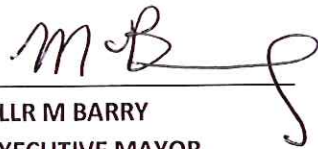




Top Layer Service Delivery and Budget Implementation Plan (SDBIP) 2019-2020

**CONSIDERATION OF THE FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
2019/20 (SDBIP) BY THE EXECUTIVE MAYOR, CLLR M BARRY**

The Service Delivery and Budget Implementation Plan for 2019/2020 is hereby submitted to Council as a planning instrument in terms of section 53(1)(C)(ii) of the MFMA by the Executive Mayor of Kannaland Municipality, Councillor M Barry.



CLLR M BARRY
EXECUTIVE MAYOR

27/6/2019
DATE

1. INTRODUCTION

Performance management within a municipal environment is institutionalised through the legislative requirements on the performance management process for Local Government. The Service Delivery and Budget Implementation Plan (known as the SDBIP) is a detailed plan as approved by the Mayor for implementing the municipality's delivery of municipal services and its annual budget.

The municipality decided to pursue a municipal scorecard (Top Level/Layer SDBIP) at organisational level and through the detailed departmental Service Delivery Budget Implementation Plan (SDBIP) at directorate and departmental levels through which the organisational performance will be evaluated. The municipal scorecard (Top Level SDBIP) is of a high-level nature, as it is dealing with consolidated service delivery targets set by Council and linking such targets to top management. It therefore provides an overall picture of performance for the municipality as a whole, reflecting performance on its strategic priorities and also facilitates the oversight over financial and non-financial performance of the municipality.

2. LEGAL PERSPECTIVE

EXTRACT: MUNICIPAL FINANCE MANAGEMENT ACT NO. 56 OF 2003 (MFMA)

DEFINITION:

"Service Delivery and Budget Implementation Plan" means a detailed plan approved by the Mayor of a municipality in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA) for implementing the municipality's delivery of municipal services and its annual implementing the municipality's delivery of municipal services and which must indicate the following —

(a) projections for each month of—

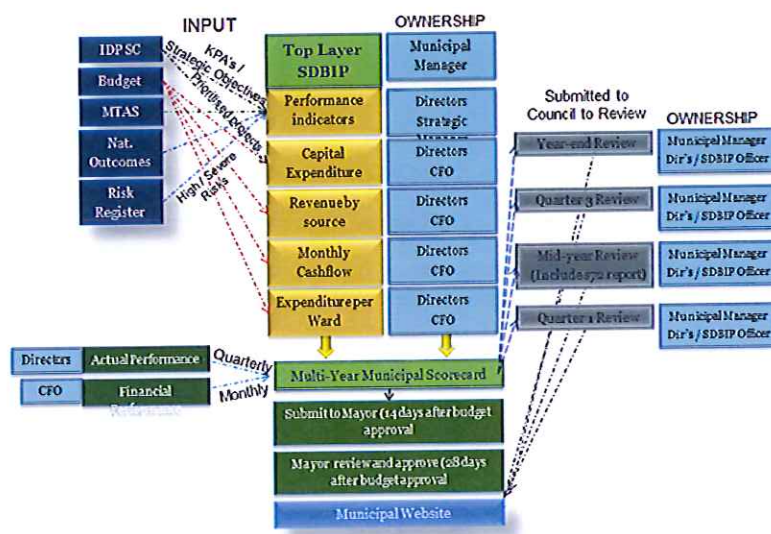
- (i) revenue to be collected, by source;*
- (ii) operational and capital expenditure, by vote;*

(b) service delivery targets and performance indicators for each quarter; and

(c) any other matters that may be prescribed, and includes any revisions of such plan by the Mayor in terms of Section 54(1) (c) of the MFMA.

3. PROCESS: MUNICIPAL SCORECARD (TOP LEVEL SDBIP)

The diagram below illustrates the process relating to the drafting of a municipal scorecard which serves as a performance monitoring and evaluation tool.



4. UPDATE AND REPORTING ON TOP LEVEL SDBIP

The Top Level SDBIP is updated automatically with the actual results reported in the departmental SDBIP. All KPI-owners report on the actual results related to the KPI by accurately recording performance information in the response fields which includes referring to where the Portfolio of Evidence (POE) can be found.

The municipality utilises an electronic web-based system on which KPI owners update actual performance on a monthly basis. It is the responsibility of each KPI owner to maintain a Portfolio of Evidence to support actual performance updated on the system.

The web-based system sends automated e-mails to all KPI owners and users as a reminder to ensure that all staff responsible for updating their actual performance against key performance targets as set by the 16th day of every month for the previous month's performance. Where targets were not met or achieved as set in terms of the SDBIP, corrective actions and measures are identified to address such poor performance.

5. PERFORMANCE REPORTING ON THE SDBIP

Performance must be reported in terms of the Municipal Systems Act (MSA), MFMA and the circulars and regulations issued in terms of the aforementioned legislation. The monitoring and evaluation of organisational performance are reported on as follow:

5.1 QUARTERLY REVIEWS

On a quarterly basis, the Executive Mayor should engage in an intensive review of municipal performance against both the directorate's scorecards and the municipal scorecard, as reported by the Municipal Manager.

These reviews will take place in October (for the period July to end of September), January (for the period October to the end of December), April (for the period January to the end of March) and July (for the period April to the end of June).

The review in January will coincide with the mid-year performance assessment as per Section 72 of the Municipal Finance Management Act. Section 72 determines that by 25 January of each year the accounting officer must assess the performance of the municipality and report to the Council on, inter alia, its service delivery performance during the first half of the financial year and the service delivery targets and performance indicators set in the service delivery and budget implementation plan.

Many of the indicators in the municipal scorecard are measured on an annual basis. The quarterly reviews should thus culminate in a comprehensive annual review of performance in terms of all the scorecards. The Executive Mayor will need to ensure that targets committed to in the municipal scorecard are being met, in instances where targets are not met; satisfactory and sufficient reasons should be provided together with the necessary corrective actions to address poor performance.

5.2 COUNCIL REVIEWS

At least annually, the Executive Mayor will be required to report to the full council on the overall municipal performance. It is proposed that this reporting takes place using the municipal scorecard in an annual performance report format as per the Municipal Systems Act. The annual performance report will be included in the municipality's Annual Report as per Section 121 of the Municipal Finance Management Act.

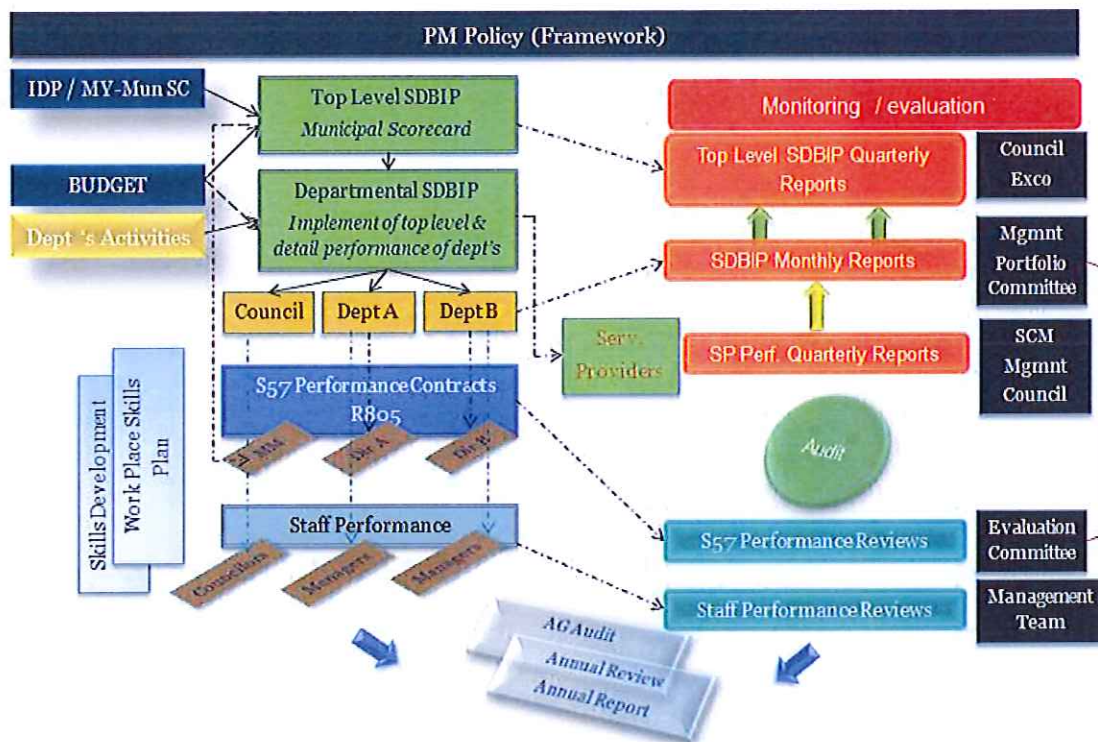
It is important that Senior Managers use these reviews as an opportunity to reflect on the attainment of the objectives of their respective directorates. The review should also focus on reviewing the systematic compliance to the performance management system, by directorates, departments, Portfolio Councillor and the Municipal Manager.

The review will also include:

- An evaluation of the validity and suitability of the Key Performance Indicators.
- An evaluation of the annual and 5-year targets to determine whether the targets are over stated or understated. These changes need to be considered.
- Changes to KPI's and 5-year targets for submission to council for approval. (The reason for this is that the original KPI's and 5-year targets would have been published with the IDP, which would have been approved and adopted by council at the beginning of the financial year.)
- An analysis to determine whether the Municipality is performing adequately or underperforming.

It is important that the Executive Mayor not only pays attention to poor performance but also to exceptional/good performance. It is expected that the Executive Mayor will acknowledge good performance, where directorates or departments have successfully met targets in their directorate/departmental scorecards. The performance measurement of staff on departmental level still needs to be developed and implemented.

6. DIAGRAM ILLUSTRATING THE SDBIP & PERFORMANCE REPORTING



7. SDBIP – 2019/20

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY					Targets 2019/20						Annual Targets				
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
KPI T1	Municipal Manager	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Oversight of the financial recovery plan: progress report quarterly review	Submission of quarterly report to Council to ensure adherence to the planned targets set on a quarterly basis	All	Output	1	1	1	1	4	4	4	4	4
KPI T2	Municipal Manager	Good Governance and Public Participation	Efficient Workforce	KPA5	To promote efficient and effective governance with high levels of stakeholder participation	Compulsory number of general council meetings per annum	Number of general council meetings held per annum	All	Control	1	1	1	1	4	4	4	4	4
KPI T3	Municipal Manager	Good Governance and Public Participation	Effective and Efficient Governance	KPA5	To promote efficient and effective governance with high levels of stakeholder participation	Effective functioning of the committee system measured by the number of committee meetings per committee per annum	Number of sec 80 committee meetings per annum (Finance & Administration and Community & Infrastructure Services)	All	Control	2	2	2	2	8	8	8	8	8
KPI T4	Municipal Manager	Good Governance and Public Participation	Effective and Efficient Governance	KPA5	To promote efficient and effective governance with high levels of stakeholder participation	The Top Layer SDBIP is approved by the Mayor within 28 days after the annual budget has been approved	Top Layer SDBIP approved within 28 days after the annual budget has been approved	All	Control	-	-	-	1	1	1	1	1	1

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY					Targets 2019/20						Annual Targets				
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
KPI T5	Municipal Manager	Good Governance and Public Participation	Effective and Efficient Governance	KPA5	To promote efficient and effective governance with high levels of stakeholder participation	Ensuring performance by the timeous development and signing of the Section 57 performance agreements in adherence to the Performance Framework	Number of signed performance agreements of Section 57 managers (not later than 31 July of each year)	All	Control	3	-	-	-	3	3	3	3	3
KPI T6	Municipal Manager	Good Governance and Public Participation	Effective and Efficient Governance	KPA5	To promote efficient and effective governance with high levels of stakeholder participation	Evaluate the performance of Section 57 managers in terms of their signed agreements bi-annually	Number of formal evaluations completed bi-annually	All	Control	3	-	3	-	6	6	6	6	6
KPI T7	Municipal Manager	Good Governance and Public Participation	Effective and Efficient Governance	KPA5	To promote efficient and effective governance with high levels of stakeholder participation	Risk based audit plan approved by Audit Committee	Risk based audit plan approved by March annually	All	activity	-	-	1	-	1	1	1	1	1

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY				Targets 2019/20							Annual Targets				
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
KPI T8	Municipal Manager	Good Governance and Public Participation	Effective and Efficient Governance	KPA5	To promote efficient and effective governance with high levels of stakeholder participation	Functional performance audit committee measured by means of meetings where committee dealt with performance reports	Number of meetings	All	Control	1	1	1	1	2	2	2	2	2
KPI T9	Municipal Manager	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	The % of the Municipality's capital budget spent on capital infrastructure projects identified in the IDP for the financial year	The percentage (%) of a municipality's capital budget spent on capital projects identified in the IDP for the financial year measured as the total actual Year to Date (YTD) Capital Expenditure/ Total Approved Capital Budget x 100	All	Control	5%	20%	50%	85%	85%	85%	85%	90%	90%
KPI T10	Municipal Manager	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Operational conditional grant spending measured by the percentage (%) spent	Percentage (%) of the of operational conditional grant spent	All	Output	15%	30%	60%	95%	95%	95%	95%	95%	95%
KPI T11	Municipal Manager	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Capital conditional grant spending measured by the percentage (%) spent	Percentage (%) of the capital conditional grant spent	All	Output	5%	20%	55%	95%	95%	95%	95%	95%	95%

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY					Targets 2019/20							Annual Targets			
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
KPI T12	Municipal Manager	Good Governance and Public Participation	Effective and Efficient Governance	KPA 5	To promote efficient and effective governance with high levels of stakeholder participation	Review and prioritisation of risk register	Submit to Council reviewed and prioritised risk register by February annually	All	Control	-	-	1	-	1	1	1	1	1
KPI T13	Municipal Manager	Good Governance and Public Participation	Effective and Efficient Governance	KPA 5	To promote efficient and effective governance with high levels of stakeholder participation	Establish an internal audit unit as required in terms of section 165 of the MFMA	Effectively functioning of internal audit unit that advises the municipal manager and reports to the audit committee on the implementation of the internal audit plan and related matters by 31 October 2019	All	Control	-	1	-	-	-	-	-	-	-
KPI T14	Municipal Manager	Good Governance and Public Participation	Effective and Efficient Governance	KPA 5	To promote efficient and effective governance with high levels of stakeholder participation	IDP reviewed and approved by Council before the end of May	IDP approved by Council before the end of May annually	All	Control	-	-	-	1	1	1	1	1	1
KPI T15	Municipal Manager	Good Governance and Public Participation	Effective and Efficient Governance	KPA 5	To promote efficient and effective governance with high levels of stakeholder participation	Submit final Annual Report and oversight report of council before legislative deadline	Final Annual Report and oversight report completed and submitted to Council for approval by 31 March each year	All	Control	-	-	1	-	2	2	2	2	2

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY				Targets 2019/20							Annual Targets				
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
KPI T16	Municipal Manager	Good Governance and Public Participation	Effective and Efficient Governance	KPA5	To promote efficient and effective governance with high levels of stakeholder participation	Compilation of IDP & Budget process plan for approval by end August annually	IDP and Budget process plan approved by Council by end August annually	All	Control	1	-	-	-	1	1	1	1	1
NKPI 1	Municipal Manager	Municipal transformation and Institutional Development	Efficient Workforce	KPA 6	To provide an efficient workforce by aligning our Institutional arrangements to our overall strategy	The percentage (%) of appointments made in the three highest levels of management which comply with the Employment Equity Plan, measured by Number of appointments in the three highest levels of management, which comply with the Employment Equity targets/ Total appointments made in three highest levels of management x 100.	The percentage (%) of appointments made in the three highest levels of management approved Employment Equity Plan	All	Control	-	-	-	25%	25%	25%	25%	25%	25%

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY					Targets 2019/20							Annual Targets				
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	T0	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
KPI 17	Municipal Manager	National KPA	Efficient Workforce	KPA 6	To provide an efficient workforce by aligning our institutional arrangements to our overall strategy	Develop a strategy and implementation plan to address transformation of organisational culture to ensure performance culture are adhere to for approval by Council by 30 September 2019	Strategy and action plan to achieve the desired organisational culture / performance-driven culture	All	Activity	1	-	-	-	-	-	1	-	-	-
KPI T18	Municipal Manager	Economic growth and job creation	Socio-Economic Development	KPA4	To facilitate economic growth and social and community development	Establishment of a Public Private Partnership (Inovasure, National Treasury, COGTA, Eskom and Kannaland Municipality)	Appointment of project steering committee to ensure the process of the establishment by 31 August 2019	All	Activities	1	-	-	-	-	1	-	-	-	-
KPI T19	Financial Services	Municipal Financial Viability and Management	Municipal Financial Viability and Management	KPA 7	Financially sustainable Municipality	Unaudited Annual Financial Statements Submitted to Auditor-General	Financial statements submitted to Auditor-General by 31 August annually	All	Control	1	-	-	-	-	1	1	1	1	1
KPI T20	Financial Services	Municipal Financial Viability and Management	Financial viability and Management	KPA 7	Financially sustainable Municipality	The annual budget is approved by Council by end May	Approval by Council of the annual budget before the end of May annually	All	Control	-	-	-	-	1	1	1	1	1	1

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY				Targets 2019/20							Annual Targets				
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
KPI T21	Financial Services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	The adjustment budget is approved by Council by the end of February annually	Approval of Adjustments Budget before the end of February annually	All	Control	-	-	1	-	1	1	1	1	1
KPI T22	Financial Services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Maintain a Year to Date (YTD) debtors' payment percentage of 86% (excluding traffic fines)	Payment percentage (%) of debtors over 12 months rolling period	All	Output	86%	86%	86%	86%	86%	90%	92%	94%	94%
KPI T23	Financial Services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Review the debt collection and credit control strategy and develop and implement initiatives to improve the cash flow	Annually review and submit the debt collection and credit control strategy for implementation of initiatives to improve the cash flow to the Mayor before end March	All	Input	-	-	1	-	1	1	1	1	1
NKPI 2	Financial Services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Financial Viability measured in terms of Cost coverage ratio for the financial year	Cost coverage ratio calculated as follows: (Available cash at particular time + investments)/ Monthly fixed operating expenditure)	All	Control	1	1	1	1	1	1	1	1	1

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY				Targets 2019/20							Annual Targets				
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
NKPI 3	Financial Services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Financial Viability measured in terms of debt coverage ratio for the financial year	All	Control	-	-	-	-	34.7	34.7	34.7	34.7	34.7	2023/24
KPI T24	Financial Services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Compliance with GRAP to ensure effective capital asset management (PPE; intangible; Investment Property, Biological and Heritage Assets)	All	Control	-	-	2	-	2	2	2	2	2	2
KPI T25	Financial Services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Maintaining an acceptable Long-Term Debt as a percentage of revenue as set out in the Borrowing Funds and Reserves Policy	All	Control	-	-	-	-	25%	25%	25%	25%	25%	25%
NKPI 4	Financial Services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Sound financial management by maintaining an acceptable Liquidity Ratio	All	Control	-	-	-	-	1:1	1:1	1:1	1:1	1:1	1:1

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY					Targets 2019/20						Annual Targets				
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
KPI T26	Financial Services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Maintain a financially unqualified audit with findings opinion	Financial statements considered unqualified with not more than 4 findings on material misstatements as per Auditor-General audit report	All	Control	-	-	1	4	4 1	3 1	1	1	1
KPI T27	Financial Services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Establish a functional financial management and accounting system by implementing all the mSCOA reforms	Submit mSCOA implementation plan to Municipal Manager by 30 September 2019	All	Control	1	-	-	-	1	-	-	-	-
KPI T28	Financial Services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Enforce compliance to the process whereby expenditure is authorised, approved and incurred as per the approved budget and within the limits of the financial recovery plan	Conduct regular meetings between the Administrator, Implementation Manager, the CFO and the MM to review expenditure before it is incurred. (The principle of “no budget, no procurement” is applied)	All	Mechanism	5	-	-	-	5	TBC	TBC	TBC	TBC

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY					Targets 2019/20						Annual Targets				
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
KPI T29	Financial services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Ensure that business continuity matters are adhere to in terms of all ICT systems	Compile a business and action plan, including funding requirements to address the identified ICT deficiencies for submission	All	Activity	1	-	-	-	1	-	-	-	-
KPI T30	Financial services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Compile and submit cost-effective tariffs by 31 January 2020 for consideration in 2020/21 budget	Cost-reflective tariffs that cover the costs of services delivered as per legislative requirements	All	Control	-	-	1	-	1	-	-	-	-
KPI T31	Financial Services	Municipal Financial Viability and Management	Financial Sustainability	KPA 7	To strive towards a financially sustainable municipality	Develop and submit a capital reserve fund policy for approval by Council	Develop and approve the capital reserve fund policy	All	Mechanism	-	-	-	1	1	-	-	-	-
KPI T32	Corporate Services: Community Services	Spatial Rationale	Safe Communities	KPA 3	To strive towards a safer community in Kannaland through the proactive management of traffic, environmental health, fire and disaster risks	Annual Review of the Disaster Management Plan by end November	Plan completed and submitted to Council for approval by end November	All	Control	-	1	-	-	1	1	1	1	1

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY					Targets 2019/20							Annual Targets			
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
KPI T33	Corporate Services: Community Services	Spatial Rationale	Safe Communities	KPA3	To strive towards a safe community in Kannaland through the proactive management of traffic, environmental health, fire and disaster risks	Development of Alien Invasive Management plan as per NEM:BA	Submission of Alien Invasive Management Plan for approval by Council by 30 November 2019	All	Input		1			1				
KPI T34	Corporate Services: Community Services	Spatial Rationale	Safe Communities	KPA3	To strive towards a safe community in Kannaland through the proactive management of traffic, environmental health, fire and disaster risks	Waste disposal facilities managed according to Authorization conditions	Submit Waste Management Action Plan to Department by 31 July 2019	All	Input	1				1				
KPI T35	Corporate Services: Community Services	Basic Service Delivery	Reliable Infrastructure	KPA 1	Provide access to reliable Infrastructure that will contribute to a higher quality of life for Kannaland citizens	Update Human Settlement Pipeline	Reviewed Human Settlement Pipeline submitted to Council by April 2020	All	Input	-	-	-	1	1	-	-	-	-
KPI T36	Corporate services	Good Governance and Public Participation	Effective and Efficient Governance	KPA5	To promote efficient and effective governance with high levels of stakeholder participation	Submit signed MOU for shared services regarding spatial planning to Council	MOU for shared services regarding spatial planning	All	Input	1								

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY					Targets 2019/20						Annual Targets				
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
KPI T37	Infra-structure Services	Basic Service Delivery	Service Delivery	KPA 2	To provide basic services and improve our public relations	Effective management of electricity provisioning systems evaluated i.t.o. electricity losses	Percentage (%) of electricity losses calculated on a twelve-month rolling period (kWh purchased minus kWh sold). Measured and reported on quarterly.	1 2	Control	12%	12%	12%	12%	12%	10%	10%	9%	9%
KPI T38	Infra-structure Services	Innovation in terms of basic services delivery	Service Delivery	KPA 2	To provide basic services and improve our public relations	Renewable energy plan to improve energy efficiency and hence also support mitigation of national load shedding by Eskom (streetlight project – energy efficient project – ladismith and calitzdorp)	1. Renewable Energy Plan (REP) prepared. 2. Plan submitted to Department of Energy and other potential funders for funding. 3. Report progress quarterly on implementation milestones	All	Input	Plan ready & sent to Dept	1 Prog Report	1 Prog Report	1 Prog Report	Plan and 3 Prog Reports	Implement in terms of funding allocation	Implement in terms of funding allocation	Implement in terms of funding allocation	Implement in terms of funding allocation
KPI T39	Infra-structure Services	Basic service delivery	Service Delivery	KPA 2	To provide basic services and improve our public relations	Action plan to reduce water losses – water demand management plan	Submit action plan to reduce water losses to Council by 30 September 2019	All	Control	1				1	1	1	1	1

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY					Targets 2019/20						Annual Targets				
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
KPI T40	Infra-structure Services	Basic Service Delivery	Service Delivery		To provide basic services and improve our public relations	Effective management of water provisioning systems to minimise water losses by implementing measures to reduce water losses	Percentage (%) water losses calculated based on the methodology set out in the Department of Water Affairs's – Water Balancing Report	All	Control	41%	41%	40%	38%	37%	36%	32%	30%	25%
KPI T41	Infra-structure Services	Basic Service Delivery	Service Delivery	KPA 2	To provide basic services and improve our public relations	Excellent water quality measured by the quality of water as per SANS 241 criteria	Percentage (%) water samples taken of which the quality conforms to SANS 241. If 100 samples taken and 85 complies, then 85/100 = 85% compliance, which are the targets set.	All	Control	85%	85%	85%	85%	85%	85%	95%	95%	95%
KPI T42	Infra-structure Services	Basic Service Delivery	Basic Service Delivery and Infrastructure Development	KPA 1	Provide access to reliable infrastructure that will contribute to a higher quality of life for KwaZulu-Natal citizens	Review existing maintenance plan of all infrastructure services and table to Council	Maintenance plan of all infrastructure services reviewed and tabled to Council by end December 2019 by means of the council resolution (indicate the list maintenance plans)	All	Input		1			1				

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY					Targets 2019/20							Annual Targets			
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24
NKPI 5	Financial Services	Basic service delivery	Service Delivery	KPA 2	To provide basic services and improve our public relations	Number of formal residential properties that receives piped water connected to the municipal water infrastructure network as at 30 June 2020	Number of residential properties which are billed for water services as at 30 June 2020	All	Output	-	-	-	4914	4914	TBC	TBC	TBC	TBC
NKPI 6	Financial Services	Basic service delivery	Service Delivery	KPA 2	To provide basic services and improve our public relations	Number of formal residential properties connected to the municipal electrical infrastructure network (excluding eskom areas) as at 30 June 2020	Number of residential properties which are billed for electricity (excluding eskom areas) as at 30 June 2020	All	Output	-	-	-	Conve ntiona l: 439 Pre- paid: 3086	Conve ntiona l: 439 Pre- paid: 3086	TBC	TBC	TBC	TBC
NKPI 7	Financial Services	Basic service delivery	Service Delivery	KPA 2	To provide basic services and improve our public relations	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network billed for the service as at 30 June 2020	Number of residential properties which are billed for sewerage services as at 30 June 2020	All	Output	-	-	-	4460	4460	TBC	TBC	TBC	TBC

IDP REF	Department	NATIONAL STRATEGY LINK	MUNICIPAL PLANNED DELIVERY					Targets 2019/20							Annual Targets				
			MUNICIPAL KPA	MUNICIPAL KPA REF	STRATEGIC OBJECTIVES	KPI	Unit of Measurement	Ward	Type	Q1	Q2	Q3	Q4	2019/20	2020/21	2021/22	2022/23	2023/24	
NKPI 8	Financial Services	Basic service delivery	Service Delivery	KPA 2	To provide basic services and improve our public relations	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2020	Number of residential properties which are billed for refuse removal services as at 30 June 2020	All	Output	-	-	-	4800	TBC	TBC	TBC	TBC	TBC	
NKPI 9	Financial Services	Basic service delivery	Service Delivery	KPA 2	To provide basic services and improve our public relations	Number of Households with access to free basic services (as per Indigent Register) by 30 June 2020	Number of Households with access to free basic services (as per Indigent Register)	All	Output	-	-	-	2700	TBC	TBC	TBC	TBC	TBC	
NKPI 10	Infrastructure Services	Local Economic Development	Socio-Economic Development	KPA 4	To facilitate economic growth, social and community development	Create job opportunities through the Expanded Public Works Programme (EPWP)	Number of Job opportunities created	All	Activity	-	60	60	62	182	TBC	TBC	TBC	TBC	

WC041 Kannaland - Supporting Table SA25 Budgeted monthly revenue and expenditure

WC041 Kannaland - Supporting Table SA25 Budgeted monthly revenue and expenditure																	
Description		Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
R thousand			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue By Source																	
Property rates			1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	17,117	18,049	19,031
Service charges - electricity revenue			4,964	4,964	4,964	4,964	4,964	4,964	4,964	4,964	4,964	4,964	4,964	4,964	59,573	62,790	52,573
Service charges - water revenue			1,410	1,410	1,410	1,410	1,410	1,410	1,410	1,410	1,410	1,410	1,410	1,410	16,920	17,835	18,799
Service charges - sanitation revenue			523	523	523	523	523	523	523	523	523	523	523	523	6,610	6,967	6,967
Service charges - refuse revenue			516	516	516	516	516	516	516	516	516	516	516	516	6,193	6,528	6,880
Rental of facilities and equipment			80	80	80	80	80	80	80	80	80	80	80	80	956	1,008	1,062
Interest earned - external investments			44	44	44	44	44	44	44	44	44	44	44	44	526	554	584
Interest earned - outstanding debtors			468	468	468	468	468	468	468	468	468	468	468	468	5,822	5,925	6,245
Dividends received			744	744	744	744	744	744	744	744	744	744	744	744	8,928	9,410	9,918
Fines, penalties and forfeits			13	13	13	13	13	13	13	13	13	13	13	13	160	169	178
Licences and permits			84	84	84	84	84	84	84	84	84	84	84	84	1,010	1,064	1,122
Agency services			11,901	3,053	906	906	8,853	906	906	906	6,083	906	906	906	37,147	15,174	16,404
Transfers and subsidies			138	138	138	138	138	138	138	138	138	138	138	138	1,560	496	523
Other revenue			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of PPE			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)			22,312	13,464	11,317	11,317	19,264	11,317	11,317	11,317	16,505	11,317	11,317	11,317	162,083	145,612	140,286
Expenditure By Type																	
Employee related costs			4,803	4,803	4,803	4,803	4,803	4,803	4,803	4,803	4,803	4,803	4,803	4,803	59,406	61,463	63,962
Remuneration of councillors			273	273	273	273	273	273	273	273	273	273	273	273	3,277	3,408	3,544
Debt impairment			-	-	-	-	-	-	-	-	-	-	-	-	14,077	14,780	15,520
Depreciation & asset impairment			933	933	933	933	933	933	933	933	933	933	933	933	11,192	11,749	12,335
Finance charges			60	60	60	60	60	60	60	60	60	60	60	60	722	751	781
Bulk purchases			3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350	40,200	41,808	43,480
Other materials			340	340	340	340	340	340	340	340	340	340	340	340	4,082	4,254	4,427
Contracted services			1,263	1,643	1,263	1,263	1,263	1,263	1,263	1,263	1,263	1,263	1,263	1,263	15,531	13,059	13,747
Transfers and subsidies			46	46	46	46	46	46	46	46	46	46	46	46	558	439	457
Other expenditure			1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,160	13,911	14,483	14,997
Loss on disposal of PPE			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure			12,227	12,607	12,227	12,227	12,227	12,227	12,227	12,227	12,227	12,227	12,227	12,227	162,954	166,195	173,249
Surplus/(Deficit)			10,086	857	(909)	(909)	7,038	(909)	(909)	(909)	4,278	(909)	(909)	(909)	(871)	(20,583)	(32,963)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			-	-	-	-	-	-	-	-	-	-	-	-	52,236	82,810	83,295
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)			2,411	13,711	2,411	2,411	8,411	2,411	2,411	2,411	8,411	2,411	2,411	2,411	-	-	-
Surplus/(Deficit) after capital transfers & contributions			12,497	14,569	1,502	1,502	15,449	1,502	1,502	1,502	12,689	1,502	1,502	1,502	51,366	62,227	50,331
Taxation			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1		12,497	14,569	1,502	1,502	15,449	1,502	1,502	1,502	12,689	1,502	1,502	1,502	51,366	62,227	50,331

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

WC041 Kannaland - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Ref	Description	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
	Revenue by Vote															
	Vote 1 - MUNICIPAL MANAGER	3,833	-	-	-	3,059	-	-	-	1,748	-	-	-	8,740	9,539	10,454
	Vote 2 - CORPORATE SERVICES	1,839	3,161	1,839	1,839	2,781	1,839	1,839	1,839	2,781	1,839	1,839	1,839	25,275	23,112	24,158
	Vote 3 - FINANCIAL SERVICES	4,671	2,145	1,765	1,765	2,046	1,765	1,765	1,765	1,926	1,765	1,765	1,765	24,910	24,983	26,461
	Vote 4 - TECHNICAL SERVICES	14,281	21,869	10,124	10,124	19,790	10,124	10,124	10,124	18,461	10,124	10,124	10,124	155,394	170,789	162,507
	Vote 5 - CALITZDORP SPA	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 6 - CORPORATE SERVICES (Continued)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Revenue by Vote	24,724	27,475	13,729	13,729	27,676	13,729	13,729	13,729	24,916	13,729	13,729	13,729	214,320	228,422	223,580
	Expenditure by Vote to be appropriated															
	Vote 1 - MUNICIPAL MANAGER	1,257	1,257	1,257	1,257	1,257	1,257	1,257	1,257	1,257	1,257	1,257	1,257	15,081	15,021	15,615
	Vote 2 - CORPORATE SERVICES	2,224	2,604	2,224	2,224	2,224	2,224	2,224	2,224	2,224	2,224	2,224	2,224	28,843	29,435	30,574
	Vote 3 - FINANCIAL SERVICES	2,505	2,505	2,505	2,505	2,505	2,505	2,505	2,505	2,505	2,505	2,505	2,505	30,062	28,962	30,318
	Vote 4 - TECHNICAL SERVICES	7,361	7,361	7,361	7,361	7,361	7,361	7,361	7,361	7,361	7,361	7,361	7,361	88,330	92,111	96,049
	Vote 5 - CALITZDORP SPA	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 6 - CORPORATE SERVICES (Continued)	53	53	53	53	53	-	53	53	53	53	53	53	639	666	694
	Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Expenditure by Vote	13,400	13,780	13,400	13,400	13,400	13,400	13,400	13,400	13,400	13,400	13,400	15,176	162,954	166,195	173,249
	Surplus/(Deficit) before assoc.	11,324	13,396	329	329	14,276	329	329	329	11,516	329	329	(1,447)	51,366	62,227	50,331
	Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Surplus/(Deficit)	11,324	13,396	329	329	14,276	329	329	329	11,516	329	329	(1,447)	51,366	62,227	50,331

WC041 Kannaland - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description		Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework			
R thousand			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
1																		
Capital Expenditure - Functional																		
Governance and administration																		
Executive and council			30	30	30	30	30	30	30	30	30	30	30	30	30	360	-	-
Finance and administration			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal audit			30	30	30	30	30	30	30	30	30	30	30	30	30	360	-	-
Community and public safety			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and social services			317	317	462	317	317	462	317	317	462	317	317	317	462	4,383	10,810	11,295
Sport and recreation			58	58	58	58	58	58	58	58	58	58	58	58	58	700	750	800
Public safety			259	259	259	259	259	259	259	259	259	259	259	259	259	3,105	10,060	10,495
Housing			-	-	145	-	-	145	-	-	145	-	-	-	145	578	-	-
Health			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Planning and development			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources			3,990	3,990	3,990	3,990	3,990	3,990	3,990	3,990	3,990	3,990	3,990	3,990	3,990	47,883	72,000	72,000
Water management			279	279	279	279	279	279	279	279	279	279	279	279	279	3,345	3,000	2,000
Waste water management			2,212	2,212	2,212	2,212	2,212	2,212	2,212	2,212	2,212	2,212	2,212	2,212	2,212	26,538	39,000	40,000
Waste management			1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000	30,000	30,000
Other			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional			2	4,337	4,337	4,482	4,337	4,337	4,482	4,337	4,482	4,337	4,337	4,337	4,482	52,626	82,810	83,295
Funded by:																		
National Government			3,972	3,972	3,972	3,972	3,972	3,972	3,972	3,972	3,972	3,972	3,972	3,972	3,972	47,658	82,060	82,495
Provincial Government			333	333	478	333	333	478	333	333	478	333	333	333	478	4,578	750	800
District Municipality			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other transfers and grants			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital			4,305	4,305	4,449	4,305	4,305	4,449	4,305	4,305	4,449	4,305	4,305	4,305	4,449	52,236	82,810	83,295
Public contributions & donations			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds			33	33	33	33	33	33	33	33	33	33	33	33	33	390	-	-
Total Capital Funding			4,337	4,337	4,482	4,337	4,337	4,482	4,337	4,337	4,482	4,337	4,337	4,337	4,482	52,626	82,810	83,295

WC041 Kannaland - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS		Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash Receipts By Source																
Property rates	(207)	4,961	4,961	4,961	4,961	4,961	4,961	4,961	4,961	4,961	4,961	4,961	4,961	(2,488)	185	607
Service charges - electricity revenue		1,434	1,434	1,434	1,434	1,434	1,434	1,434	1,434	1,434	1,434	1,434	1,434	59,532	63,466	54,033
Service charges - water revenue		196	196	196	196	196	196	196	196	196	196	196	196	17,207	18,241	19,394
Service charges - sanitation revenue		5	5	5	5	5	5	5	5	5	5	5	5	2,353	2,562	2,786
Service charges - refuse revenue		80	80	80	80	80	80	80	80	80	80	80	80	60	199	352
Rental of facilities and equipment		467	467	467	467	467	467	467	467	467	467	467	467	956	1,008	1,062
Interest earned - external investments		44	44	44	44	44	44	44	44	44	44	44	44	5,606	5,909	6,228
Interest earned - outstanding debtors		416	416	416	416	416	416	416	416	416	416	416	416	526	554	584
Dividends received		13	13	13	13	13	13	13	13	13	13	13	13	-	-	-
Fines, penalties and forfeits		84	84	84	84	84	84	84	84	84	84	84	84	4,989	5,311	5,653
Licences and permits		9,773	544	(1,222)	(1,222)	6,725	(1,222)	(1,222)	(1,222)	3,965	(1,222)	(1,222)	(2,998)	1,010	1,064	1,122
Agency services		126	126	126	126	126	126	126	126	126	126	126	126	9,452	(13,907)	(13,952)
Transfer receipts - operational		17,391	8,163	6,396	6,396	14,343	6,396	6,396	6,396	11,583	6,396	6,396	6,396	100,874	85,239	78,510
Other revenue		2,451	13,751	2,307	2,451	8,451	2,307	2,451	2,451	8,307	2,451	2,451	2,307	52,136	82,810	23,295
Cash Receipts by Source																
Other Cash Flows by Source																
Transfer receipts - capital		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		19,842	21,914	8,703	8,847	22,794	8,703	8,847	8,847	19,890	8,847	8,847	8,927	153,011	168,043	101,804
Cash Payments by Type																
Employee related costs		4,803	4,803	4,803	4,803	4,803	4,803	4,803	4,803	4,803	4,803	4,803	4,803	59,406	61,463	63,962
Remuneration of councillors		273	273	273	273	273	273	273	273	273	273	273	273	3,277	3,408	3,544
Finance charges		60	60	60	60	60	60	60	60	60	60	60	60	722	751	781
Bulk purchases - Electricity		3,277	3,277	3,277	3,277	3,277	3,277	3,277	3,277	3,277	3,277	3,277	3,277	39,320	40,893	42,529
Bulk purchases - Water & Sewer		73	73	73	73	73	73	73	73	73	73	73	73	880	915	952
Other materials		340	340	340	340	340	340	340	340	340	340	340	340	4,082	4,254	4,427
Contracted services		1,263	1,543	1,263	1,263	1,263	1,263	1,263	1,263	1,263	1,263	1,263	1,263	15,531	13,059	13,747
Transfers and grants - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other		46	46	46	46	46	46	46	46	46	46	46	47	558	439	457
Other expenditure		1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,160	13,911	14,483	14,997
Cash Payments by Type		11,294	11,874	11,294	11,294	11,294	11,294	11,294	11,294	11,294	11,294	11,294	13,071	137,686	139,665	145,394
Other Cash Flows/Payments by Type																
Capital assets		4,337	4,337	4,482	4,337	4,337	4,482	4,337	4,337	4,482	4,337	4,337	4,482	52,626	82,810	83,295

MONTHLY CASH FLOWS		Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Repayment of borrowing		60	60	60	60	60	60	60	60	60	60	60	(377)	283	283	283
Other Cash Flows/Payments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type		15,691	16,071	15,836	15,691	15,691	15,836	15,691	15,691	15,836	15,691	15,691	17,176	190,596	222,758	228,972
NET INCREASE/(DECREASE) IN CASH HELD		4,151	5,843	(7,133)	(6,844)	7,103	(7,133)	(6,844)	(6,844)	4,054	(6,844)	(6,844)	(10,249)	(37,585)	(54,710)	(127,168)
Cash/cash equivalents at the monthly/year begin:		-	4,151	9,994	2,861	(3,984)	3,119	(4,014)	(10,858)	(17,702)	(13,648)	(20,492)	(27,336)	-	(37,585)	(92,295)
Cash/cash equivalents at the monthly/year end:		4,151	9,994	2,861	(3,984)	3,119	(4,014)	(10,858)	(17,702)	(13,648)	(20,492)	(27,336)	(37,585)	(37,585)	(92,295)	(219,463)

References:

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure. However for the MTREF it is now directly linked to A7.

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Prepared by :

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