impacted by: <ul style="list-style-type: none"> Property cannot be linked to service (LPI / SG Code) Bad communication between techn dept & billing Different sewerage systems (3 systems in use) Bill per toilet cannot bill according to water due to issues raised under water 	<ul style="list-style-type: none"> Meter verification can address CZD & VWD changes / connections not communicated Role to play by building control 	<ul style="list-style-type: none"> Cost recovery Credit Control - prescription debt Health risks
5. SERVICE CHARGES REFUSE	Billing completeness impacted by: <ul style="list-style-type: none"> Property cannot be linked to service (LPI / SG Code) Service not provided to all residential areas (difficult what service where?) 	<ul style="list-style-type: none"> Improved planning (no overtime - planned service?) Establish service areas Verification will assist in mapping Improved management of landfill sites 	<ul style="list-style-type: none"> Cost recovery Credit Control - prescription debt Landfill site related risks
6. RENTAL FACILITIES & EQUIPMENT (BILLED)	<ul style="list-style-type: none"> Limited rental contracts - rental listing dependent on contract info No reconciliation between municipal properties rented out and asset register Rent not always market related and lack updates in terms of increases 	<ul style="list-style-type: none"> Contracts to be reconciled with rental listing evaluate asset and economical value Reconcile asset register to municipal rentals Evaluate all municipal assets and revenue generating capacity 	<ul style="list-style-type: none"> Cost of maintaining assets more than revenue generation Maintenance - no strategy / plan
7. INTEREST ON OUTSTANDING DEBTORS	<ul style="list-style-type: none"> Increasing on a monthly basis as debtors grow (Outstanding debtors increase R3m + / mnth) Credit Control an issue - interest on interest 	<ul style="list-style-type: none"> Pre-paid water Meter verification (service account holder establish) Frequent write-offs (in terms of policy) Manage debtors book - needs additional capacity 	<ul style="list-style-type: none"> Excessive debt impairment Growth in outstanding debtors cumulative Duplim rule - non-compliance credit act potentially
8. BILLING GENERAL	<ul style="list-style-type: none"> Meter verification will resolve issue as to what service is connected to what property and who is the occupant (service acc holder) Transfer of municipal property (low cost housing) into name of occupant - rates not billed name of municipality and if indigent have to register Building control - no communication -re-zoning, new buildings or improvements (impact rates & services impacted by re-zoning) Credit Control - tools of trade (Bytes credit control module / summons vendor / bulk sms's) Re-establish a customer service & pay point at VWD (1-2 / week) Additional options to pay account and communicate an account (emails / platform to download account) EASY PAY to be considered 		<ul style="list-style-type: none"> Bill rates low cost housing Understating true cost of FBS Consider cost reflectiveness of tariffs but in context of quality of service provided. Political & stakeholder buy-in Public trust issues Disinvestment & inability to meet industry service requirements

Appendix B – Budget Funding Plan

IMPLEMENTATION PLAN TOWARDS A FUNDED BUDGET											
Main Pillars	Key priority areas	Milestone/Output	Responsible	Target		Did the municipality meet the target?		Activities (To be implemented immediately to 31 December 2022)	Activities (To be implemented longer term Jan 2023 - Jun 2023)	Activities (MTREF 2022/23 +1) 2023/2024	Activities (MTREF 2022/23 +2) 2024/2025
				Short to Medium Term - 1 Jul 2022 to 31 Dec 2022	Long Term (Jan 2023 to June 2023)	Medium Term (Jul 2022 to Dec 2022)	Long Term (Jan 2023 to June 2023)				
Positive cash flows from revenue from trading services	Revenue Management	Improve the monthly Debt Collection Rate	Revenue Manager/ CFO	<ul style="list-style-type: none"> Meet budget assumptions target pertaining to a 85% Collection Rate on billed services. 	<ul style="list-style-type: none"> Maintain at least an average collection rate of 85% for the full financial year. 	Yes/No	Yes/No	<ul style="list-style-type: none"> Award tenders in support of activity including: <ul style="list-style-type: none"> Tender for issuing of summonses to be awarded Address non-technical losses via exception reporting on pre-paid after system clean-up Data collection and meter verification will enable improvement in exception reporting 	<ul style="list-style-type: none"> Expand the implementation of pre-paid water meters to include all residential connections (ultimate objective) 	<ul style="list-style-type: none"> Pre-Paid contract active - including water Public participation to expand pre-paid water to all residential properties and business where applicable. Auxiliary function to be used more widespread Build capacity and address the risk of over reliance on individuals 	<ul style="list-style-type: none"> Continuous improvement in credit control and maintenance of debtors system
				<ul style="list-style-type: none"> Manage growing outstanding debtors - reduce monthly increase from R3.1 million to R1 million Collection rate improvement represents about R1million/ annum / 1% on billed revenue 				<ul style="list-style-type: none"> Strengthen internal capacity Appoint a debtors accountant Appoint a customer care clerk Provide tools of trade (credit control module and enabling tools) Resolve outstanding queries - Account disputes Policy (CreditC) implementation Identify and 20 biggest debtors and collect. 	<ul style="list-style-type: none"> Continuous strengthening & improvement in credit control actions + monitoring of progress Appoint an additional accountant if return on investment will justify the appointment & funding is available 	<ul style="list-style-type: none"> If applicable and / or needed - phase II of the meter verification, TID & data collection project Building internal capacity to be a continuous process + improved efficiency and control 	<ul style="list-style-type: none"> Continuous strengthening & improvement in credit control actions + monitoring of progress
								<ul style="list-style-type: none"> Implement Auxiliary Services Introduce pre-paid water to indigent households Monitor over /above FBS consumption of indigent households Add additional pay-points to VWD & ZOAR 	<ul style="list-style-type: none"> Avoid prescription debt & meet requirements of an official demand for payment Manage prescription debt and debtors book 	<ul style="list-style-type: none"> Monitor over /above FBS consumption of indigent households Manage prescription debt Optimal indigent management and simplify registration processes 	<ul style="list-style-type: none"> Avoid prescription debt & meet requirements of an official demand for payment
		Improve Accuracy of Monthly Billing	Revenue Manager/ CFO / Technical Director / Manager Technical Services	<ul style="list-style-type: none"> Improved revenue - to quantify first needs to understand the extend of the problem 	<ul style="list-style-type: none"> Improve Revenue generation by 2% - target Additional revenue of R 2.6 million - changes in category & meter replacements biggest potential source of revenue 	Yes/No	Yes/No	<ul style="list-style-type: none"> Prepare tender specifications & initiate SCM processes to start with TID and meter verification project Start with (debtor) data collection and meter verification Water and Electricity meters to be recorded correctly and linked to the financial system (pre-paid meters linked) - enable auxiliaries 	<ul style="list-style-type: none"> Debtors data to be updated on the accounting system Services linked to a property & establish uniformity in data capturing Debtor cleansing 	<ul style="list-style-type: none"> If necessary the TID verification can be split and done over 2 financial years - to continue if necessary Verification project - return will cover the cost Annual SV - building control inputs 	<ul style="list-style-type: none"> Annual SV - building control inputs
								<ul style="list-style-type: none"> Ensure Accurate Monthly Meter Reading & Address and monitor billing parameters Rates & Debtors reconciliation Differences to be addressed timeously 	<ul style="list-style-type: none"> Ensure that correct details of accountholder are on record and have been verified. Standardised processes & SOP's 	<ul style="list-style-type: none"> Improvement meter management - monitor connections and all to be linked to a property. Quarterly reconciliations on services to ensure all services are build. Building control to provide monthly reports 	<ul style="list-style-type: none"> Continuous process
								<ul style="list-style-type: none"> Communication between departments - Meter Installation & reporting of broken meters Communication campaign on availability of account and the expansion of methods of communication See to it that technical department calibrate all bulk meters at least annually. CFO and technical manager to get a monthly listing of defective meters. 	<ul style="list-style-type: none"> Improved access to accounts at a lower cost - email information to be collected during meter verification process and updated. Address broken meters and instances of no meters as identified during verification. 	<ul style="list-style-type: none"> Continuous process Meter readers to provide feedback on meters 	<ul style="list-style-type: none"> Continuous process Meter readers to provide feedback on meters

Positive cash flows - Revenue from other Sources	Other Revenue	Improved Contract Management	Legal / CFO / Manager Revenue / Asset Accountant	<ul style="list-style-type: none"> Improved / complete rent register that reconciles to actual billing Improved recordkeeping Additional revenue - R50k Address revenue shortfall on rent out of municipal assets - R50k 	<ul style="list-style-type: none"> Continuous strengthening of activity Improved Revenue 10% - Full year R50k Evaluate where applicable market related rent & economical viability of rent-generating /underlying asset 	Yes/No	Yes/No	<ul style="list-style-type: none"> Ensure all lease contracts are in place & up to date market related rent where applicable. Apply credit control Improve rental of municipal assets management (Community halls etc) 	<ul style="list-style-type: none"> Ensure all lease contracts are in place & up to date market related rent where applicable. Apply credit control Optimal use of municipal fixed assets 	<ul style="list-style-type: none"> Manage all municipal rental contracts 	<ul style="list-style-type: none"> Manage all municipal rental contracts
		Traffic Department	Head: Traffic Services / CFO / Manager Community Services	<ul style="list-style-type: none"> Address traffic dept revenue Procure a vendor for the administration of speed fines. Revenue projection - can add R150k with improving of service 	<ul style="list-style-type: none"> Revenue target R6.1million Continuous improvement & increase in productivity 	Yes/No	Yes/No	<ul style="list-style-type: none"> Appoint vendor speed fine administration spot fines to improve collection rate Increase section 56 fines 	<ul style="list-style-type: none"> Improved productivity & Performance Incorporate best practice practises Speed fines implemented and prioritised 	<ul style="list-style-type: none"> Ensure law enforcement work required time as required by speed camera lessee Monthly departmental reporting 	<ul style="list-style-type: none"> Improved productivity & Performance Incorporate best practice practises
			Head: Traffic Services / CFO / Manager Community Services	<ul style="list-style-type: none"> Improve vehicle testing experience & improve service Additional revenue potential R100k Not to be subsidised - break-even 	<ul style="list-style-type: none"> Transport Cpy's use local Issuing of drivers licenses Additional revenue R250k Become profitable 	Yes/No	Yes/No	<ul style="list-style-type: none"> Appoint a Head of Traffic Services Increase staff discipline & productivity + clear targets Laisse with transport & earthmoving cpy's Analyse current performance 	<ul style="list-style-type: none"> Build K53 test course Improve customer relations Monitor progress 	<ul style="list-style-type: none"> Improve customer relations Monitor progress 	<ul style="list-style-type: none"> Improve customer relations Monitor progress
2. Implementation of cost containment measures and a reduction of expenditure	Human Resource	Review and strengthen the implementation of HR policies.	HR Manager / Manager Technical Services / Director Technical Services /CFO	<ul style="list-style-type: none"> Manage Overtime, Stand-by, Cut Empl costs by R300k Leave, Allowances, S&T Reduce leave liability Increase productivity & Improved org. culture 	<ul style="list-style-type: none"> Continues improvement in effectiveness & productivity in the use of HR Cut Empl costs by R700k Manage planned activities not to pay overtime & allowances 	Yes/No	Yes/No	<ul style="list-style-type: none"> Review all HR policies in context of the cost containment measures; Phased-in implementation of cost cutting measures on allowances; Ensure completeness of HR records; Cost containment measures implemented & reported upon; Ensure that all policies be workshopped and well understood; and Ensure compliance to Staff Regulations 	<ul style="list-style-type: none"> promote implementation, To be monitored on a monthly basis ; Strengthen and institutionalise cost containment and service delivery; and Re-evaluate business process and sure a more efficient way of addressing business process. (Technical support DLG & MISA Support) Grade positions and like notch increases to performance management and subject to a funded budget 	<ul style="list-style-type: none"> Keep HR policies up to date and ensure compliance Monitor costs and authorisations Prioritised appointments 	<ul style="list-style-type: none"> Keep HR policies up to date and ensure compliance Monitor costs and authorisations Prioritised appointments
	Contract Management	Appointment & Monitoring of the contract function.	Legal / SCM / CFO / Director Technical Services	<ul style="list-style-type: none"> Manage cost of consultants & legal expenses. All outsourced contract costs justifiable Build internal capacity & reduce dependence R100k reduction 	<ul style="list-style-type: none"> Ensure completeness of contracts in place Performance measures in place - improved performance Y/E reduction of R2 mil 	Yes/No	Yes/No	<ul style="list-style-type: none"> Approve policy for the appointment of consultants, stringent monitoring and see to value for money. A "needs" analysis must be completed and ensure that the appointment is justifiable; and Monitor performance. 	<ul style="list-style-type: none"> Monitoring of consultant performance on a regular base ensure capacity building In-house activities instead of using consultants to do the job of officials Manage risk and corresponding legal costs 	<ul style="list-style-type: none"> SOP's and clear policy guidance to be followed on the appointment of contractors / consultants 	<ul style="list-style-type: none"> SOP's and clear policy guidance to be followed on the appointment of contractors / consultants
4. Creditors payment rates that ensure that all fixed obligations, including obligations for bulk purchases, are met	Liability Management	Compliance to section 65 of the MFMA	BTO / CFO	<ul style="list-style-type: none"> Pay all current creditors on 30 days Affordable Eskom payment arrangement Reduction of Finance charges 	<ul style="list-style-type: none"> Pay Current creditors and reduce old outstanding debt R800k saving in finance charges (F&W) 	Yes/No	Yes/No	<ul style="list-style-type: none"> Recognise expenditure when incurred and capture immediately on the system / Use GRN's and/or creditors sub-system; Improve accuracy of reporting Monthly cash flow planning; and Establish a budget steering committee in line with MBRR 	<ul style="list-style-type: none"> Monthly payable reconciliations; Develop a strategy to deal with creditors in arrears and interest charges; and AG fees to 1% of Exp 	<ul style="list-style-type: none"> Manage expenditure process and ensure proper procedures and controls are in place. Budget Steering Committee to monitor 	<ul style="list-style-type: none"> Manage expenditure process and ensure proper procedures and controls are in place. Budget Steering Committee to monitor
5. Ring fencing of conditional grants and ensuring that conditional grant funding is cash backed			BTO / CFO / PMU / Technical Director	<ul style="list-style-type: none"> Spending of conditional grants Improved grant and retention management practices No grants to revert back to PT /NT 	<ul style="list-style-type: none"> Ensure mSCOA compliance and transactional accuracy on SAMRAS 	Yes/No	Yes/No	<ul style="list-style-type: none"> An accurate grant and retention registers in place. Account cash & accrual basis to accommodate dept reporting. Trace old grant owners and request recognition of revenue Administration responsibilities of PMU allocated 	<ul style="list-style-type: none"> Ensure mSCOA compliance and transactional accuracy on SAMRAS Get assistance if necessary - prioritised reporting accuracy - seamless transacting no Jn'l's 	<ul style="list-style-type: none"> Seamlessly integrated system 	<ul style="list-style-type: none"> Seamlessly integrated system

6. Other measures	Losses Management	Reduce water distribution losses	CFO / Technical Director / Manager Technical Services	<ul style="list-style-type: none"> • Reduce water losses to 20% 	<ul style="list-style-type: none"> • Reduce water losses to 15% 	Yes/No	Yes/No	<ul style="list-style-type: none"> • Reduce theft through exception reporting and monitoring of use. • Technical losses managed by isolating areas of high losses and fix • Pre-Paid meters indigent households 	<ul style="list-style-type: none"> • Meter verification & TID process • Expansion of Pre-paid water metering system • Calibration of bulk meters 	<ul style="list-style-type: none"> • Continuous process • Meter readers to provide feedback on meters & communicate technical department • Monitor - analyse and understand losses 	<ul style="list-style-type: none"> • Continuous process • Meter readers to provide feedback on meters & communicate technical department • Monitor - analyse and understand losses
		Reduce Electricity distribution losses	CFO / Technical Director / Manager Technical Services	<ul style="list-style-type: none"> • Reduce Elec losses by 1% • R130 k reduction in bulk account 	<ul style="list-style-type: none"> • Reduce Elec losses by 2.5% for the full year • R1 million 	Yes/No	Yes/No	<ul style="list-style-type: none"> • Reduce theft through exception reporting and monitoring of use. • Technical losses managed by isolating areas of high losses and fix • Meter verification & TID process 	<ul style="list-style-type: none"> • Continuous monitoring and exception reporting 	<ul style="list-style-type: none"> • Continuous process • Meter readers to provide feedback on meters & communicate technical department • Monitor - analyse and understand losses 	<ul style="list-style-type: none"> • Continuous process • Meter readers to provide feedback on meters & communicate technical department • Monitor - analyse and understand losses
	Asset Management	Improved fleet management	Asset Accountant / CFO /	<ul style="list-style-type: none"> • Reduce fleet opex by 30% over the financial year 	<ul style="list-style-type: none"> • Reduce fleet opex by 30% over the financial year 	Yes/No	Yes/No	<ul style="list-style-type: none"> • Appoint a fleet monitoring clerk • Manage fuel and vehicle usage. (tyres / licensing etc.) • Monthly reporting • Review policy considerations 	<ul style="list-style-type: none"> • Improved monitoring • Manage condition and care of municipal fleet • accurate logbooks and records of use 	Improved asset management and reporting	Improved asset management and reporting
		Ensure assets reach expected economic life & only maintain economic assets	CFO / Technical Director / SCM Manager	<ul style="list-style-type: none"> • Improve use of municipal assets • Evaluate economical use of municipal assets • reduce cost R&M especially on municipal houses 	<ul style="list-style-type: none"> • Cost reduction on maintenance and revenue disposal of assets R2 million 	Yes/No	Yes/No	<ul style="list-style-type: none"> • Identify uneconomical assets. • Identify indicators of impairment and reason. • Maintain through maintenance plans and avail finances for financing • Timeously identify missing assets • Develop a R&M Policy / Strategy 	<ul style="list-style-type: none"> • Implement R&M Policy / Strategy • Improved reporting on asset management & use • Dispose of all uneconomical assets • review municipal houses and economical viability to maintain 	Improved asset management and reporting	Improved asset management and reporting
	Staff Expenditure	Staff Expenditure maintained at affordable ratio to Expenditure (funded budget)	CFO / BTO Manager	<ul style="list-style-type: none"> • Review effectiveness of org structure & organogram • Prioritise vacancies & manage risks / return on investment in staff 	<ul style="list-style-type: none"> • Reduced to 38% of total opex expenditure (if deficit express in terms of revenue) • Realize a R1 million saving 	Yes/No	Yes/No	<ul style="list-style-type: none"> • Ensure expense justify the output - performance management and • filling of critical vacancies will improve revenue - fill revenue protection / generating positions. • Prioritise expense 	<ul style="list-style-type: none"> • Review grading of positions (T-Gradings) • Structure organisation to ensure savings • Reduce positions on organogram to an affordable level 	<ul style="list-style-type: none"> • Organisational structure that speaks to the business processes in an affordable manner 	<ul style="list-style-type: none"> • Organisational structure that speaks to the business processes in an affordable manner